



MINUTES of the FIFTH (5TH) SPECIAL meeting of the BUFFALO CITY COUNCIL held on THURSDAY, 4 JUNE 2009 at 2.00 P.M. in the AUDITORIUM, City Hall, East London.

PRESENT:

The Speaker, Councillor L.E. Simon (Chairperson)
The Executive Mayor, Councillor Z. Faku

Councillors:

Beme, C.M.	Mdyolo, J.
Bevu, N.M.	Mgezi, N.D.
Bobo, L.	Mhani, M.D.
Booi, B.S.	Mhlola, N.M.
Dinizulu, M.	Mkunqwana, M.A.
Dumezweni, N.	Mlenze, M.
Du Plessis, S.A.	Mnikina, M.M.
Fritz, T.F.	Montes, V.
Gedze, N.V.	Mpupusi, R.K.
Gomba, S.G.	Myira, T.
Groepe, C.M.	Narwele, P.T.
Gxwala, V.	Ndumiso, V.H.
Jakavula, N.	Ndyoko, F.C.
James, Y.	Ngcamama, X.L.
Jantjies, Z.	Pango, M.U.
Jida, B.T.	Pati, K.F.
Kente, Z.E.	Pauli, N.
Krüger, W.J.	Phakade, M.E.
Lefume, T.Z.	Qebeyi, M.B.
Mabeta, M.R.	Rademeyer, A.
Mahebe, B.A.	Sityi, N.A.
Mahodi, M.N.	Smit, J.
Maphuka, S.	Thompson, I.
Mati, T.	Yekiso - Morolong, M.C.
Matika, M.D.	Zwakala, N.F.
Mavuka, B.D.	16 Vacancies
Mbovane, F.W. (attended at 2.25 p.m.)	

(70)

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LEAVE OF ABSENCE:

Alderrman J.H. Badenhorst
Councillors: S.W. Caga
S.R. Dikimolo
C. Gazi
L.P. Maxengwana
M.O. Mciteka
N.O. Mntwapi
P. Puchert (indisposed)
S.N. Shweni-Booyesen (9)

APOLOGIES:

Councillors: R.E. Angelbeck
N.G. Madonono
R.N. May (indisposed)
[NOTE : Although an indication had been given that Councillor May had Leave of Absence for this meeting, the Administration is not in receipt of such approved Leave of Absence, thus her absence is recorded as an apology.]
R.K. Muzzell
T.C. Nandala
N.L. Ngubelanga
E.S. Tyilo
D. Vallabh (8)

ABSENT:

Councillors: N. Dubula
S. Jabavu (2)

OFFICIALS:

Acting Municipal Manager (Ms A.P. Magwentshu)
Acting Chief Financial Officer (Mr E.L.L. Mnqonywa)
Chief Operating Officer (Mr V. Dayimani)
Director : Planning and Economic Development (Ms N. Mbali-Majeng)
Director : Engineering Services (Mr N. Ncunyana)
Director : Community Services (Mr J. Ismail)
Director : Health and Public Safety (Mr V. Lwana)
Director : Executive Support Services (Mr V. Zambodla)
General Manager : Budget and Treasury (Ms P. Adonis)

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(OFFICIALS CONTD.)

General Manager : Organisational Support	(Ms N. Sauti)
General Manager : Revenue Management	(Mr G. Thiant)
General Manager : Industrial Relations	(Mr G.W. Goba)
Programme Manager : Compliance	(Mr L. Valeta)
Administrator	(Mr M.E. Gqabaza)
Temporary Special Advisor to the Executive Mayor	(Mr M. Msoki)
Legal Advisor	(Mr Z. Vumazonke)
Municipal Valuer	(Mr C. Lourens)
Head : Administrative and Council Support	(Mrs J.F. Augustine)
Senior Administrative Officer : Committees	(Ms A. Mayise)
Senior Administrative Officer : Committees	(Mr L.J. Hourquebie)
Senior Administrative Officer : Committees	(Ms N. Matwa)
Administrative Officer : Committees	(Mr B. Moonsamy)
Administrative Officer : Committees	(Mr M. Gunuza)
Administrative Officer : Committees	(Ms L. Mahlangeni)
Administrative Officer : Committees	(Mrs C. Bessenger)
Administrative Officer : Committees	(Ms T. Mbotyi)

BCC NOTICE CONVENING THE MEETING
153/09

The Speaker read the notice convening the meeting, drawing attention to the fact that the meeting was originally scheduled for Wednesday, 3 June 2009, but had been postponed to Thursday, 4 June 2009.

Continuing, the Speaker apologized for the fact that although an sms had been sent to all Councilors advising of the postponement, not all Councillors had received the sms.

NOTED

BCC OPPORTUNITY FOR SILENT PRAYER OR MEDITATION
154/09

The Speaker allowed an opportunity for silent prayer or meditation.

NOTED

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BCC
155/09

APOLOGIES

Apologies were tendered on behalf of Councillors Nondala (Council Business), Tyilo (Ward event), Madonono (LED programme), May (Indisposed) Angelbeck, Vallabh, Muzzell and Ngubelanga.

NOTED

BCC
156/09

ADOPTION OF AGENDA/MATTERS OF EXIGENCY

The agenda as previously circulated was adopted and confirmed, subject to the inclusion of the approval of Buffalo City Municipality's Integrated Development Plan 2009/10 which had been tabled at the Special meeting held on 29 May 2009, but consideration thereof deferred to this meeting.

NOTED

BCC
157/09

STATEMENTS BY THE SPEAKER

The Speaker stated that she is expecting a detailed report from the Director : Executive Support Services in respect of furniture for Councillors as the end of the financial year is fast approaching. She added that Councillors requested furniture for their offices and not to be delivered/kept at the City Hall.

Councillor Mdyolo requested clarity on the fact that the Director : Planning and Economic Development had been the Acting Municipal Manager at the last Council meeting and at this meeting it is the Director : Corporate Services, without any explanation being given therefor.

The Executive Mayor reminded Councillor Mdyolo of a previous decision which had been taken by the Council to the effect that the acting capacity in respect of the Municipal Manager be on a rotational basis and that the change is as a result of the implementation of that resolution.

Councillor Mdyolo urged that a Municipal Manager be appointed in order for stability to return to the organization.

NOTED

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BCC
158/09 COMMUNICATIONS BY THE
ACTING MUNICIPAL MANAGER

NIL

NOTED

BCC
159/09 PROPERTY RATES POLICY, IN ACCORDANCE
WITH THE REQUIREMENTS OF THE MUNICIPAL
PROPERTY RATES ACT 6 OF 2004

Councillor Fritz stated that the Rates Policy was based on valuations which had been done in June 2008, i.e. the values of those properties at that time. He added that since property owners' rates have been changed, they have not been granted an opportunity to lodge an appeal. He sought clarity on increases in rates values of up to a R1 000 000,00. He also cited examples of increases of R30 000 to R40 000 in instances where properties had allegedly been undervalued previously.

Councillor Bobo objected, stating that the issues raised by Councillor Fritz related to the valuation of properties and not the policy under discussion.

Councillor Montes expressed the viewpoint that the examples cited by Councillor Fritz would give an indication of how the Rates Policy dictated the outcomes of the valuations process.

Councillor Bobo said it was his understanding that even though the policy dictated who etc should be rated, it was separate from the valuation process and that the issues should thus be raised when the valuations are addressed.

Councillor Fritz, in referring to the recommendations set out on pages 733 and 734, and in particular the amendments listed, stated that the Democratic Alliance would not accept it as it had not been presented/taken to the communities affected thereby.

Councillor Sityi said that it is her understanding that Councillor Fritz was speaking to the matter of the product of the general valuations process and the objections individuals have thereto, on the one hand, and the impact the policy under discussion for adoption by the Council will have thereon and on property values. She added that the matter of people not having access to the valuation roll and means of submitting objections had been discussed with the Executive Mayor and that there is an agreement in place for the Finance Directorate to do roadshows thereon, as well as in respect of the matter of indigents, to facilitate implementation on 1 July 2009.

(MINUTE NO.BCC 159/09 CONTD.)

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Councillor Fritz stated that the Rates Policy talks to valuations and enquired what policy had been used for valuations and taken to the people when the valuations were done, if the Council is only now considering the adoption of the Rates Policy.

Councillor Gomba stated that the valuations inform the rates, but that the Rates Policy does not affect the valuations. She said that the two issues need to be separated.

Councillor Mdyolo stated that the policy is anti-developmental because when home owners develop and upgrade their properties, their rates are increased. He said that despite the recession and current economic situation, the policy which is “going to hit hard at the communities” is still being submitted for approval. He added that he heard and noted Councillor Sityi’s statement that charging rates will contribute to the Council’s budget, but he added that the Municipality is not spending the budget it already has, yet it wants more money which it is not going to spend as well. On behalf of the Pan African Congress, he rejected the policy. He added that there are many other ways to raise revenue. He cited the example of the Council formalizing informal settlements in order for those residents to be charged for services, as one way to raise revenue.

Councillor Sityi referred to page 772, paragraph 6 and page 775, paragraph 13 and urged Councillor Mdyolo to read those paragraphs, as he had referred to the policy being anti-developmental.

Councillor Matika referred Councillors to page 723 which sets out the basis for the submission of the policy for approval by the Council. He stated that it was an instruction, not a choice. He proposed, on behalf of the African National Congress, the adoption of the policy. This proposal was seconded by Councillor Mbovane.

Councillor Fritz referred the Council to bullet point no. 5 on page 723 and stated that it had already been confirmed earlier that the policy under discussion proposed for adoption had not been in place to have been taken to the public as it is only now being considered for adoption.

Councillor Matika and Sityi, in responding to Councillor Fritz’s query, clarified that the DRAFT Rates Policy approved by the Council on 31 March 2009 had been used as the basis of consultation with communities and that the Council is continuing to deal with the matter as prescribed by law.

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There being no seconder for Councillor Mdyolo's proposal for the policy to be rejected/not adopted, it was –

RESOLVED:

1. That the following amendments to the Draft Rates Policy approved by the Council on 31 March 2009 vide Minute No. BCC 89/09, be accepted :
 - (a) Paragraph 1 – The wording “Purpose of this final draft policy” has been amended to read “Purpose of this policy”.
 - (b) Paragraph 8 – The heading has been changed from “Recommendations with regard to property categories” to “Property categories”.
 - (c) Paragraph 8 – The first sentence has been changed from “It is recommended that the following property categories be provided for” to “Provision is made for the following property categories”.
 - (d) Paragraph 11 – The heading has been changed from “Recommended categories of property owners” to “Categories of property owners”.
 - (e) Paragraph 11 – The first sentence has been changed from “In terms of the provisions of section 8 of the MPRA it is recommended that provision be made for the following categories of property owners” to “In terms of the provisions of section 8 of the MPRA provision is made for the following categories of property owners”.
 - (f) Paragraph 11.13 – Insert new paragraph 11.13 that reads “Owners of properties who do not enjoy the full range of municipal services”.
 - (g) Paragraph 13.7 – Properties owned by Senior Citizens (i.e. property owners who are sixty (60) years or older, in possession of a bar coded ID document, is the registered owner of the primary property for which relief is sought, resides permanently on the property, and whose gross monthly income does not exceed five thousand rand (R5000). The paragraph has been amended to read “Properties owned by Senior Citizens.”

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- (h) Paragraph 13.10 – Agricultural properties owned by *bona fide* farmers. The paragraph has been amended to read “Agricultural properties owned or leased for agricultural purposes by bona fide farmers.”
- (i) Paragraph 14.10.7 – Properties owned by Senior Citizens (i.e. property owners who are sixty (60) years or older, in possession of a bar coded ID document, is the registered owner of the primary property for which relief is sought, resides permanently on the property, and whose gross monthly income does not exceed five thousand rand (R5000) : Applications must be accompanied by documentary proof of the status of the owner’s monthly income. The paragraph has been amended to read “Properties owned by Senior Citizens. Applications must be accompanied by documentary proof of the status of the owner’s monthly income. The monthly income amount as determined by Council from time to time.”
- (j) Paragraph 14.10.13 – Insert new paragraph 14.10.13 that reads “Properties of owners that do not receive the full range of municipal services. Applicants must indicate :
- The availability and condition of the municipal roads in respect of the policy.
 - The availability of municipal sewerage.
 - The availability of municipal electricity.
 - The availability of municipal supplied water.
 - The availability of municipal refuse removal.
2. That the Property Rates Policy as amended, attached to Report No. 13 of the Executive Mayor to the Special Council meeting held on 4 June 2009, be and is hereby ADOPTED by the Council.
3. That the response to the formal submission by the Real People Housing Company and Real People Urban Properties as set out on page 726 of the Executive Mayor’s report, be amended to reflect that the share block properties such as those referred to by them, will in all cases be rated as “commercial” as opposed to “residential” properties.

[NOTE : Councillors Fritz, Smit, Mahebe and Rademeyer recorded their dissents against the above decision.]

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BCC
160/09 APPROVAL OF BUFFALO CITY MUNICIPALITY'S
INTEGRATED DEVELOPMENT PLAN 2009/10

The attached report (Annexure A) which had been circulated to Councillors only prior to the Special Council meeting held on 29 May 2009, but deferred to this meeting, was considered.

Councillor Gomba made a presentation based on the copy attached hereto (Annexure B) as well as the Medium Term Revenue and Expenditure Framework Budget 2009/10 to 2011/12 attached to Minute No. BCC 161/09 hereof.

Following the presentation, the Executive Mayor proposed, seconded by Councillor Matika, that the Integrated Development Plan 2009/2010 be adopted by the Council.

Councillor Rademeyer stated that none of the issues raised by Councillor Gomba during her presentation were new and the Democratic Alliance Councillors recorded their dissent against the adoption of the Integration Development Plan.

RESOLVED:

That the Buffalo City Municipality's Reviewed Integrated Development Plan (2009/10), circulated to Councillors prior to the Special Council meeting which took place on 29 May 2009, but deferred and attached hereto, be ADOPTED by the Council.

[NOTE : Councillors Fritz, Smit, Mahebe and Rademeyer recorded their dissents against the above decision.]

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BCC 161/09 2009/2010 MEDIUM TERM REVENUE AND EXPENDITURE (MTREF) BUDGET

*** The attached additional documents (Annexure C) in the above regard were tabled at the meeting.

It was explained that concerns are always expressed regarding under-expenditure/performance which results in roll-overs and thus clarification was sought from officials. The documents tabled provides explanations for roll-overs as well as corrects issues not captured. It was stated that while there is performance, the way the budget is crafted does not provide insight to the Council regarding movement.

*** Councillor Gomba proceeded to make a presentation based on the document attached hereto (Annexure D), as well as the annexure attached to Minute No. BCC 160/09 hereof. In conclusion she requested that the date in recommendation 11 of Report No. 14 of the Executive Mayor be amended to read 8 June 2009 as opposed to 1 June 2009, as set out in resolution no. 10 hereof.

The Executive Mayor proposed, seconded by Councillor Matika, that the budget be approved by the Council, subject to the amendment proposed by Councillor Gomba.

Councillor Mdyolo also spoke in support of adoption of the budget, while Councillor Fritz requested that the Democratic Alliance Councillors' dissent be recorded against the decision.

RESOLVED:

1. That the annual budget for the financial year 2009/10; and the indicative budget for the two projected outer years 2010/11 and 2011/12 be approved as set out in the following annexures attached to Report No. 14 of the Executive Mayor to the Special Council meeting held on 4 June 2009 :-
 - (a) Annexure 1 – National Treasure Tables A1 to A10
 - (b) Annexure 2 – Detailed Operating Projects
 - (c) Annexure 3 – Detailed Capital Projects

2009/2010 Budget	2,953,609,113	1,015,284,095	3,968,893,208
2010/2011 Budget	3,335,777,694	520,092,098	3,855,869,792
2011/2012 Budget	3,919,895,974	799,340,382	4,719,236,352

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(MINUTE NO.BCC 161/09 CONTD.)

2. That approval be granted for the increase in tariffs and charges with effect from 1 July 2009 in respect of the following :-

(a) Service Tariffs

Sewerage	11%
Refuse	11%
Water	11%
Electricity	34%

(b) General Rates on property

That it be NOTED that the Rates Tariffs have been determined taking into account the market value of properties in terms of the Municipal Rates Property Act, No. 6 of 2004 and the following tariffs are thus APPROVED by the Council, it being noted that the tariffs are rated in the rand on market value :-

Residential property	0.00537
Agricultural property	0.00134
Public service infrastructure	0.00134
Commercial property	0.01342
Education at institutions	0.00376
Rural Communal land	0.00000
Vacant Land	0.00161

(c) Miscellaneous tariffs as set out in the detailed tariff book (Annexure 7)

3. That an indigent subsidy be granted to registered indigents in terms of the Council's Indigent Policy as amended from time to time.
4. That an indigent consumer be given a maximum subsidy on his account of R304,83, per month, which includes a maximum of 50kwh for electricity and 6kl for water.
5. That free basic electricity be granted to a registered indigent consumer of 50kwh per month.
6. That free basic water be granted to a registered indigent of 6Kl per month.

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7. That no new capital expenditure be undertaken until all funding has been obtained and approved by the Council.
8. That loan funding only be allocated to those projects, which will result in the creation of a capital asset for the City.
9. That approval be granted to roll over committed expenditure of R9,1 million for operating projects and R38,4 million for capital projects funded from Own Funding and Capital Replacement Reserve.
10. That the Municipal Manager advertises the Council's 2009/10 tariffs on 8 June 2009 for public inspection in terms of Section 75A (3) of the Municipal Systems Act, No. 32 of 2000.
11. That the Council notes that the National Treasury supporting schedules were attached to the report of the Executive Mayor referred to in paragraph (1) hereof as Annexure 1B.
12. That the Council APPROVES the Tariff Policy (Annexure 4) and the Investment and Cash Management Policy (Annexure 5) attached to the report of the Executive Mayor referred to in paragraph (1) hereof.

[NOTE : Councillors Fritz, Smit, Mahebe and Rademeyer recorded their dissents against the above decision.]

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(The meeting terminated at 3.35 p.m.)

JFA/avdb/pvz
(MINUTES/2009/SBCC4-6)
(18-6, 22-23-6 ; 24-6 ;

REPORT TO COUNCIL : 29 MAY 2009
OFFICE OF THE EXECUTIVE MAYOR

2009/2010 MEDIUM TERM REVENUE AND EXPENDITURE (MTREF) BUDGET

1. AMENDMENTS TO THE RECOMMENDATIONS

“4. RECOMMENDATIONS

“2. Approval be granted for the increase in tariffs and charges with effect from 1 July 2009 in respect of the following: -

(b) General Rates on property

The Rates Tariffs have been determined taking into account the market value of properties in terms of the Municipal Rates Property Act, No. 6 of 2004 and the following tariffs are proposed to Council for approval: -

CATEGORIES OF PROPERTIES	NEW PROPERTY RATES TARIFF
*Residential	0.00537
*Agricultural	0.00134
*Public service infrastructure	0.00134
Commercial	0.01342
Education	0.00376
Rural Communal land	0.00000
Vacant Land	0.00161

The above tariffs are rate in the rand on market value”

2. AMENDMENT TO TARIFF BOOK (ANNEXURE 7)

Municipal Property Rates Page 32 of 98

Item	Code	Service	2009/2010	2009/2010	2009/2010
			Total R/cents Excl VAT	VAT R/cents 14%	Total R/cents VAT Incl.
4.2		<p><u>Municipal Property Rates</u></p> <p>In terms of Chapter 2, Section 2(3) of the Local Government Municipal Property Rates Act (Act No. 6 of 2004), the Municipality exercises the power to levy a rate on property subject to Section 229 and any other applicable provisions of the Constitution, the Property Rates Act and the Rates Policy as adopted by Council.</p> <p>In accordance the Property Rates Act, the following rates are hereby assessed and levied on all ratable properties for the year 1 July 2009 to 30 June 2010:</p>			
4.2.1		<p><u>Residential Property (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Improved Market Value</p>	0.005370	-	0.005370
4.2.2		<p><u>Agricultural Property (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Improved Market Value</p>	0.001340	-	0.001340
4.2.3		<p><u>Public Service Infrastructure (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Improved Market Value</p>	0.001340	-	0.001340
4.2.4		<p><u>Commercial Property (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Improved Market Value</p>	0.013420	-	0.013420
4.2.5		<p><u>Educational Institutions (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Improved Market Value</p>	0.003760	-	0.003760
4.2.6		<p><u>Rural Communal Land (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Improved Market Value</p>	0.000000	-	0.000000
4.2.7		<p><u>Vacant Land (as defined in the Municipal Rates Policy)</u> Rate in the Rand on Market Value</p>	0.001610	-	0.001610

REPORT TO COUNCIL : 29 MAY 2009
OFFICE OF THE EXECUTIVE MAYOR

2009/2010 MEDIUM TERM REVENUE AND EXPENDITURE (MTREF) BUDGET

1. BUDGET PROCESS

1.1 Overview

The budget process is governed by the Municipal Finance Management Act 56 of 2003 and the Municipal Systems Act 32 of 2000. The objective process is to ensure good governance and accountability and enables the municipality to involve residents and other stakeholders in the budgeting process.

In terms of Section 24 (1) and (2) of the Municipal Finance Management Act (MFMA) No 56, 2003:

“(1) The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget.

(2) An annual budget –

- (a) must be approved before the start of the budget year;*
- (b) is approved by the adoption by the council of a resolution referred to in section 17(3)(a)(i); and*
- (c) must be approved together with the adoption of resolutions as may be necessary –*
 - (i) imposing any municipal tax for the budget year;*
 - (ii) setting any municipal tariffs for the budget year;*
 - (iii) approving measurable performance objectives for revenue from each source and for each vote in the budget;*
 - (iv) approving any changes to the municipality’s integrated development plan; and*
 - (v) approving any changes to the municipality’s budget-related policies.”*

1.2 Schedule of the Key Deadlines relating to the Integrated Development Plan (IDP) and Budget Process

The process started with the approval by Council of the schedule of key deadlines for the IDP review and the development of the budget on 26 August 2008 (BCC217/08). This is to ensure integration between the development of the IDP and the budget.

Table 1: Key Deadlines relating to the IDP and Budget Process

ACTIVITY / KEY EVENTS	DATE
IDP and Budget Process Plan approved by Council	26 August 2008
MTREF projections considered with all Directorates	November 2008
Tabling of Draft Operating and Capital for the 2009/10 MTREF to Council	26 March 2009
IDP and Budget Public Hearings	8 - 18 May 2009
Approval of the 2009/10 MTREF IDP and Budget	29 May 2009
Submission of the Approved Budget to National and Provincial Treasury , DPLG and Provincial Local Government	12 June 2009

1.3 Consultation Process

This process was undertaken through a series of events and strategic processes, namely:

- IDP Technical Cluster meetings held in October 2008 , to revive and assist IDP clusters in conducting their situation analysis which informs the review of objectives and strategies;
- BCM Cluster Workshop held with Mayoral Committee Members in November 2008. IDP Technical Clusters briefed their political leaders on performance highlights for the 2007/08 financial year and reflected on reviewed objectives and strategies for 2009/10;
- IDP/PMS/Budget External Representative Forum held in November 2008;
- IDP Technical Cluster meetings were held on 27 and 28 November 2008 to propose projects that are linked to the reviewed objectives and strategies;
- Business Plans Review meeting held in January 2009. The purpose was to review business plans submitted by directorates for 2009/10 MTREF period;
- Business Plans Prioritization/ Weighting on 03 March to 09 March 2009;
- IDP and Budget Alignment Workshop held on 10 to 11 February 2009 with Executive Mayor, Mayoral Committee Members, BCM Directors and General Managers, *inter alia*, to consider the 2008/09 capital expenditure as well as to refine objectives and strategies for 2009/10 MTREF period;
- Technical Cluster Session held 03 March to 05 March 2009 to present the prioritized projects against submitted projects, including MFMA Circular 48;
- Public hearings on the draft IDP and 2009/10 MTREF Budget were held from 8 to 18 May 2009.

2. BUFFALO CITY'S 2009/10 MTREF BUDGET OVERVIEW

2.1 Background

The 2009/10 MTREF Budget has been prepared in compliance with the MFMA. This is a financial plan as informed by the municipality's strategic plan (IDP) in order to ensure service delivery to the community that will enable the municipality to meet its operational and strategic objectives for the 2009/10 MTREF period.

2.2 Alignment of the Budget with the IDP

The review of IDP was informed by the over-arching six key objectives as per Table 2.

Table 2: BCM Key Objectives

KEY ISSUE	BCM KEY OBJECTIVES
<i>Buffalo City lacks a clearly defined long-term development strategy this negatively impacts on the ability of BCM & Buffalo City stakeholders to work towards the achievement of Buffalo City's vision.</i>	<p>BCM1 Local, Provincial & National stakeholders support and work together to achieve the vision for Buffalo City.</p> <p>LGSO: Good Governance & Community participation</p>
<i>The sustainability of BCM is dependent on expanding its revenue in relation to costs and its financial viability, whilst implementing its mandate.</i>	<p>BCM2 Effective, efficient, co-ordinated financial management and increased revenue - enabling BCM to deliver its mandate*.</p> <p>LGSO: Financial viability and financial management</p>
<i>Inefficiencies exist within the institution, which compromise BCM's ability to deliver services.</i>	<p>BCM3 BCM's institution is capacitated and structured to enable efficient, effective, and sustainable service delivery.</p> <p>LGSO: Municipal Transformation and Institutional Development</p>
<i>Low economic growth, high unemployment, low skills levels, high levels of poverty and high inequality exist within BCM.</i>	<p>BCM4 BCM creates an enabling environment for an economy that is growing, diversifying, generating increasing number of sustainable employment opportunities and contributing to increased incomes and equality.</p> <p>LGSO: Local Economic Development</p>
<i>Whilst BCM delivers basic services (water, sanitation, waste removal & electricity) to about 70% of households, many households still lack adequate transport, social services, economic opportunities and an enriching environment.</i>	<p>BCM5 Buffalo City is well structured, efficient and supports sustainable human settlements, thus enabling residents to meet their physical, social, developmental, environmental, cultural & psychological needs. (live, work & play)</p> <p>LGSO: Basic Service Delivery and Infrastructure Investment</p>
<i>Lack of sustainable development and inappropriate use of resources has a harmful impact on the health and well-being of present and future generations of BCM.</i>	<p>BCM6 BCM has a safe, healthy & sustainable environment protected for the benefit of present and future generations through securing ecologically sustainable development and use of natural resources, whilst promoting justifiable social and economic development.</p>

The 2009/10 to 2011/12 budget is informed by the IDP Strategic Objectives and Priorities, Mayoral Imbizo Priorities Issues, the 2008/09 State of the City Address and the Mpekweni Priorities and Resolutions. The alignment of key objectives with the allocation of financial resources for capital and operating projects is reflected in Table 3.

Table 3: BCM Key Objectives

KEY OBJECTIVES		2009/2010 R	2010/2011 R	2011/2012 R
BCM 1	Good Governance & Community Participation	44,956,092	25,011,400	18,027,000
BCM 2	Financial viability and Financial Management	69,482,799	47,864,564	30,048,327
BCM 3	Municipal Transformation and Institutional	17,497,160	5,778,652	4,800,000
BCM 4	Local Economic Development	31,887,830	17,020,854	18,410,000
BCM 5	Basic Service Delivery and Infrastructure	1,175,725,526	696,738,762	1,036,691,112
BCM 6	Safe, Healthy and Sustainable environment	75,848,363	17,520,000	26,428,000
TOTAL		1,415,397,770	809,934,232	1,134,404,439

The allocation of the budget in respect of the strategic priorities is reflected in Table 4 below.

Table 4: Allocation of Funding for Strategic Priorities

Strategic Priority	2009/2010	2010/2011	2011/2012
	R	R	R
West Bank Restitution	49,327,805	47,500,000	150,500,000
Second Creek	25,470,000	3,945,000	
Duncan Village Redevelopment Initiative	182,249,950	141,751,622	107,030,000
Mdantsane Urban Renewal Programme	324,119,444	181,635,501	141,705,924
King Williams Town /Bhisho Corridor	96,391,062	89,445,800	75,366,303
Waste Management	90,156,473	50,700,000	80,978,507
Infrastructure Development	216,297,154	112,009,659	436,560,378
Rural Development	51,530,110	25,950,000	8,950,000
Local Economic Development	22,693,598	17,020,854	18,410,000
Infrastructure Maintenance	131,772,617	42,551,160	26,840,000

2.3 Alignment with National and Provincial Priorities

The 2009/10 IDP was developed within the framework of National, Provincial and District plans and policies, with particular consideration being given to the National Spatial Development Perspective (NSDP) Millennium Development Goals, National Service Delivery Goals and the Eastern Cape Provincial Growth and Development Plan (PGDP).

National Spatial Development Perspectives (NSDP) Principles

- To promote economic growth as a pre-requisite for achieving policy objectives, key among which would be poverty alleviation
- To ensure government spending on fixed investment, beyond the constitutional obligation to provide basic services to all citizens
- To encourage efforts to address past and current social inequalities
- To overcome the spatial distortions of apartheid through corridor and nodal approaches in planning

Millennium Development Goals (2015) relating to Local Government

- To ensure environmental sustainability
- To promote gender equality and empower women
- To eradicate extreme poverty and hunger

National Service Delivery Goals

- Water 2008
- Sanitation 2010
- Housing 2014
- Electricity 2015

Provincial Growth and Development Plan (PGDP) Goals (2004-2014) related to Local Government

- To halve unemployment and poverty
- To maintain an economic growth rate of between 5-8% per annum
- To establish food sufficiency
- To halt and reduce the spread of HIV & AIDS
- To provide clean water to all
- To eliminate sanitation problems

2.4 Equitable Share Allocation

The objective of the intergovernmental system as far as it relates to local government, is to provide for an equitable sharing of nationally raised revenue while promoting vertical and horizontal equity as well as certainty of revenue streams, and recognize variations in the fiscal capacities of municipalities as provided for in sections 214 and 227 of the Constitution.

The equitable share allocation takes into account the poor population, the number of poor households, the extent of service provision to poor households and the fiscal capacities of municipalities.

Buffalo City Municipality been allocated an amount of R392,874,598 for the 2009/10 financial year as gazetted in the 2009 Division of Revenue Act (DoRA), a breakdown of which is shown in the table below: -

Table 5: Breakdown of the local government equitable share

Components	2008/2009	2009/2010	2010/2011	2011/2012
Total Allocation	310,256,722	392,874,598	492,572,147	545,234,827
Basic Services	299,364,742	379,482,854		
Institutional Grant	10,891,980	13,391,744		

The equitable share allocation for the 2009/10 financial year reflects an increase of 26.6% compared to the 2008/09 financial year. The increase in allocation has been used to budget for the possible increase in number of indigent households which is estimated at 5,000.

2.5 Proposed Social Package

Table 6: Proposed Social Package

Monthly Social Package	2008/2009	2009/2010	2010/2011	2011/2012
	Proposed	Proposed	Proposed	Proposed
	Package	Package	Package	Package
Rates (Based on property value of R139,000)	54.69	60.70	67.38	74.79
Refuse	78.35	87.63	97.27	107.97
Sewerage	74.37	74.37	82.55	91.63
Fire Levy	17.53	19.45	21.59	23.97
Electricity - 50kwh	23.83	31.71	42.49	56.94
Water - 6kl	27.90	30.97	34.37	38.16
Total Social Package Per Month	276.67	304.83	345.65	393.46

The equitable share has been used to provide relief to indigent consumers. The package has been designed to subsidise the indigent consumers:

- Rates to a maximum of a property value of R139,000
- Electricity to a maximum of 50kwh
- Water to a maximum of 6kl
- Refuse, Sewerage and Fire levy 100% of monthly billing

2.6 Financial position, viability and sustainability

BCM has demonstrated prudent financial management and manageable debt level. This has been confirmed by the latest credit rating of A1.za which is reflecting a stable outlook for the municipality. The rating demonstrates prudent financial policies, manageable debt levels, sound financial management and liquidity.

BCM's local economy is underpinned by the finance and business sector, manufacturing and government services. The manufacturing sector is largely dependent on the automotive industry and supported by a number of component manufacturers. However, the slowdown in the national economy is having an impact on the city's economy. The slowdown in the

international auto industry is having an effect on the local industry and makes the economy of Buffalo City vulnerable to job losses and the closure of small component manufacturers. This will therefore result in an increase in unemployment as well as an increase in the number of indigents.

The city reported growth in the total operating budget of 34% from 2008/09 to 2009/10 financial year. Revenue sources are diversified and remain similar to previous years. About 70% of the City's revenue is contributed by services it provides. This has increased by 7% compared to 2008/09 financial year. The portion of grant funding has increased by 26.6% compared to 2008/09 financial year this is evident of the government's focus to finance the operating costs of basic services that the municipality has to provide to indigent consumers and to improve municipal infrastructure. BCM in turn utilises the equitable share allocation to subsidise indigent consumers for basic services.

Total expenditure increased by 35% from 2008/09 to 2009/10 financial year. Unfunded mandates such as primary health care exert pressure on the city's operating budget. Expenditure flexibility is limited and non-discretionary expenditure such employee costs, debt service and bulk purchases constitute 52% of total spending. Staff remuneration costs decreased by 3% from 2008/09 financial year and comprise 28% of the operating revenue budget. Repairs and maintenance comprise 6% of the total budget and is considered inadequate given the condition of most of the critical service infrastructure such as electricity and sewerage networks, water mains and roads. Although the MTREF budget reflects increase in allocation by 27% it still remains inadequate given the amount of deferred maintenance that the City must address.

The municipality faces a housing backlog of around 75,000 low income housing. Despite limited resources and capacity, the challenge for the municipality is not only to supply basic services and housing to its community, but also to provide sustainable human settlements where residents have access to community facilities and economic opportunities that can be accessed through public transport and a safe road network. The city still requires high capital spending to eradicate infrastructure backlogs including refurbishment of its ageing infrastructure.

The cash flow of Buffalo City depends on the continued focus on collections of outstanding debtors. BCM's current collection rate is 94% which is higher than the industry average of 90%. However, the city has large outstanding debtors which are older than 120 days. The municipality has raised provision for bad debts of R69.7 million given the municipality's current experience with the collection of old debts.

Interest bearing liability will increase to R537 million. Debt to revenue ratio will increase to 43% in 2009/10 financial year.

BCM is faced with the following constraining factors which impedes its ability to expand: -

- High levels of poverty and unemployment resulting in high service demands.
- Capital spending pressures to eradicate infrastructure backlogs.
- High level of deferred maintenance, coupled with inadequate spending on existing maintenance.
- Scarcity of technical staff which has an impact on infrastructure development and maintenance of assets.

2.7 Budget Assumptions

The budget assumptions/parameters are based amongst others on guidelines from Amatola Water and National Treasury MFMA Circular No. 48.

Table 7: Budget Assumptions / Parameters

Description	2008/2009	2009/2010	2010/2011	2011/2012
Salaries	10.50%	13.20%	10.50%	10.50%
Electricity Purchases	35.90%	34.00%	34.00%	34.00%
Water Purchases	10.00%	11.00%	11.00%	11.00%
Free Basic Electricity	50 kwh p.m.	50 kwh p.m.	50 kwh p.m.	50 kwh p.m.
Free Basic Water	6 kl p.m.	6 kl p.m.	6 kl p.m.	6 kl p.m.
Basic Welfare Package	R276.67	R304.83	R345.65	R393.46
Equitable Share Allocation	R322,191,000	R392,875,000	R492,572,000	R545,235,000
Bad Debt Provision	R42,283,339	R69,726,307	R77,681,451	R85,449,596

The preparation of the draft 2009/10 MTREF budget has taken into considerations these assumptions:

- The overall increase in human resource costs has been based on the SALGBC determined agreement of the average CPIX percentage for the twelve-month period, plus 1.5%. An average CPIX for February 2008 to January 2009 as published by Statistics South Africa has been used plus 1.5% to arrive at the projected 13.2% increase.
- An increase in provision for bad debts of 64.9% (R27.4 million) has been budgeted for due to anticipated increase in unemployment and ratepayer's ability to pay as a result of the current economic slowdown,
- A 34% increase in Eskom bulk electricity tariffs has been provided. Eskom has applied for a 34% increase to National Electricity Regulator of South Africa (NERSA), but the revised electricity pricing structure has not been approved yet.
- A provision of 2 cents per kwh Environmental Electricity Levy in terms of MFMA Circular 48. The additional cost to Council of approximately R29 million will be recovered from the consumers by including it in the tariff.
- A provision of R17.5 million for the implementation of the job evaluation which is based on the quantified draft wage curve.

2.8 Summary of Proposed Tariff Increases

Considering the income envelope to fund the budgeted expenditure the following tariff increases have been applied for the 2009/2010 MTREF period.

Table 8 : Proposed Tariff Increases

Description	2008/2009	2009/2010	2010/2011	2011/2012
Rates	11.00%	Variable (Refer to Note Below)		
Refuse	11.00%	11.00%	11.00%	11.00%
Sewerage	11.00%	11.00%	11.00%	11.00%
Electricity	30.00%	34.00%	34.00%	34.00%
Water	11.00%	11.00%	11.00%	11.00%
Fire Levy	11.00%	11.00%	11.00%	11.00%
Sundry Income	9.00%	11.00%	11.00%	11.00%

As from 1 July 2009 the rates to be charged to consumers will be based on the market value of each ratepayer's property as per the new valuation roll.

2.9 Operating Budget Summary for the 2009/2010 MTREF Period

Table 9: Draft Operating Budget for the 2009/2010 to 2010/2012 MTREF Period

	2008/2009	2009/2010	2010/2011	2011/2012
	BUDGET	BUDGET	BUDGET	BUDGET
<u>Revenue Per Source</u>				
Assessment Rates	358,523,317	408,208,357	453,111,277	502,953,517
Refuse Charges	119,414,425	138,033,322	153,216,987	170,070,856
Sewerage Charges	132,516,432	142,660,896	158,353,596	175,772,490
Trade Effluent	7,624,750	8,463,474	9,394,456	10,427,846
Water Charges	183,634,963	203,834,809	226,256,638	251,144,868
Electricity Charges	604,173,373	838,592,320	1,113,853,709	1,482,703,970
Fire Levy	26,365,680	28,769,010	31,933,601	35,446,297
Grants and Subsidies	372,013,633	440,539,216	541,049,357	594,625,899
Operating Project	210,233,712	400,113,676	289,842,134	335,064,057
Fines	8,021,879	8,743,849	9,530,796	9,816,720
Housing Rentals	79,128	7,867,683	8,575,777	8,833,050
Other Rentals	9,525,164	2,600,993	2,835,083	2,920,136
Income Foregone	(161,461)	(166,305)	(176,283)	(181,571)
Other	161,264,185	176,584,142	191,500,091	195,512,872
<u>Total Direct Operating Income</u>	2,193,229,180	2,804,845,442	3,189,277,219	3,775,111,007
<u>Expenditure Per Category</u>				
Salaries, Wages & Allowances	660,316,695	794,449,415	877,021,140	969,143,365
Remuneration of Councillors	20,868,027	23,200,203	25,300,221	27,620,742
General Expenses	473,230,639	560,561,539	605,978,442	656,235,510
Operating Projects	210,233,712	400,113,676	289,842,134	335,064,057
Bulk Electricity Purchases	366,774,586	520,477,945	687,580,447	911,497,799
Bulk Water Purchases	112,673,904	122,200,836	135,642,928	150,563,650
Repairs & Maintenance	149,850,627	190,052,164	351,352,168	510,594,713
Depreciation	107,296,335	273,516,007	290,728,874	290,744,899
Interest on External Loans	78,762,140	69,037,328	72,331,337	68,431,227
<u>Total Direct Operating Expenditure</u>	2,180,006,665	2,953,609,113	3,335,777,691	3,919,895,962
Internal Charges	682,216,335	717,350,597	760,301,657	805,825,286
<u>Total Operating Expenditure</u>	2,862,223,000	3,670,959,710	4,096,079,348	4,725,721,248
Internal Recoveries	(682,216,335)	(717,350,597)	(760,301,654)	(805,825,274)
<u>Sub-Total</u>	2,180,006,665	2,953,609,113	3,335,777,694	3,919,895,974
Transfers To/From Other Reserves	12,790,189	(148,882,812)	(146,603,760)	(145,455,565)
<u>Total Operating Expenditure</u>	2,192,796,854	2,804,726,301	3,189,173,934	3,774,440,409
<u>Surplus / (Deficit)</u>	432,326	119,141	103,285	670,598

Chart 1: 2009/2010 Operating Budget Per Revenue Source

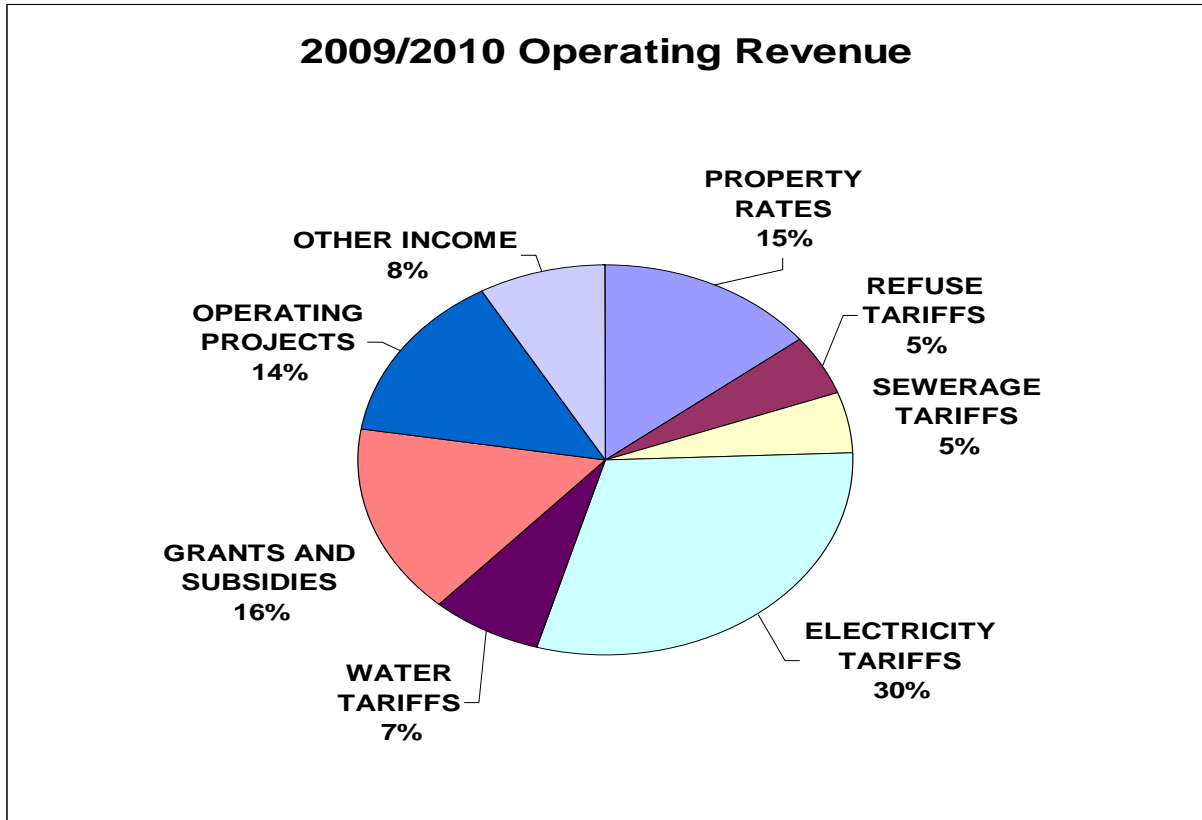
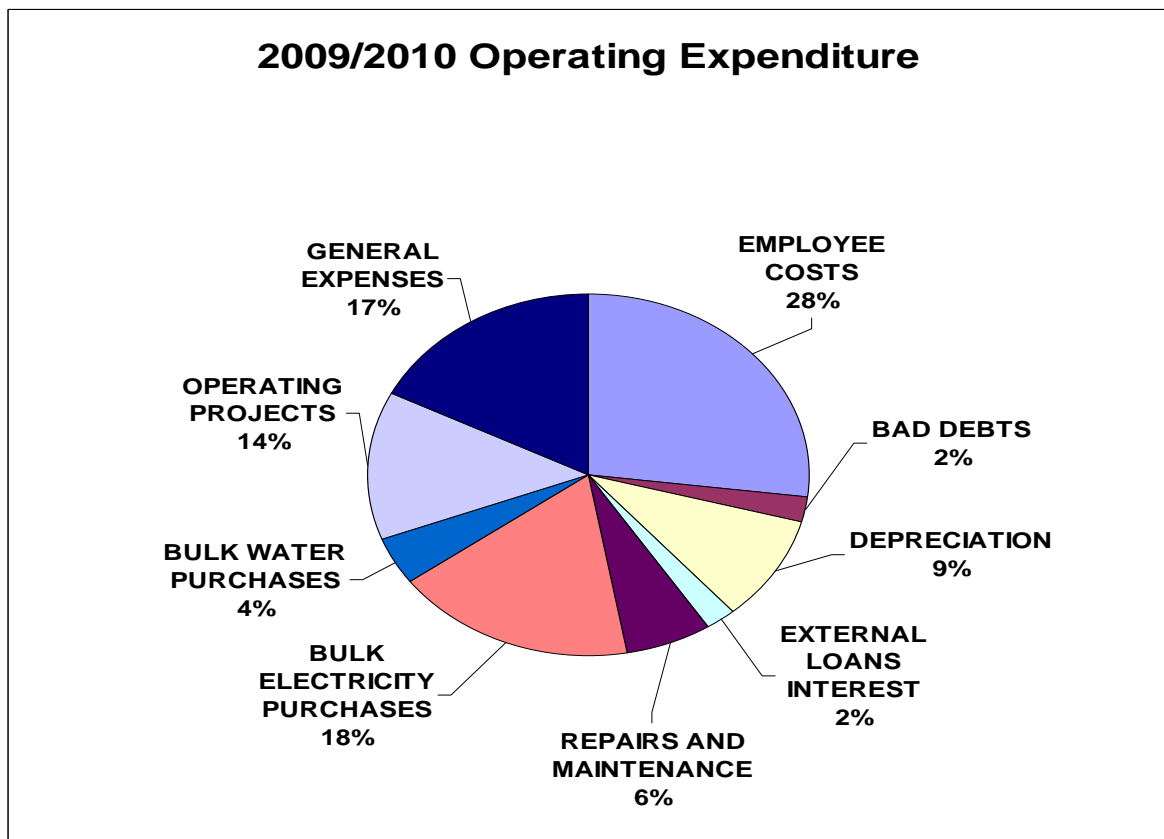


Chart 2: 2009/2010 Operating Budget Per Expenditure Categories



The following reflects the results of the trading services after the proposed tariff increase have been applied.

- **Electricity**

Table 10: Electricity Service Summary

	2007/2008 ACTUALS	2008/2009 BUDGET	2009/2010 BUDGET	% INCREASE	2010/2011 BUDGET	2011/2012 BUDGET
Revenue						
Tariff Income	326,148,784	604,173,373	838,592,320	38.80%	1,113,853,709	1,482,703,970
Projects	8,966,068	3,543,000	0	-100.00%	0	0
Other Income	196,229,948	41,049,635	46,414,416	13.07%	55,389,453	66,140,171
Internal Recoveries	160,229,716	177,720,479	186,621,835	5.01%	197,819,145	209,688,294
Total Income	691,574,516	826,486,487	1,071,628,571	29.66%	1,367,062,307	1,758,532,435
Expenditure						
Salaries & Wages	31,167,212	37,407,174	44,057,648	17.78%	48,592,942	53,603,680
Capital Charges	29,407,617	31,123,932	51,894,932	66.74%	52,623,091	51,969,017
Repairs & Maintenance	14,843,492	65,963,649	80,959,232	22.73%	108,485,371	145,370,397
Bulk Purchases	267,937,804	366,774,586	520,477,945	41.91%	687,580,447	911,497,799
General Expenses	36,209,229	53,949,769	63,903,432	18.45%	69,988,205	76,765,759
Projects	8,966,068	3,543,000	0	0.00%	0	0
Internal Charges	191,680,616	216,443,686	228,546,090	5.59%	242,250,501	256,776,759
Total Expenditure	580,212,038	775,205,796	989,839,279	27.69%	1,209,520,557	1,495,983,411
Trf To / From Reserves	(55,252,155)	(2,312,071)	27,455,166		27,123,958	26,770,500
Surplus / (Deficit)	56,110,323	48,968,620	109,244,458		184,665,708	289,319,524

Electricity service reflects a surplus of R109.2 million for the 2009/10 financial year after applying a 34 % increase in the tariffs proposed by Eskom and including a 2 cents per kwh Environmental Electricity Levy. The surplus from electricity contributes to Rates and General services.

Purchase of power from Eskom amounts to R491.5 million and the Environment Electricity Levy R29.0 million. The budget provision of R491.5 million represents an increase of 34.0 %, over the 2008/09 budget.

- **Water**

Table 11: Water Service Summary

	2007/2008 ACTUALS	2008/2009 BUDGET	2009/2010 BUDGET	% INCREASE	2010/2011 BUDGET	2011/2012 BUDGET
Revenue						
Tariff Income	169,287,311	183,634,963	203,834,809	11.00%	226,256,638	251,144,868
Projects	4,248,508	8,135,053	13,833,094	70.04%	6,600,000	0
Other Income	74,457,671	37,525,543	38,235,479	1.89%	42,165,185	46,101,379
Internal Recoveries	120,322,174	132,875,596	138,860,370	4.50%	147,191,991	156,023,510
Total Revenue	368,315,664	362,171,155	394,763,752	9.00%	422,213,814	453,269,757
Expenditure						
Salaries & Wages	34,848,197	39,536,577	50,673,848	28.17%	55,887,329	61,647,340
Capital Charges	18,900,452	20,595,910	30,770,633	49.40%	31,305,522	31,177,272
Repairs & Maintenance	11,862,051	16,232,675	16,306,785	0.46%	18,100,531	20,091,589
Bulk Purchases	90,795,230	112,673,904	122,200,836	8.46%	135,642,928	150,563,650
General Expenses	48,119,457	34,133,875	36,587,742	7.19%	39,399,082	42,274,231
Projects	4,248,508	8,135,053	13,833,094	0.00%	6,600,000	0
Internal Charges	145,973,355	162,250,291	170,678,083	5.19%	180,912,198	191,760,032
Total Expenditure	354,747,250	393,558,285	441,051,021	12.07%	467,847,590	497,514,114
Trf To / From Reserves	(1,613,391)	(1,859,008)	22,665,396		21,947,498	21,721,444
Surplus / (Deficit)	11,955,023	(33,246,138)	(23,621,873)		(23,686,278)	(22,522,913)

The water service reflects a deficit of R23.6 million for the 2009/10 financial year after applying the 11% increase in the tariffs.

The bulk water purchases amounts to R122.2 million, which is R9.5 million more than 2008/09 estimate of R112.7 million, which represents a year-on-year increase of 8.46 %.

In order for water services to break even, the water tariff needs to be increased by a further 13.02%. The deficit incurred by the water service is subsidized by Rates and General Service.

- Refuse

Table 12: Refuse Service Summary

	2007/2008	2008/2009	2009/2010	%	2010/2011	2011/2012
	ACTUALS	BUDGET	BUDGET	INCREASE	BUDGET	BUDGET
Revenue						
Tariff Income	109,833,002	119,414,425	138,033,322	15.59%	153,216,987	170,070,856
Projects	12,915,010	18,024,000	18,442,711	0.00%	3,100,000	2,500,000
Other Income	41,445,109	44,657,609	50,304,665	0.00%	55,778,503	61,653,968
Internal Recoveries	10,289,361	11,025,024	11,618,097	5.38%	12,315,183	13,054,094
Total Revenue	174,482,482	193,121,058	218,398,795	13.09%	224,410,673	247,278,918
Expenditure						
Salaries & Wages	57,006,162	57,033,450	62,990,024	10.44%	69,528,064	76,751,610
Capital Charges	11,036,035	12,664,082	18,905,357	49.28%	20,477,865	19,707,329
Repairs & Maintenance	613,386	5,970,722	6,901,666	15.59%	7,660,849	8,503,543
Bulk Purchases	0	0	0	0.00%	0	0
General Expenses	90,377,539	83,446,300	102,299,816	22.59%	111,790,888	121,969,569
Projects	12,915,010	18,024,000	18,442,711	0.00%	3,100,000	2,500,000
Internal Charges	30,024,805	32,839,042	36,593,639	11.43%	38,770,893	41,077,863
Total Expenditure	201,972,937	209,977,596	246,133,213	17.22%	251,328,559	270,509,914
Trf To / From Reserves	(1,819,854)	(2,409,342)	(788,216)		(1,012,325)	(1,233,480)
Surplus / (Deficit)	(29,310,309)	(19,265,880)	(28,522,634)		(27,930,211)	(24,464,476)

The refuse service reflects a deficit of R28.5 million for the 2009/10 financial year after applying the 11 % increase in the tariffs. Refuse tariff income has increased by 15.59 % compared to the 2008/09 financial year.

In order for refuse services to break even, the refuse tariff needs to be increased by a further 23.21%. The deficit incurred by the Refuse Services is subsidised by Rates and General Services.

- **Sewerage Service**

Table 13: Sewerage Service Summary

	2007/2008	2008/2009	2009/2010	%	2010/2011	2011/2012
	ACTUALS	BUDGET	BUDGET	INCREASE	BUDGET	BUDGET
Revenue						
Tariff Income	119,553,255	132,516,432	142,660,896	7.66%	158,353,596	175,772,490
Projects	0	0	0	0.00%	0	0
Other Income	84,208,087	51,175,871	50,960,803	-0.42%	56,519,739	62,533,079
Internal Recoveries	13,469,002	18,813,109	19,377,501	3.00%	20,540,153	21,772,562
Total Income	217,230,344	202,505,412	212,999,200	5.18%	235,413,488	260,078,131
Expenditure						
Salaries & Wages	34,611,898	41,196,203	50,785,866	23.28%	56,037,331	61,839,359
Capital Charges	40,364,768	16,148,392	59,224,163	266.75%	61,902,916	61,454,042
Repairs & Maintenance	11,183,568	12,421,928	12,839,481	3.36%	14,251,824	15,819,524
Bulk Purchases	0	0	0	0.00%	0	0
General Expenses	57,456,846	63,156,532	71,938,591	13.91%	78,867,328	86,487,920
Projects	0	0	0	0.00%	0	0
Internal Charges	39,622,663	47,868,509	50,814,167	6.15%	53,856,825	57,081,736
Total Expenditure	183,239,743	180,791,564	245,602,268	35.85%	264,916,224	282,682,581
Trf To / From Reserves	(1,291,724)	(1,517,036)	31,807,681		31,579,712	31,333,248
Surplus / (Deficit)	32,698,877	20,196,812	(795,387)		2,076,976	8,728,798

The sewerage service reflects a deficit of R0.8 million for the 2009/10 financial year after applying the 11 % increase in the tariffs. Sewerage tariff income has increased by 7.66 % compared to the 2008/09 financial year. The deficit from Sewerage Services is subsidized by Rates and General services.

2.11 Highlights from the Operating Budget

2.11.1 Repairs and Maintenance

An amount of R190.1, R351.4 and R510.6 million has been provided for maintenance in the 2009/10 to 2011/12 financial years for roads, refuse, sewerage, electricity and water respectively.

Table 14: Repairs and Maintenance

Provision for Repairs and Maintenance	2008/2009	2009/2010	2010/2011	2011/2012
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	Budget	Budget	Budget	Budget
<u>Roads</u>	20,167,063	23,797,135	28,080,619	33,135,130
% Increase on Previous Year	18.00%	18.00%	18.00%	18.00%
	3,630,071	4,283,484	5,054,511	5,964,323
<u>Total</u>	23,797,135	28,080,619	33,135,130	39,099,454
<u>Refuse Service Tariff Income</u>	119,414,425	138,033,322	153,216,987	170,070,856
% of Tariff Income	5.00%	5.00%	5.00%	5.00%
<u>Total</u>	5,970,721	6,901,666	7,660,849	8,503,543
<u>Sewerage Service Tariff Income</u>	132,516,432	142,660,896	158,353,595	175,772,490
% of Tariff Income	9.00%	9.00%	9.00%	9.00%
<u>Total</u>	11,926,479	12,839,481	14,251,824	15,819,524
<u>Electricity Service Tariff Income</u>	604,173,373	809,592,320	1,084,853,709	1,453,703,970
% of Tariff Income	10.00%	10.00%	10.00%	10.00%
<u>Total</u>	60,417,337	80,959,232	108,485,371	145,370,397
<u>Water Service Tariff Income</u>	196,809,224	203,834,809	226,256,638	251,144,868
% of Tariff Income	8.00%	8.00%	8.00%	8.00%
<u>Total</u>	15,744,738	16,306,785	18,100,531	20,091,589
<u>Other</u>	31,994,217	44,964,382	169,718,463	281,710,206
<u>GrandTotal Repairs & Maintenance</u>	149,850,627	190,052,164	351,352,168	510,594,713

The calculation of the budget for repairs and maintenance to roads is based on a 18% increase on the previous years budget and the services calculation is based on 5% to 10% of the anticipated budgeted tariff income to be generated as per Table 10 above.

2.11.2 Provision for Bad Debts

Table 15: Proposed Bad Debt Provision for the 2009/2010 MTREF Period

	2009/2010	2010/2011	2011/2012
Proposed Bad Debt Provision	69,726,306	77,681,451	85,449,596

The provision for bad debts has increased by R27, 4 million from R42.3 million in 2008/2009 to R69,7million in 2009/2010, due to:

- anticipated increase in unemployment as a result of retrenchments in the manufacturing industry,
- ratepayer's inability to pay as a result of the current economic slowdown.

2.11.2 Key issues from the Operating Budget

- Personnel costs decreased by 3% from 2008/09 financial year and comprise 28% of the operating revenue budget.
- Repairs and maintenance budget comprises of 6% of the total expenditure budget
- This is considered inadequate taking into account the infrastructure backlog and the deteriorating infrastructure that the City is faced with.
- The average increase in budget of 26.8% compared to 2008/09 is an indication of the City's commitment to address the challenge

2.12 Grants Included In The Budget In Terms Of The 2009/10 DoRA Report

The following table reflects grants to be received in 2009/2010, 2010/2011 and 2011/2012 in terms of the DoRA report published after the 2009 National Budget speech delivered by the Minister of Finance on 11 February 2009.

Table 16: 2009/2010 to 2011/2012 Grant Allocations in terms of 2009 DoRA

	<u>2008/2009</u> Actual	<u>2009/2010</u> Allocation	<u>2010/2011</u> Allocation	<u>2011/2012</u> Allocation
1. Specific Purpose Recurrent Grant Allocations (Schedule 6)				
a. Local Government Financial Management Grant	500,000	750,000	1,000,000	1,250,000
b. Water Services Operating & Transfer Subsidy (DAAF)	2,644,000	2,534,000	1,881,000	1,395,000
c. Municipal Systems Improvement Programme	400,000	500,000	750,000	790,000
Sub-Total - Specific Purpose Recurrent Grant Allocations	3,544,000	3,784,000	3,631,000	3,435,000
2. Infrastructure Grant Allocations (Schedule 4 and 6)				
a. Municipal Infrastructure Grant (MIG)	136,951,000	172,136,000	202,982,000	174,264,000
b. Public Transport Infrastructure and Systems Grant	8,592,000	31,213,000	71,478,000	400,000,000
c. Neighbourhood Development Partnership Grant	6,500,000	4,000,000	7,200,000	12,960,000
d. National Electrification Programme (NEP)	32,712,000	13,000,000	55,000,000	20,000,000
e. Electricity Demand Side Management Grant	0	5,000,000	2,000,000	2,000,000
Sub-Total - Infrastructure Grant Allocations	184,755,000	225,349,000	338,660,000	609,224,000
	<u>2008/2009</u> Allocations	<u>2009/2010</u> Allocations	<u>2010/2011</u> Allocations	<u>2011/2012</u> Allocations
3. Allocations-In-Kind (Schedule 7)				
a. Water Services Operating & Transfer Subsidy Grant	1,107,000	1,056,000	0	0
b. National Electrification Programme (Eskom) Grant	179,000	4,498,000	16,729,000	0
c. Neighbourhood Development Partnership Grant	1,000,000	2,000,000	2,000,000	1,000,000
Sub-Total - Allocations-In-Kind	2,286,000	7,554,000	18,729,000	1,000,000
	<u>2008/2009</u> Allocations	<u>2009/2010</u> Allocations	<u>2010/2011</u> Allocations	<u>2011/2012</u> Allocations

4. Equitable Share Allocations

a. Equitable Share	322,191,000	392,875,000	492,572,000	545,235,000
Sub-Total - Equitable Share Allocations	322,191,000	392,875,000	492,572,000	545,235,000

Grand Total - Total Allocations to Municipalities	512,776,000	629,562,000	853,592,000	1,158,894,000
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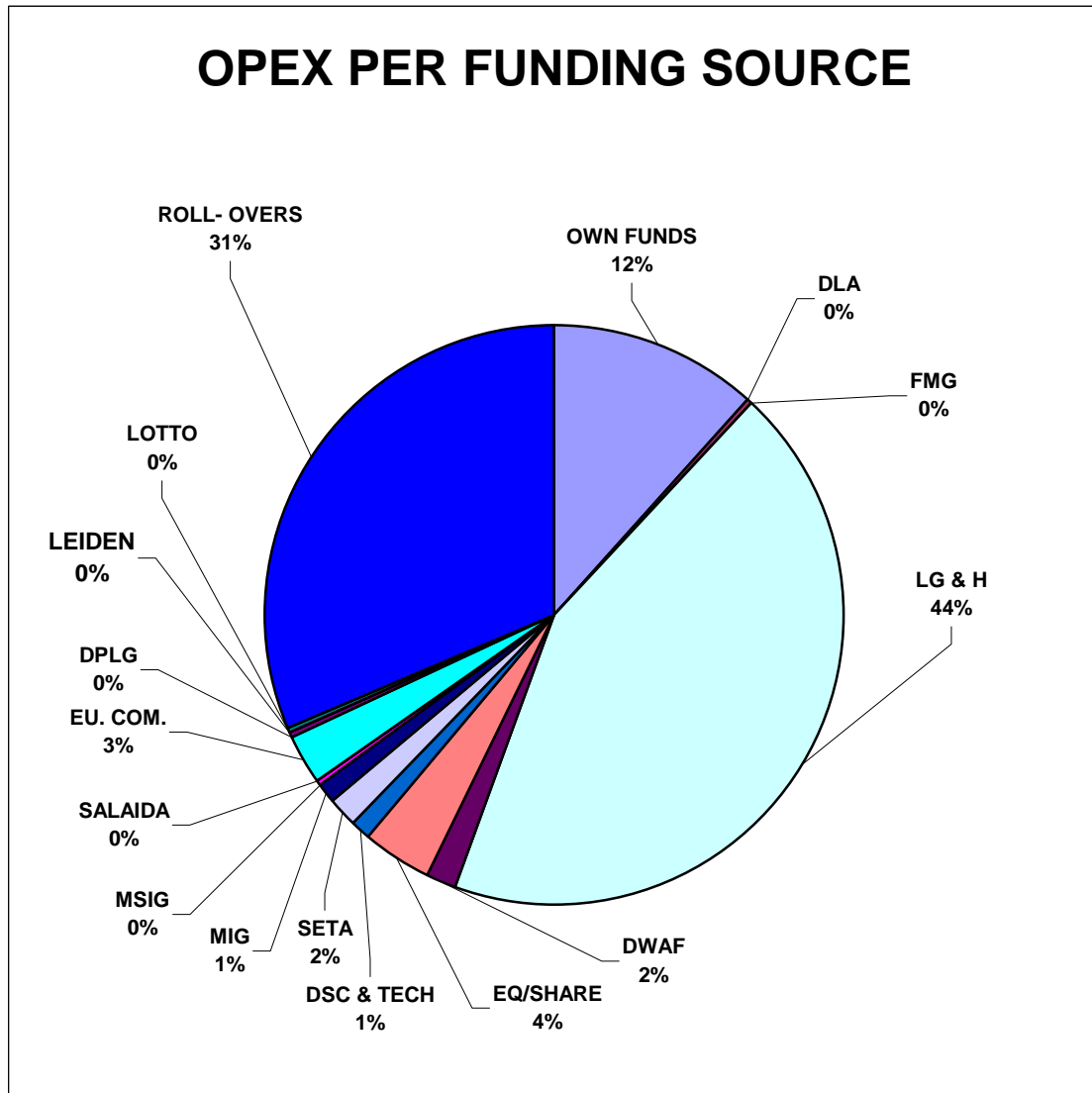
2.13 Operating Projects**Table 17: Operating Projects Per Funding Source for 2009/2010 MTREF Period (Annexure 2)**

OPEX PER FUNDING SOURCE	2009/2010 R	2010/2011 R	2011/2012 R
Own Funds	46,740,176	33,585,822	38,857,000
Dept. Land Affairs	500,000	1,000,000	1,000,000
Finance Management Grant	750,000	1,000,000	1,250,000
Dept. Local Government and Housing	173,804,022	218,722,912	269,187,057
Dept. Water Affairs & Forestry	7,460,400	6,600,000	0
Equitable Share	15,000,000	15,000,000	15,000,000
Dept. Science & Technology	5,000,000	5,000,000	4,000,000
Sectoral Education & Training Authority	6,925,000	0	0
Municipal Infrastructure Grant	4,000,000	100,000	0
Municipal Systems Improvement Grant	500,000	0	0
SALAIDA	1,014,000	1,033,400	470,000
European Commission	11,020,000	7,200,000	5,200,000
Dept of Provincial Local Government	500,000	500,000	0
LOTTO	603,708	0	0
Leiden	440,567	100,000	100,000
TOTAL NEW OPEX PROJECTS	274,257,873	289,842,134	335,064,057
ROLLED OVER OPEX PER FUNDING SOURCE	2009/2010 R	2010/2011 R	2011/2012 R
Own Funds	9,135,722		
Buffalo City Metropolitan Transport	396,431		
Department of Arts and Culture	131,037		
Development Bank of South Africa	234,779		
Dept. Environmental Affairs and Tourism	140,000		
Dept. Local Govt, Housing & Traditional Affairs	2,681,135		
Donor Funding	1,255,192		
Dept. of Science & Technology	582,889		
Dept. Water Affairs & Forestry	4,553,060		
Equitable Share	14,920,248		
European Commission	6,919,923		
Finance Management Grant	550,055		
Dept. Housing and Local Government	36,202		
Leiden	18,948		
Dept. Housing and Local Government	69,500,798		
LOTTO	1,956,994		
Municipal Infrastructure Grant	10,405,358		
Municipal Systems Improvement Grant	415,163		
SALAIDA	1,094,137		
ROLLED OVER OPEX PER FUNDING SOURCE	2009/2010	2010/2011	2011/2012

Sectoral Education & Training Authority	414,443		
Swedish International Development Agency	104,989		
Trust Funds	408,301		
TOTAL ROLLED-OVER OPEX PROJECTS	125,855,804	0	0

TOTAL OPEX PER FUNDING SOURCE	400,113,677	289,842,134	335,064,057
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Chart 3 : Operating Projects per Funding Source



2.14 Capital Projects

Table 18 below reflects the Capital Budget per sources of funding. (Annexure B).

Table 18: Capital Budget per Funding Source for 2009/2010 MTREF Period

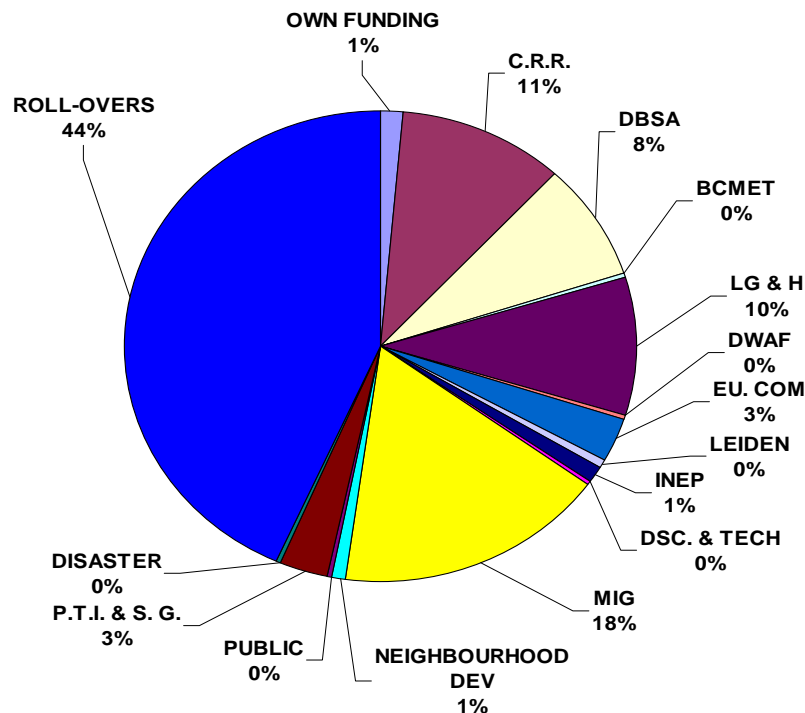
CAPEX PER FUNDING SOURCE	2009/2010	2010/2011	2011/2012
	R	R	R
Own Funding	15,000,000	15,000,000	15,000,000
Capital Replacement Reserve	105,740,192	134,341,554	95,286,327
Development Bank of South Africa	83,689,000	0	0
BCM Metropolitan Transport	200,000	0	0
Dept. Local Government and Housing	98,327,845	33,279,300	12,538,827
Dept. Water Affairs & Forestry	278,870	0	0
European Commission	33,000,000	0	0
Leiden	4,000,000	0	0
National Electrification Programme	13,000,000	55,000,000	20,000,000
Dept. Science & Technology	3,000,000	0	0
Municipal Infrastructure Grant	174,503,495	199,993,244	255,515,228
Neighbourhood Development Partnership Grant	9,143,000	10,000,000	0
Public	1,000,000	1,000,000	1,000,000
Public Transport Infrastructure Systems Grant	31,213,000	71,478,000	400,000,000
Disaster Management Grant	3,000,000	0	0
TOTAL NEW CAPEX	575,095,402	520,092,098	799,340,382

ROLLED OVER CAPEX PER FUNDING SOURCE	2009/2010	2010/2011	2011/2012
	R	R	R
Capital Replacement Reserve	38,390,483		
Development Bank of South Africa	121,882,175		
BCM Metropolitan Transport	1,615,358		
Dept. Local Government and Housing	23,649,873		
Dept. Water Affairs & Forestry	255,097		
European Commission	47,156,747		
Leiden	186,910		
National Electrification Programme	22,327,718		
Dept. Science & Technology	390,580		
Municipal Infrastructure Grant	117,484,599		
Neighbourhood Development Partnership Grant	6,500,000		
Public	914,618		
Public Transport Infrastructure Systems Grant	5,559,997		
Disaster Management Grant	299,363		
Dept. Sports Recreation Arts & Culture	50,000,000	0	0
Dept. Environmental Affairs & Tourism	700,000		
Dept of Land Affairs	2,082,276		
Development Bank of South Africa Grant	51,078		
Eastern Cape Development Co-Operation	344,272		
LOTTA	344,555		
Swedish International Development Agency	52,994		
TOTAL ROLLED-OVER CAPEX	440,188,693	0	0

TOTAL CAPEX PER FUNDING SOURCE	1,015,284,095	520,092,098	799,340,382
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Chart 4 : Capital Expenditure (Projects) per Funding Source

CAPEX PER FUNDING SOURCE



3. BUDGET RELATED POLICIES

The following policies have been taken into account in the development of the 2009/10 to 2011/12 MTREF budget: -

Budget Policy

The Budget Policy has been developed in terms of Chapter 4 Section 15 to 32 of the MFMA and was approved by Council on 29 May 2008. The policy is currently being reviewed to take into account the key issues as per the MFMA Municipal Budget and Reporting Regulations.

Tariff Policy

In terms of Section 74(1) of the Municipal Systems Act, Council adopted a tariff policy on 30 May 2006. The reviewed policy is submitted to Council on 29 May 2009 for approval (Policy Annexure 4).

Credit Control and Debt Collection Policy

The Credit Control and Debt Collection Policy including the indigent policy were adopted by Council in 2 May 2007.

Investment and Cash Management Policy

In terms of Section 13(2) of the Municipal Finance Management Act, the municipality must adopt an investment and cash management policy. The reviewed policy will be submitted to Council on 29 May 2009 for approval (Policy Annexure 5).

Rates Policy

In terms of Section 3 of the Municipal Property Rates Act, Council must adopt a rates policy. The reviewed policy is submitted to Council on 29 May 2009 for approval (Policy Annexure 6).

Policy on Reserves and Asset Management Policy

The policy on Reserves and Asset Management policy are included in the accounting policies which were adopted by Council in August 2008.

Supply Chain Management Policy

In terms of Section 111 of the MFMA the municipality must adopt a Supply Chain Management policy. The reviewed policy was approved by Council in 24 February 2009.

4. RECOMMENDATION

It is recommended that: -

1. The annual budget for the financial year 2009/10; and the indicative budget for the two projected outer years 2010/11 and 2011/12 be approved as set out in the following annexures: -
 - (a) Annexure 1 – National Treasury Tables A1 to A10
 - (b) Annexure 2 – Detailed Operating Projects
 - (c) Annexure 3 – Detailed Capital Projects

	Operating Budget R	Capital Budget R	Total Budget R
2009/2010 Budget	2,953,609,113	1,015,284,095	3,968,893,208
2010/2011 Budget	3,335,777,694	520,092,098	3,855,869,792
2011/2012 Budget	3,919,895,974	799,340,382	4,719,236,352

2. Approval be granted for the increase in tariffs and charges with effect from 1 July 2009 in respect of the following: -

(a) Service Tariffs

▪ Sewerage	11%
▪ Refuse	11%
▪ Water	11%
▪ Electricity	34%

(b) General Rates on property

The Rates Tariffs have been determined taking into account the market value of properties in terms of the Municipal Rates Property Act, No. 6 of 2004 and the following tariffs are proposed to Council for approval: -

(i) Residential Property	0.005875
(ii) Agricultural Property	0.001470
(iii) Public Service Infrastructure	0.001470
(iv) Commercial Property	0.011750
(v) Educational Institutions	0.004100
(vi) Rural Communal Land	0.000000
(vii) Vacant Land	0.017620

The above tariffs are rate in the rand on market value

(c) Miscellaneous tariffs as set out in the detailed tariff book (Refer to Annexure 7)

3. That an indigent subsidy be granted to registered indigents in terms of Council's Indigent Policy as amended from time to time.
4. That an indigent consumer be given a maximum subsidy on his account of R304,83, per month, which includes a maximum of 50kwh for electricity and 6kl for water.
5. That free basic electricity be granted for a registered indigent consumer of 50KWh per month.
6. That free basic water be granted to a registered indigent of 6Kl per month.
7. That no new capital expenditure be undertaken until all funding has been obtained and approved by Council.
8. That loan funding will only be allocated to those projects, which will result in the creation of a capital asset for the City.
9. That the amended Integrated Development Plan be adopted.
10. That approval be granted to roll over committed expenditure of R9,1 million for operating projects and R38,4 million for capital projects funded from Own Funding and Capital Replacement Reserve.
11. That the Municipal Manager advertise the Council's 2009/10 tariffs on 1 June 2009 for public inspection in terms of Section 75A (3) of the Municipal Systems Act, No. 32 of 2000.

12. Council note that the National Treasury supporting schedules are attached as Annexure 1B.

FOR CONSIDERATION

Z. FAKU
EXECUTIVE MAYOR

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
1. Executive Support Services	Executive Support Services Off	105005	Mayoral Projects	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	EQ SHU (Equit Share - Urban)	15 000 000	15 000 000	15 000 000	
1. Executive Support Services	Executive Support Services Off	105005	Ward Development Fund	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	4 500 000	4 500 000	4 500 000	
1. Executive Support Services	Executive Support Services Off	105005	Mayoral Bursary Fund	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	500 000	550 000	600 000	
1. Executive Support Services	Executive Support Services Off	105005	Staffing for 2010 office	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	1 148 176	0	0	
1. Executive Support Services	Executive Support Services Off	105005	2010 Lobbying		Own Funds	3 604 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 34 - DIMBAZA S/LIGHT	34	Equitable Share c/o	200 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 14 - MDANT NU1 S/LIG	14	Equitable Share c/o	50 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 37 FENCING GRAVEYARD	37	Equitable Share c/o	300 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 1 BUSH CLEARING,GRAS	1	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 3 BEAUTIFICATION ST	3	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 4 - UPGRADE ROADS	4	Equitable Share c/o	300 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 4 - MAYORAL BURSARY	4	Equitable Share c/o	40 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 7 BUSH CREARING,GRAS	7	Equitable Share c/o	350 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 12 - MAYORAL BURSARY	12	Equitable Share c/o	35 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 15 UPGRADE ROAD TENN	15	Equitable Share c/o	1 000 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 16 UPGRADE PITCH & A	16	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 19 TREE PLANTING,LAN	19	Equitable Share c/o	300 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 19 - MAYORAL BURSARY	19	Equitable Share c/o	35 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 21 CLEANING OF FIELD	21	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 23 - MAYORAL BURSARY	23	Equitable Share c/o	70 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 24 POTSDAM NUI1 P NU	24	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 23/24 - POTSDAM UNIT	23/24	Equitable Share c/o	1 000 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 24 - MAYORAL BURSARY	24	Equitable Share c/o	35 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 25 - MAYORAL BURSARY	25	Equitable Share c/o	35 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 26 - ALL ROADS POOR	26	Equitable Share c/o	450 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 27 - MZAMOMHLE ROADS	27	Equitable Share c/o	800 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 29 - NOMPUMELELO ROA	29	Equitable Share c/o	800 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 30 - BHONGIWENI ROADS	30	Equitable Share c/o	1 000 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 32 - GRAVELLING OF R	32	Equitable Share c/o	630 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 32 UPGRADE PITCH & A	32	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 33 UPGRADE PITCH & A	33	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 33 - REGRAVELLING OF	33	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 35 - MAYORAL BURSARY	35	Equitable Share c/o	35 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 36 - TYHUSA VILLAGE	36	Equitable Share c/o	500 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 37 CANAL CRES BUSH C	37	Equitable Share c/o	300 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 38 - EKUPUMLENI ROAD	38	Equitable Share c/o	400 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 42 DALE VIEW OPEN SP	42	Equitable Share c/o	250 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 43 - RURAL RD REHABI	43	Equitable Share c/o	400 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 44 - MAYORAL BURSARY	44	Equitable Share c/o	35 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 45 - MAIN RD & ACCES	45	Equitable Share c/o	450 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	RURAL TOILETS - SEWERAGE		Equitable Share c/o	200 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	MSINTSINI - SEWERAGE		Equitable Share c/o	150 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	DUCATTS - SEWERAGE		Equitable Share c/o	600 000	0	0	
1. Executive Support Services	Executive Support Services Off	105005	WARD 25 - MSINTSINI WATER		Equitable Share c/o	150 000	0	0	
1. Executive Support Services	Organisational Development	105012	Councillor Training & Development	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA	1 200 000	0	0	
1. Executive Support Services	Organisational Development	105012	Ward Committee Election		MSIG	300 000	0	0	
1. Executive Support Services	Office of the Director of Corpor	105030	Knowledge Management (KM) Strategy and Framework	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	465 000	0	0	
1. Executive Support Services	Public Participation and Ward C	105020	Public Participation Strategy	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	300 000	0	0	
1. Executive Support Services	Development Co-Operation	120005	HIV Aids	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Leiden Platform	140 567	100 000	100 000	

2009/2010 - 2011/2012 OPERATING PROJECTS						Annexure "2"			
Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
1. Executive Support Services	Development Co-Operation	120005	Management & Coordination - SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	95 000	95 000	0	
1. Executive Support Services	Development Co-Operation	120005	Infrastructure Asset Management - SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	100 000	100 000	100 000	
1. Executive Support Services	Development Co-Operation	120005	Good Governance Public Participation - SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	100 000	100 000	0	
1. Executive Support Services	Development Co-Operation	120005	Management & Coordination - SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	159 000	168 400	170 000	
1. Executive Support Services	Development Co-Operation	120005	Electricity Masterplan - SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	170 000	170 000	0	
1. Executive Support Services	Development Co-Operation	120005	Multi-Agency Incident Management - SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	190 000	200 000	200 000	
1. Executive Support Services	Development Co-Operation	120005	Emergency Services- SALAIDA	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SALAIDA	200 000	200 000	0	
1. Executive Support Services	GIS Unit	110015	Strategic GIS Policy	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	200 000	100 000	100 000	
1. Executive Support Services	GIS Unit	110015	GIS Software Licences and Maintenance	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	998 000	1 098 000	1 207 000	
1. Executive Support Services	Special Programmes	105030	Gender Strategy	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	100 000	150 000	200 000	
1. Executive Support Services	Special Programmes	105030	Decentralised Response to HIV/AIDS in South Africa	5	Own Funds	100 000	150 000	200 000	
1. Executive Support Services	Special Programmes	105030	Special Programmes Focal Areas Days of Importance	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	250 000	300 000	350 000	
1. Executive Support Services	Special Programmes	105030	BCM Speical Programmes Focal Areas Strategies Implementaion	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Leiden Platform	300 000	0	0	
1. Executive Support Services	Special Programmes	105030	BCM-Umsobomvu Youth Advisory Centres	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	660 000	700 000	750 000	
1. Executive Support Services	Executive Support Services Off	105005	2010 World Cup: Est. Ancillary Costs		Own Funds c/o	75 641	0	0	
1. Executive Support Services	Executive Support Services Off	105005	2010 Operational Requirements		Own Funds c/o	885 663	0	0	
1. Executive Support Services	Executive Support Services Off	105005	SIDA Vat		SIDA c/o	104 989	0	0	
1. Executive Support Services	Public Participation and Ward C	105020	Ward Committee Facilitation		MSIG c/o	98 947	0	0	
1. Executive Support Services	Public Participation and Ward C	105030	Woman Development		Equitable Share c/o	20 248	0	0	
1. Executive Support Services	Public Participation and Ward C	105030	Strategy Implementation		Donor Funding c/o	341 728	0	0	
1. Executive Support Services	Public Participation and Ward C	105030	Youth Advisory Centres		Donor Funding c/o	750 000	0	0	
1. Executive Support Services	Public Participation and Ward C	105030	Focal Areas forum Admin		Donor Funding c/o	44 740	0	0	
1. Executive Support Services	Public Participation and Ward C	105030	Mainstreaming of Cross Cutting Issues		Donor Funding c/o	84 312	0	0	
1. Executive Support Services	Special Programmes	105030	Decentralization Response To HIV/AIDS Project		Donor Funding c/o	16 007	0	0	
1. Executive Support Services	Special Programmes	105030	HIV / Aids Project Activities		European Commission c/o	500 000	0	0	
1. Executive Support Services	GIS	110015	Integration of Computerised Management systems		DBSA GRANT c/o	34 779	0	0	
1. Executive Support Services	IDP	110015	CDS Implementation		Own Funds c/o	808 049	0	0	
1. Executive Support Services	Development Co-Operation	120005	Management and Co-Ordination		SALAIDA c/o	459 021	0	0	
1. Executive Support Services	Development Co-Operation	120005	Electricity Masterplan		SALAIDA c/o	120 000	0	0	
1. Executive Support Services	Development Co-Operation	120005	Good Governance		SALAIDA c/o	45 942	0	0	
1. Executive Support Services	Development Co-Operation	120005	Multi-agency incident management planning		SALAIDA c/o	99 923	0	0	
1. Executive Support Services	Development Co-Operation	120005	Youth Initiative		SALAIDA c/o	118 952	0	0	
1. Executive Support Services	Development Co-Operation	120005	Emergency Services		SALAIDA c/o	80 299	0	0	
1. Executive Support Services	Development Co-Operation	120005	Infrastructure Asset Management		SALAIDA c/o	170 000	0	0	
1. Executive Support Services	Public Relations and Internatio	120010	BCM TV Communication Project		MSIG c/o	18 489	0	0	
1. Executive Support Services	Public Relations and Internatio	120010	Computer Software		Own Funds c/o	21 237	0	0	
						50 578 710	23 681 400	23 477 000	
2. Municipal Manager's Office	Municipal Manager's Office	205005	Development of Anti-Corruption Strategy		LGTA c/o	90 000	0	0	

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010	2010/2011	2011/2012	Comments
						Operating Projects	Operating Projects	Operating Projects	
						90 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 2003 units : P5 : Top Structure	21, 25	DEPT SC.&TECH	5 000 000	5 000 000	4 000 000	
2. Chief Operations Officer	Housing Department	255005	West Bank Restitution project: P5	32	DLA (Dept of Land Affairs)	500 000	1 000 000	1 000 000	
2. Chief Operations Officer	Housing Department	255005	Second Creek Development: 300 Units - P4	5	LGH (Local Govt Housing)	150 000	50 000	0	
2. Chief Operations Officer	Housing Department	255005	Mekeni Road- Sales Admin and Convey: P4	7	LGH (Local Govt Housing)	20 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven Hills South Pilot Project P4	11	LGH (Local Govt Housing)	50 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI Pilot Projects Relocation	6, 7, 8	LGH (Local Govt Housing)	60 000	80 000	30 000	
2. Chief Operations Officer	Housing Department	255005	Duncan Village Competition Site - 131 Units P1	7	LGH (Local Govt Housing)	70 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DV Competition Site: 131 Units: P2	7	LGH (Local Govt Housing)	120 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Manyano & Tembelihle: 850 Units: P4	17	LGH (Local Govt Housing)	127 500	0	0	
2. Chief Operations Officer	Housing Department	255005	West Bank Restitution Project: P2	32	LGH (Local Govt Housing)	149 200	0	0	
2. Chief Operations Officer	Housing Department	255005	1440 Families Relocation From Duncan Village to Reeston	13	LGH (Local Govt Housing)	200 000	350 000	200 000	
2. Chief Operations Officer	Housing Department	255005	Mdanstane Zone cc - Phase 2 - Stage 1: 1500 units: P4	24	LGH (Local Govt Housing)	200 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1 & 2 Stage 1B: Relocation	13	LGH (Local Govt Housing)	200 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - P4 - Sales Admin & Conveyancers	13	LGH (Local Govt Housing)	200 000	200 000	0	
2. Chief Operations Officer	Housing Department	255005	West Bank Land Restitution: P4	32	LGH (Local Govt Housing)	250 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI Mekeni Road - 46 Units: P5 Top Structure	7	LGH (Local Govt Housing)	250 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Second Creek Development : 300 Units - P2	5	LGH (Local Govt Housing)	270 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mdanstane Zone CC - Phase 2 - Stage 1: 1500 Units: P2	24	LGH (Local Govt Housing)	300 000	175 000	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 2003 sites : P2 : Survey & Town Plan.	21, 25	LGH (Local Govt Housing)	300 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 2003 units : P4 : Sales Admin	21, 25	LGH (Local Govt Housing)	300 000	250 000	51 350	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - 1000 units: P1	13	LGH (Local Govt Housing)	300 000	300 000	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - Town Planning & Survey: P2	13	LGH (Local Govt Housing)	300 000	300 000	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P: Stage 2: 2003 Sites: P1: Engineering Design	21, 25	LGH (Local Govt Housing)	650 000	0	0	
2. Chief Operations Officer	Housing Department	255005	R/O Reeston 1&2 : Stage 1A : 1000 (Rectification)	13	LGH (Local Govt Housing)	1 419 670	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI TRA3: 120 UNITS: P5	7	LGH (Local Govt Housing)	2 000 000	2 200 000	0	
2. Chief Operations Officer	Housing Department	255005	Duncan Village Competition Site - 131 units - P5	7	LGH (Local Govt Housing)	3 000 000	4 140 286	0	
2. Chief Operations Officer	Housing Department	255005	Accreditation: Buffalo City Municipality: Housing	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 3, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	LGH (Local Govt Housing)	3 000 000	3 000 000	3 500 000	
2. Chief Operations Officer	Housing Department	255005	Haven Hills South Pilot Project: 148 Units: P5	11	LGH (Local Govt Housing)	3 500 000	0	0	
2. Chief Operations Officer	Housing Department	255005	West Bank Restitution project: P5	32	LGH (Local Govt Housing)	5 000 000	12 500 000	118 500 000	
2. Chief Operations Officer	Housing Department	255005	Phakamisa South: 900 Units: P5	41	LGH (Local Govt Housing)	5 500 000	22 500 000	21 850 000	
2. Chief Operations Officer	Housing Department	255005	Second Creek Development: 300 Units: P5	5	LGH (Local Govt Housing)	12 500 000	3 895 000	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 stage 1B: 1000 Units: P5 (606 units)	13	LGH (Local Govt Housing)	14 400 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Tsholomnqa Rural Development		LGH (Local Govt Housing)	18 500 000	11 700 000	0	
2. Chief Operations Officer	Housing Department	255005	Second Creek Temporal Units		LGH (Local Govt Housing)	2 000 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Masibulele, Masibambane,linge & Chris Hanj)1200 Units		LGH (Local Govt Housing)	1 690 224	0	0	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Masibulele, Masibambane,linge & Chris Hanj)1200 Units		LGH (Local Govt Housing)	1 148 280	0	0	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Masibulele, Masibambane,linge & Chris Hanj)1200 Units		LGH (Local Govt Housing)	307 140	307 140	0	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Masibulele, Masibambane,linge & Chris Hanj)1200 Units		LGH (Local Govt Housing)	0	24 278 025	26 705 827	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Velwano,Dacawa,Khayelitsha,Smuts,Mdantsane East&Masizakhe)800 Units		LGH (Local Govt Housing)	0	1 239 496	0	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Velwano,Dacawa,Khayelitsha,Smuts,Mdantsane East&Masizakhe)800 Units		LGH (Local Govt Housing)	0	842 072	0	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Velwano,Dacawa,Khayelitsha,Smuts,Mdantsane East&Masizakhe)800 Units		LGH (Local Govt Housing)	0	255 240	280 764	
2. Chief Operations Officer	Housing Department	255005	Bufferstrip(Velwano,Dacawa,Khayelitsha,Smuts,Mdantsane East&Masizakhe)800 Units		LGH (Local Govt Housing)	0	3 034 753	23 367 598	
2. Chief Operations Officer	Housing Department	255005	Mdanstane Zone CC - Phase 2 - Stage 1: 1500 Units - P5	24	LGH (Local Govt Housing)	16 000 000	22 500 000	21 759 000	
2. Chief Operations Officer	Housing Department	255005	Manyano & Tembelihle : 850 Units: P5	17	LGH (Local Govt Housing)	16 000 000	15 980 100	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 2003 units : P5 : Top Structure	21, 25	LGH (Local Govt Housing)	30 000 000	38 000 000	2 642 518	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - 1000 units: P5: Top Structure	13	LGH (Local Govt Housing)	30 000 000	49 000 000	49 000 000	
2. Chief Operations Officer	Housing Department	255005	DVRI Strategy Plan Development		LGH (Local Govt Housing)	500 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	(ICT Centre - Mdantsane)	18	European Commission	100 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Learners and Drivers License Project - Mdantsane	14	European Commission	220 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	MURP Strategy Plan Review	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	500 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Mdantsane Stakeholder Mobilisation	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	100 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Mdantsane Urban Renewal Programme Audio News	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	500 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	EU Audit - MURP		European Commission c/o	500 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	ICT Centre - Mdantsane		European Commission c/o	244 853	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Mdantsane Urban Agriculture Fund		European Commission c/o	8 846	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Baseline Study - Mdantsane		European Commission c/o	850 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Stakeholder Mobilisation - Mdantsane		European Commission c/o	186 750	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Learners and Drivers Licence - Mdantsane		European Commission c/o	127 557	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Street Naming Phase 1 - Mdantsane		European Commission c/o	520 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	Feasability Study - Mdantsane		LGTA c/o	179 000	0	0	
2. Chief Operations Officer	Mdantsane Urban Renewal Un	255010	MURP Promotion and Marketing (Audio News)		LGTA c/o	500 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Accreditation		LGH (Local Govt Housing) c/o	1 796 948	0	0	
2. Chief Operations Officer	Housing Department	255005	Housing Association Trust Fund		Trust Fund c/o	31 582	0	0	
2. Chief Operations Officer	Housing Department	255005	Block yard TRA Site Development P5		LGH (Local Govt Housing) c/o	660 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Integrated Human Settlement Plan		LGH (Local Govt Housing) c/o	50 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Dimbaza Phase 2 : 1720 units : P5 : Top Structure		LGH (Local Govt Housing) c/o	1 065 713	0	0	
2. Chief Operations Officer	Housing Department	255005	Duncan Village High Density Competition Site Pilot Project		LGH (Local Govt Housing) c/o	4 598 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Duncan Village Relocation of 1440 Beneficiaries to Reeston		LGH (Local Govt Housing) c/o	6 527	0	0	
2. Chief Operations Officer	Housing Department	255005	DV Competition Site - 131 units - P4		LGH (Local Govt Housing) c/o	65 500	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI Mekeni Road: 46 units - P4		LGH (Local Govt Housing) c/o	65 500	0	0	

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
2. Chief Operations Officer	Housing Department	255005	DVRI Meken Road: 46 units - P5		LGH (Local Govt Housing) c/o	1 000 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI Pilot Projects Relocation		LGH (Local Govt Housing) c/o	40 021	0	0	
2. Chief Operations Officer	Housing Department	255005	Mekeni High Density Pilot Project: P5		LGH (Local Govt Housing) c/o	1 000 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mekeni Road P1		LGH (Local Govt Housing) c/o	30 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mekeni Road P2		LGH (Local Govt Housing) c/o	40 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mekeni Road P4 Sales Admin		LGH (Local Govt Housing) c/o	30 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mekeni Road P5 Top Structure		LGH (Local Govt Housing) c/o	900 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DV Competition Site - 131 Units - P1		LGH (Local Govt Housing) c/o	90 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DV Competition Site - 131 Units - P2		LGH (Local Govt Housing) c/o	70 000	0	0	
2. Chief Operations Officer	Housing Department	255005	DV Competition Site - 131 Units - P4		LGH (Local Govt Housing) c/o	40 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Duncan Village Relocation		LGH (Local Govt Housing) c/o	6 066	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI TRA 3: 120 units: P4		LGH (Local Govt Housing) c/o	65 500	0	0	
2. Chief Operations Officer	Housing Department	255005	DVRI TRA 3: 120 units: P5		LGH (Local Govt Housing) c/o	500 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven Hills South Pilot Project P5		LGH (Local Govt Housing) c/o	2 584 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven HillsSouth Pilot Project: P4		LGH (Local Govt Housing) c/o	65 500	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven HillsSouth Pilot Project: 129 Units P4		LGH (Local Govt Housing) c/o	50 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven HillsSouth Pilot Project: P5		LGH (Local Govt Housing) c/o	1 000 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven HillsSouth Pilot Project: P1		LGH (Local Govt Housing) c/o	50 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Haven HillsSouth Pilot Project: P2		LGH (Local Govt Housing) c/o	80 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Iliha South - 439 units - P5 : Top Structure		LGH (Local Govt Housing) c/o	2 134 375	0	0	
2. Chief Operations Officer	Housing Department	255005	Manyano & Tembelihle - P1		LGH (Local Govt Housing) c/o	187 252	0	0	
2. Chief Operations Officer	Housing Department	255005	Manyano & Tembelihle - P2		LGH (Local Govt Housing) c/o	100 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Manyano & Tembelihle - P4		LGH (Local Govt Housing) c/o	100 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mdanstane Zone cc - Phase 2 - Stage 1 - P4		LGH (Local Govt Housing) c/o	100 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mdantsane Zone 18 CC - Phase 2 - Stage 1 - P1		LGH (Local Govt Housing) c/o	150 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Mdantsane Zone CC - Phase 2 - Stage 1 - P2		LGH (Local Govt Housing) c/o	300 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 1000 sites : P2 : Survey & Town Plan.		LGH (Local Govt Housing) c/o	1 420 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 1000 units : P2 : Sales Admin		LGH (Local Govt Housing) c/o	300 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P : Stage 2 : 1000 units : P5 : Top Structure		LGH (Local Govt Housing) c/o	10 000 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P: Stage 2: 1000 Sites: P1: Engineering Design		LGH (Local Govt Housing) c/o	950 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 stage 1(a) 1000 house units P5		LGH (Local Govt Housing) c/o	875 776	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 stage 1(a) Establishment Grant		LGH (Local Govt Housing) c/o	71 500	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 stage 1(a) 1000 house units P5		LGH (Local Govt Housing) c/o	50 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 stage 1(a) P4		LGH (Local Govt Housing) c/o	148 185	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 stage 2(b) 1000 house units P5		LGH (Local Govt Housing) c/o	14 093 341	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 Stage 2B:Relocation		LGH (Local Govt Housing) c/o	100 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 Stage 1b 400 units		LGH (Local Govt Housing) c/o	400 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 1&2 Stage 1b 400 Est Grant		LGH (Local Govt Housing) c/o	57 025	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - 1000 units - Engineering Design		LGH (Local Govt Housing) c/o	300 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - 1000 units: P5: Top Structure		LGH (Local Govt Housing) c/o	9 347 204	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - P4 - Sales Admin & Conveyancers		LGH (Local Govt Housing) c/o	300 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 - Stage 2 - Town Planning & Survey: P2		LGH (Local Govt Housing) c/o	1 300 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3 Stage 2:Relocation		LGH (Local Govt Housing) c/o	100 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3: Stage 1: 800 Units: P5		LGH (Local Govt Housing) c/o	924 252	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3: Stage 1: 800 Units: P4		LGH (Local Govt Housing) c/o	20 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Reeston Phase 3: Stage 1: 800 Units:Conveyancing		LGH (Local Govt Housing) c/o	31 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Chris Hani - P4 Conveyance		LGH (Local Govt Housing) c/o	32 000	0	0	
2. Chief Operations Officer	Housing Department	255005	TyuTyu Phase 1 : 300 units : P5 : Top Structure		LGH (Local Govt Housing) c/o	1 062 392	0	0	
2. Chief Operations Officer	Housing Department	255005	TyuTyu Phase 1 : 300 units : P4 Conv. & Sales Admin		LGH (Local Govt Housing) c/o	23 400	0	0	
2. Chief Operations Officer	Housing Department	255005	TyuTyu Phase 2 : 373 units : P4 Conv. & Sales Admin		LGH (Local Govt Housing) c/o	34 026	0	0	
2. Chief Operations Officer	Housing Department	255005	TyuTyu Phase 2 : 373 units : P4 Est. Grant		LGH (Local Govt Housing) c/o	20 000	0	0	
2. Chief Operations Officer	Housing Department	255005	TyuTyu Phase 2 : 373 units : P5 : Top Structure		LGH (Local Govt Housing) c/o	2 292 841	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P: 500 Units - Relocation-MURP		LGH (Local Govt Housing) c/o	18 407	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P: 500 Units - Establishment Grant		LGH (Local Govt Housing) c/o	107 077	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P: 500 Units - P4		LGH (Local Govt Housing) c/o	83 650	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit P: 500 Units - P5 Top Structure		LGH (Local Govt Housing) c/o	396 416	0	0	
2. Chief Operations Officer	Housing Department	255005	Amalinde Simunye 93 Units P5 Top Structure		LGH (Local Govt Housing) c/o	853 558	0	0	
2. Chief Operations Officer	Housing Department	255005	Amalinde Simunye 93 Units P4		LGH (Local Govt Housing) c/o	25 257	0	0	
2. Chief Operations Officer	Housing Department	255005	Airport Phase 2A - 614 Units - Establishment Grant		LGH (Local Govt Housing) c/o	76 986	0	0	
2. Chief Operations Officer	Housing Department	255005	Airport Phase 2A - 614 Units - P4		LGH (Local Govt Housing) c/o	159 020	0	0	
2. Chief Operations Officer	Housing Department	255005	Airport Phase 2A - 626 Units - P5 Top Structure		LGH (Local Govt Housing) c/o	1 498 020	0	0	
2. Chief Operations Officer	Housing Department	255005	Z Soga 171 Units: P4		LGH (Local Govt Housing) c/o	10 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Z Soga 171 Units: Est. Grant		LGH (Local Govt Housing) c/o	40 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Z Soga 171 Units: P5		LGH (Local Govt Housing) c/o	600 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Z Soga 171 Units: Relocation		MURP c/o	10 000	0	0	
2. Chief Operations Officer	Housing Department	255005	Potsdam Unit Sage 2: 2003 Units P5: Top Structure		DST C/O	500 000	0	0	
						248 682 936	223 077 112	272 887 057	
3. Directorate of Financial Services	Customer Care Office	330020	Customer Incentive Scheme	23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	2 000 000	3 000 000	3 000 000	
Directorate of Executive Support Services			Councillor Assistance Programme	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	500 000			

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
Directorate of Corporate Services			Employee Assistance Programme	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	500 000			
3. Directorate of Financial Services	Supply Chain Management	320010	Intenda Solution Suite	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	400 000	350 000	250 000	
3. Directorate of Financial Services	Asset Risk and Financial Services	320005	Fixed Asset Register Project	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	300 000	0	0	
3. Directorate of Financial Services	Asset Risk and Financial Services	320005	GRAP Implementation Project	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	600 000	300 000	0	
3. Directorate of Financial Services		330005	General Valuations	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	7 000 000	2 212 822	0	
3. Directorate of Financial Services		330005	Supplementary Valuations	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	2 300 000	0	0	
3. Directorate of Financial Services		315005	Budget Reforms	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	FMG	750 000	1 000 000	1 250 000	
3. Directorate of Financial Services		330005	Supplementary Valuations	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MSIG	200 000	0	0	
3. Directorate of Financial Services		305005	Internal Control	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	LGTA c/o	500 000	0	0	
3. Directorate of Financial Services	Budget & Treasury	315005	Budget Reform	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	FMG c/o	375 491	0	0	
3. Directorate of Financial Services	Budget & Treasury	315005	Financial Training and Improvement	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	FMG c/o	174 564	0	0	
3. Directorate of Financial Services	Budget & Treasury	315005	Credit Rating of BCM	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	18 130	0	0	
3. Directorate of Financial Services	Budget & Treasury	315005	Audit Amount for National Treasury	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	431 507	0	0	
3. Directorate of Financial Services	Budget & Treasury	315005	Predictive Planning	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	12 113	0	0	
3. Directorate of Financial Services	Asset & Risk	320005	Grap Implementation	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	523 102	0	0	
3. Directorate of Financial Services	Asset & Risk	320005	Fixed Asset Management System	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	482 531	0	0	
3. Directorate of Financial Services	Asset & Risk	320005	Fixed Asset Register	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MSIG c/o	63 516	0	0	
3. Directorate of Financial Services	Supply Chain Management	320010	Overview of Internal Controls - SCM	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DHLGTA C/O	12 135	0	0	
3. Directorate of Financial Services	Supply Chain Management	320010	SCM Capacity Building	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MSIG c/o	234 211	0	0	
3. Directorate of Financial Services	Customer Care	330020	Customer Incentive Scheme	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	663 600	0	0	

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
						18 040 900	6 862 822	4 500 000	
4. Directorate of Corporate Services	Organisational Development	420020	Employee Assistance Programme	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA	125 000	0	0	
4. Directorate of Corporate Services	Organisational Development	420020	Capacity Building Programme - Internal Study Assistance	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA	2 300 000	0	0	
4. Directorate of Corporate Services	Organisational Development	420020	Capacity Building Programmes: External Study Assistance	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA	1 300 000	0	0	
4. Directorate of Corporate Services		415025	IT Co-Sourcing Model	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	3 300 000	3 500 000	3 800 000	
4. Directorate of Corporate Services	Organisational Development	420020	Skills Development	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA	2 000 000	0	0	
4. Directorate of Corporate Services	MIS	415025	BCM : IT Strategy	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	24 051	0	0	
4. Directorate of Corporate Services	Organisational Development	420020	SETA Training	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA c/o	133 114	0	0	
4. Directorate of Corporate Services	Organisational Development	420020	Employee Assistance Programme	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA c/o	7 946	0	0	
4. Directorate of Corporate Services	Organisational Development	420020	Capacity Building Programme: Learnerships and Internships	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	SETA c/o	273 383	0	0	
4. Directorate of Corporate Services	Organisational Development	420020	Councillor Training	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	8 626	0	0	
						9 472 120	3 500 000	3 800 000	
5. Directorate of Engineering Services	Water Administration	520005	WSA Business Plan (By Laws)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF	165 000	0	0	
5. Directorate of Engineering Services	Water Administration	520005	DWAF WSA Business Plan (By Laws)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF	600 000	600 000	0	
5. Directorate of Engineering Services	Water Administration	520005	Health and Hygiene iAwareness in Informal Areas (All areas)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF	695 400	0	0	
5. Directorate of Engineering Services	Water Administration	520005	Water Services Business Plan (Policies and Restructuring)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF	6 000 000	6 000 000	0	
5. Directorate of Engineering Services	Water Administration	520005	Health and Hygiene iAwareness in Informal Areas	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF c/o	313 500	0	0	
5. Directorate of Engineering Services	Water Administration	520005	Water Services Business Plan	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF c/o	3 000 000	0	0	
5. Directorate of Engineering Services	Water Administration	520005	DWAF WSA Business Plan	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF c/o	400 000	0	0	
5. Directorate of Engineering Services	Water Administration	520005	WSA Business Plan	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF c/o	150 000	0	0	
5. Directorate of Engineering Services	Water Administration	520005	WSA Manager Post	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF c/o	101 421	0	0	

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
5. Directorate of Engineering	SWater Administration	520005	DWAF WSA Business Plan	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DWAF c/o	588 139	0	0	
5. Directorate of Engineering	SWater Administration	520005	BCM Water Service Authority Investigation	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	1 819 634	0	0	
5. Directorate of Engineering	SRoads	525025	Surfacing of Roads	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds c/o	1 123 649	0	0	
5. Directorate of Engineering	SRoads	525035	Moonlight Rugby Club		Lotto c/o	15 935	0	0	
						14 972 678	6 600 000	0	
6. Directorate of Development	Local Economic Development	635005	Duncan Village Business Hives	10, 5, 6, 7, 8, 9	Own Funds	800 000	900 000	1 000 000	
6. Directorate of Development	Local Economic Development	635005	LEAP - Local Economic Action Partnership	18	European Commission	1 500 000	0	0	
6. Directorate of Development	Local Economic Development	635005	Promotion Material	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	50 000	25 000	0	
6. Directorate of Development	Local Economic Development	635005	BCM Investment guide	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	60 000	60 000	60 000	
6. Directorate of Development	Local Economic Development	635005	Tourism Safety Project	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	500 000	500 000	500 000	
6. Directorate of Development	Local Economic Development	635005	Emerging Contractor Development Programme	10, 5, 6, 7, 8, 9	Own Funds	500 000	800 000	7 000 000	
6. Directorate of Development	Local Economic Development	635005	Informal Traders Development Programme	14, 40, 42, 44, 45, 5, 6, 7, 9	Own Funds	500 000	600 000	700 000	
6. Directorate of Development	Local Economic Development	635005	Duncan Village Skills Audit	10, 5, 6, 7, 8, 9	Own Funds	1 500 000	0	0	
6. Directorate of Development	Local Economic Development	635005	Tourism and Heritage Route Development	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	2 500 000	2 500 000	2 000 000	
6. Directorate of Development	Local Economic Development	635005	Economic Data Intelligence System	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	Own Funds	1 000 000	1 000 000	1 000 000	
6. Directorate of Development	Local Economic Development	635005	Buffalo City Summer Season Holiday Program	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	1 300 000	1 500 000	1 700 000	
6. Directorate of Development	Local Economic Development	635005	Mdantsane One Stop Shop	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	Own Funds	1 200 000	1 300 000	1 500 000	
6. Directorate of Development	Local Economic Development	635005	Cooperative Support programme	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	Own Funds	3 000 000	3 500 000	4 000 000	
6. Directorate of Development	Local Economic Development	635005	Dimbaza Tourism Interpretation & Development Centre	36	Own Funds	500 000	600 000	700 000	
6. Directorate of Development	Local Economic Development	635005	King William's Town Tourism & Interpretation Centre	13, 14, 15, 16, 17, 18, 19, 20, 21	Own Funds	600 000	700 000	800 000	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Tourism Centre	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	Own Funds	300 000	400 000	500 000	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Tourism Centre	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	300 000	300 000	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane One Stop Shop	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	500 000	600 000	700 000	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Festive Season Programme	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	400 000	450 000	500 000	
6. Directorate of Development	Local Economic Development	635005	Business unlimited Expo	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	500 000	600 000	700 000	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Tourism Development and Promotion	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	1 000 000	1 000 000	0	
6. Directorate of Development	Local Economic Development	635005	Red Tape Reduction	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	OTHER(DPLG)	500 000	500 000	0	
6. Directorate of Development	Transport Planning and Operat	620005	Transport policy and by-law	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	110 000	270 000	0	
6. Directorate of Development	Transport Planning and Operat	620005	Transport planning	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	1 000 000	1 000 000	1 000 000	
6. Directorate of Development	Land Surveying	615085	Yellow Woods/Kei Road Subdivisions	42, 45	LGH (Local Govt Housing)	572 008	0	0	
6. Directorate of Development	Land Administration	615080	Implementation of Land Management Policy for Buffalo City	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Own Funds	185 000	0	0	
6. Directorate of Development	City Planning	615070	Vincent Berea LSDF Review	3, 4	DBSA GRANT c/o	200 000	0	0	
6. Directorate of Development	City Planning	615070	Mdantsane Infill Areas - Phase III	14, 15, 16, 17, 18, 20, 21, 22, 23, 24	LGH (Local Govt Housing)	500 000	300 000	0	
6. Directorate of Development	City Planning	615070	Yellowwoods - Kei Road Settlement Planning	42, 45	LGH (Local Govt Housing)	200 000	45 800	0	
6. Directorate of Development	City Planning	615070	Duncan Village Settlement Planning	3, 5, 6, 7	LGH (Local Govt Housing)	1 600 000	1 300 000	1 300 000	
6. Directorate of Development	City Planning	615070	Informal Settlement Study & Implementation Programme		LGH (Local Govt Housing) c/o	300 000	0	0	
6. Directorate of Development	City Planning	615070	Mdantsane LSDF		LGH (Local Govt Housing) c/o	800 000	0	0	

2009/2010 - 2011/2012 OPERATING PROJECTS

Annexure "2"

Directorate	CostCentreName	Costcentre	Title	WARD NO.	Funding	2009/2010 Operating Projects	2010/2011 Operating Projects	2011/2012 Operating Projects	Comments
6. Directorate of Development	City Planning	615070	Mdantsane Infill Areas - Formalisation		LGH (Local Govt Housing) c/o	276 088	0	0	
6. Directorate of Development	City Planning	615070	Planning - Needscamp		LGH (Local Govt Housing) c/o	58 036	0	0	
6. Directorate of Development	City Planning	615070	Settlement upgrading of Yellowwood		LGH (Local Govt Housing) c/o	471 845	0	0	
6. Directorate of Development	City Planning	615070	KWT Local Spatial Development Framework		Own Funding	400 000	0	0	
6. Directorate of Development	City Planning	615070	Planning - Potsdam Unit V		Trust Fund c/o	127 492	0	0	
6. Directorate of Development	City Planning	615070	Map Preparation		Trust Fund c/o	127 492	0	0	
6. Directorate of Development	Land Surveying	615085	Survey of Kwakiflu Phakamisa		LGH (Local Govt Housing) c/o	296 471	0	0	
6. Directorate of Development	Land Surveying	615085	Yellow Woods/Kei Road Subdivisions		LGH (Local Govt Housing) c/o	126 125	0	0	
6. Directorate of Development	Building Maintenance / Coastal	615095	Painting of City Hall & Gonubie House		Own Funds c/o	13 313	0	0	
6. Directorate of Development	Building Maintenance / Coastal	615095	Renovations City Hall		Own Funds c/o	99 534	0	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Skill Audit		LGTA c/o	1 400 000	0	0	
6. Directorate of Development	Planning	635005	Hosting of Carnival event		DAC c/o	124 562	0	0	
6. Directorate of Development	Planning	635005	Intlanzi eKoloni c/o		DEAT c/o	140 000	0	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane One Stop Shop		European Commission c/o	64 471	0	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Tourism Centre		European Commission c/o	137 468	0	0	
6. Directorate of Development	Local Economic Development	635005	Tourism Development and promotion in Mdantsane		European Commission c/o	351 159	0	0	
6. Directorate of Development	Local Economic Development	635005	Hydro-ponics - Mdantsane		European Commission c/o	500 000	0	0	
6. Directorate of Development	Local Economic Development	635005	LIFE - Livelihoods and Innovation Fund Enhancement - Mdantsane		European Commission c/o	1 020 702	0	0	
6. Directorate of Development	Local Economic Development	635005	LEAP - Mdantsane		European Commission c/o	338 158	0	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane Tourism Development Centre		European Commission c/o	82 518	0	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane One Stop Shop		European Commission c/o	20 820	0	0	
6. Directorate of Development	Local Economic Development	635005	Tourism Development and Promotion - Mdantsane		European Commission c/o	6 790	0	0	
6. Directorate of Development	Local Economic Development	635005	Dimbaza Wall of Fame c/o		Own Funds c/o	116 772	0	0	
6. Directorate of Development	Local Economic Development	635005	Trade and Investment Promotion		Own Funds c/o	11 404	0	0	
6. Directorate of Development	Local Economic Development	635005	Ward Based Agriculture		Own Funds c/o	100 000	0	0	
6. Directorate of Development	Local Economic Development	635005	Mdantsane One Stop Shop		Own Funds c/o	500 000	0	0	
6. Directorate of Development	Local Economic Development	635005	SMME Data Base and Profile		Own Funds c/o	1 000 000	0	0	
6. Directorate of Development	Local Economic Development	635005	Economic Development Strategy		Own Funds c/o	17 673	0	0	
6. Directorate of Development	Transport Planning and Operat	620005	Transport planning		BCMETS c/o	396 431	0	0	
6. Directorate of Development	Office of the Director of Plannir	605005	Civic Centre - Preliminary Cost		Own Funds c/o	100 000	0	0	
						32 903 432	20 550 800	25 660 000	
7. Directorate of Community S	Street Sweeping	770020	Integrated Environmental Management in Mdantsane	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23	European Commission	1 000 000	1 000 000	0	
7. Directorate of Community S	Waste Disposal Sites	770015	Closure/Clearing of illegal dumping areas(Duncan Village)	34, 35, 36, 38, 39, 40, 41, 42, 44, 45	MIG	0	100 000	0	
7. Directorate of Community S	Refuse Removal	770010	Establishment of Collection points mdantsane and Duncan Village	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 7	European Commission	2 000 000	2 000 000	2 500 000	
7. Directorate of Community S	Cleansing Administration Supp	770005	Establishment of recycling drop off points	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 7	European Commission	1 000 000	0	0	
7. Directorate of Community S	Internments	755025	Beautification of cemeteries in Mdantsane	2, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35	European Commission	2 000 000	2 000 000	2 000 000	
7. Directorate of Community S	Services	720015	Closure & Rehab of Illegal Landfill Sites	2, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35	MIG	4 000 000	0	0	
7. Directorate of Community S	Environmental Services	750010	Section 78 Studies for the Zoo, Aquarium		Own Funds c/o	179 298	0	0	
7. Directorate of Community S	Environmental Services	755010	Beautification of Mdantsane (EPIP/ Employing Co-Ops)		European Commission c/o	438 824	0	0	
7. Directorate of Community S	Integrated Environmental Man	755035	Climate Protection Implementation		Trust Fund c/o	121 735	0	0	
7. Directorate of Community S	Integrated Environmental Man	755035	Mdantsane Moss		European Commission c/o	179 684	0	0	
7. Directorate of Community S	Integrated Environmental Man	755035	Environmental Awareness in Mdantsane		European Commission c/o	480 022	0	0	
7. Directorate of Community S	Integrated Environmental Man	755035	Energy Savings		DST C/O	82 888	0	0	
7. Directorate of Community S	Art Centres	760020	Poverty Alleviation		DAC c/o	6 475	0	0	In future to utilise other funding sources
7. Directorate of Community S	Sportsfields	765010	Viability Study on Market of Sports - C/O		Own Funds c/o	39 463	0	0	
7. Directorate of Community S	Amenities	765005	Fencing of Mdantsane Swimming Pools		European Commission c/o	250 000	0	0	
7. Directorate of Community S	Zoo	765025	Masterplan EL Zoological Gardens - C/O		Own Funds c/o	60 731	0	0	
7. Directorate of Community S	Cleansing Administration Supp	770005	Duncan Village Clean - Up		Leiden Platform c/o	18 948	0	0	
7. Directorate of Community S	Refuse Removal	770010	Communication Plan / Public Awareness		Donor Funding c/o	18 405	0	0	
7. Directorate of Community S	Waste Disposal Sites	770015	Closure & Rehab of Illegal Landfill Sites		MIG c/o	10 405 358	0	0	
						22 281 932	5 100 000	4 500 000	
7. Directorate of Health & Public Safety		710030	Managing Water Quality in Duncan Village		Lotto	603 708	0	0	
7. Directorate of Health & Public Safety	Disaster Management	725055	Community Based Risk Reduction	2, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35	Own Funds	20 000	30 000	50 000	
7. Directorate of Health & Public Safety	Disaster Management	725055	Disaster Management Structures	2, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35	Own Funds	40 000	60 000	90 000	
7. Directorate of Health & Public Safety	Disaster Management	725055	Risk and Vulnerability Assessment	2, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35	Own Funds	50 000	80 000	100 000	
7. Directorate of Health & Public Safety	Traffic Administration	725020	Personnel for learners licence centre	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	300 000	300 000	0	
7. Directorate of Health & Public Safety	Environmental Health	710030	Managing Water Quality in Duncan Village		Lotto c/o	1 941 059	0	0	
7. Directorate of Health & Public Safety	Traffic	725020	Learners Licence Centre - Operational		European Commission c/o	100 000	0	0	
7. Directorate of Health & Public Safety	Disaster Management	725055	Risk & Vulnerability Assessment		HLG c/o	9 024	0	0	
7. Directorate of Health & Public Safety	Disaster Management	725055	Disaster Response And Recovery		HLG c/o	27 178	0	0	
						3 090 968	470 000	240 000	
			Total Operating Projects			400 113 676	289 842 134	335 064 057	

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
1. Executive Support Services	Office of the Director of the Executive	2010 Legacy Project	1-45	Dept of Sports Arts & Culture	50 000 000	0	0
1. Executive Support Services	Office of the Director of the Executive	2010 Legacy - Amalinda Sports Field	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN c/o Phase 5	5 000 000	0	0
1. Executive Support Services	Office of the Director of the Executive	2010 Legacy - Zwelitsha Sports Field	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN c/o Phase 5	5 000 000	0	0
1. Executive Support Services	Office of the Director of the Executive	2010 Public Viewing Areas - Big Screens & Equipment		CRR	1 000 000	0	0
1. Executive Support Services	GIS Unit	GIS Capital Funding	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	623 000	0	0
1. Executive Support Services	Development Co-Operation	Mayoral Projects	1-45	Own Funds	15 000 000	15 000 000	15 000 000
1. Executive Support Services	Development Co-Operation	Office Furniture & Equipment Incl Ex. Mayors Office	42, 5	CRR	200 000	150 000	0
1. Executive Support Services	Special Programmes	Development of Youth Centre	13-24	European Commission c/o	1 000 000	0	0
1. Executive Support Services	Management Information Services	Data Cleanup	1, 7 - 45	DBSA GRANT c/o	51 078	0	0
1. Executive Support Services	Public Relations and International Ex	SIDA Community Support Centre	13,42,6	SIDA c/o	52 994	0	0
					77 927 072	15 150 000	15 000 000
2. Municipal Manager's Office	Municipal Manager and Support Services	Office Furniture & Equipment	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	54 328	54 327	54 327
					54 328	54 327	54 327
2. Chief Operations Officer	Mdantsane Urban Renewal Unit	Signage and Numbering	24	European Commission	2 500 000	0	0
2. Chief Operations Officer	Mdantsane Urban Renewal Unit	Qumza Highway and Main Roads	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	10 000 000	0	0
2. Chief Operations Officer	Housing	Potsdam Unit P : Stage 2 : 1000 units : P3 : Infrastructure	21, 25	DEPT SC.&TECH	3 000 000	0	0
2. Chief Operations Officer	Housing	Mdanstane Zone CC - Phase 2 - Stage 1 - 1500 units:P3	24	LGH (Local Govt Housing)	18 023 305	0	0
2. Chief Operations Officer	Housing	Potsdam Unit P : Stage 2 : 1000 units : P3 : Infrastructure	21, 25	LGH (Local Govt Housing)	15 500 000	9 055 500	0
2. Chief Operations Officer	Housing	Manyano & Tembeilile: 850 Units: P3	17	LGH (Local Govt Housing)	8 046 540	0	0
2. Chief Operations Officer	Housing	Second Creek Development : 300 Units - P3	5	LGH (Local Govt Housing)	5 550 000	0	0
2. Chief Operations Officer	Housing	Haven Hills South Pilot Project: 148 Units - P3	7	LGH (Local Govt Housing)	538 000	0	0
2. Chief Operations Officer	Housing	West Bank Restitution Project - 2021 units P3	32	LGH (Local Govt Housing)	9 150 000	0	0
2. Chief Operations Officer	Housing	Bufferstrip(Masibulele, Masibambane,Ilinge & Chris Hani)1200 U	24	LGH (Local Govt Housing)	11 650 000	12 823 800	0
2. Chief Operations Officer	Housing	Bufferstrip(Velwano,Dacawa,Khayelitsha,Smuts,Mdantsane East	24	LGH (Local Govt Housing)	0	5 700 000	12 538 827
2. Chief Operations Officer	Housing	DVRI ;TRA 120 Units P3	3	LGH (Local Govt Housing)	1 800 000	0	0
2. Chief Operations Officer	Housing	Reeston Phase 3 Stage 2 - 1000 units - P3	13	LGH (Local Govt Housing)	24 500 000	5 200 000	0
2. Chief Operations Officer	Housing	Mekeni Road: P3	7	LGH (Local Govt Housing)	1 570 000	0	0
2. Chief Operations Officer	Housing	DVRI - DV Competition Site: 131 Units- P3	7	LGH (Local Govt Housing)	2 000 000	500 000	0
2. Chief Operations Officer	Housing	Upgrade of Gompo Hall	9	c/o	500 000	0	0
2. Chief Operations Officer	Housing	Upgrade of Gompo Library	9	c/o	500 000	0	0
2. Chief Operations Officer	Housing	Greening Duncan Village	10	c/o	600 000	0	0
2. Chief Operations Officer	Housing	Duncan Village Business Centre	10	c/o	1 400 000	0	0
2. Chief Operations Officer	Housing	Potsdam Unit P : Stage 2 : 1000 units : P3 : Infrastructure	25	c/o	500 000	0	0
2. Chief Operations Officer	Housing	Duncan Village Wall of Fame	10	c/o	2 000 000	0	0
2. Chief Operations Officer	Housing	DVRI TRA 3: 120 units: P3	13	LGH (Local Govt Housing)	100 000	0	0
2. Chief Operations Officer	Housing	DV Competition Site - 131 units - P3	13	LGH (Local Govt Housing)	2 000 000	0	0
2. Chief Operations Officer	Housing	Haven HillsSouth Pilot Project: P3	13	LGH (Local Govt Housing)	500 000	0	0
2. Chief Operations Officer	Housing	DVRI Makeni Road: 46 units - P3	13	LGH (Local Govt Housing)	200 000	0	0

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
2. Chief Operations Officer	Housing	Potsdam Unit P : Stage 2 : 1000 units : P3 : Infrastructure	21	LGH (Local Govt Housing)	2 714 315	0	0
2. Chief Operations Officer	Housing	Manyano & Tembeilille - P3	17	LGH (Local Govt Housing)	5 000 000	0	0
2. Chief Operations Officer	Housing	Mdanstane Zone CC - Phase 2 - Stage 1 - P3	24	LGH (Local Govt Housing)	5 000 000	0	0
2. Chief Operations Officer	Housing	Reeston Phase 3 Stage 2 - 1000 units - P3	13	LGH (Local Govt Housing)	5 000 000	0	0
2. Chief Operations Officer	Housing	Reeston Phase 3 - Stage 3 - 800 sites	13	LGH (Local Govt Housing)	968 142	0	0
2. Chief Operations Officer	Housing	DVRI : Makeni Road 46 units	7	LGH (Local Govt Housing)	300 000	0	0
2. Chief Operations Officer	Housing	Haven Hills South Pilot Project P2	11	LGH (Local Govt Housing)	1 062 057	0	0
2. Chief Operations Officer	Housing	Amalinda Simunyane: 93 units: P3	2	LGH (Local Govt Housing)	596 349	0	0
2. Chief Operations Officer	Housing	Amalinda Simunyane - P3	2	LGH (Local Govt Housing)	109 010	0	0
2. Chief Operations Officer	Housing	Z. Soga: P3: Infrastructure	22	LGH (Local Govt Housing)	100 000	0	0
					142 977 718	33 279 300	12 538 827
3. Directorate of Financial Services	Budget Office	Computer Requirements - Budget Office	1-45	CRR	200 000	250 000	294 000
3. Directorate of Financial Services	Budget Office	Office Furniture & Equipment	1-45	CRR	224 720	238 203	0
3. Directorate of Financial Services	Asset Risk and Financial Services Office	GRAP Financial Reporting Software	1-45	CRR c/o	400 000	0	0
Directorate of Planning & Economic Development	Architecture	Civic Centre	1-45	CRR c/o	500 000		
3. Directorate of Financial Services	Supply Chain Management	Stores Building Upgrade	1-45	CRR c/o	8 159 904	0	0
3. Directorate of Financial Services	Customer Care Office	Computer Requirements - Customer Care	1-45	CRR	300 000	100 000	100 000
3. Directorate of Financial Services	Customer Care Office	Radio Data Network - Mdantsane	1-45	CRR	800 000	350 000	150 000
3. Directorate of Financial Services	Customer Care Office	New Financial System	1-45	CRR	2 000 000	20 000 000	5 000 000
3. Directorate of Financial Services	Customer Care Office	KWT Civic Centre Payments Hall Upgrade	1-45	CRR	900 000	2 000 000	1 600 000
3. Directorate of Financial Services	Customer Care Office	Upgrading of Zone 3 Office - Mdantsane	1-45	CRR	1 200 000	3 500 000	2 900 000
3. Directorate of Financial Services	Pre-Payment Vending Office	Office Furniture & Equipment	1-45	CRR	168 904	100 000	100 000
3. Directorate of Financial Services	Pre-Payment Vending Office	Computer Requirements	1-45	CRR	150 000	300 000	300 000
3. Directorate of Financial Services	Pre-Payment Vending Office	Purchase of Prepayment Vending Machines	1-45	CRR	350 000	350 000	350 000
					15 353 528	27 188 203	10 794 000
4. Directorate of Corporate Services	Office of the Director of Corporate Services	End User Computing Equipment - Disaster Recovery	1-45	CRR	500 000	500 000	0
4. Directorate of Corporate Services	Office of the Director of Corporate Services	Server Upgrade	1-45	CRR	680 500	0	0
4. Directorate of Corporate Services	Support Services Office	Office Furniture & Equipment	1-45	CRR	168 540	178 652	0
4. Directorate of Corporate Services	Support Services Office	Document Management	1-45	CRR	600 000	200 000	0
4. Directorate of Corporate Services	General Admin. & Telecommunications	Telecommunication network system	1-45	CRR	2 900 000	1 400 000	1 000 000
4. Directorate of Corporate Services	Management Information Services	Corporate Service I.T Requirements	1-45	CRR	586 000	0	0
4. Directorate of Corporate Services	Management Information Services	Upgrade Computer Room to Meet Regulatory Standards	1-45	CRR	2 500 000	0	0
					7 935 040	2 278 652	1 000 000
5. Directorate of Engineering	Office of the Director of Engineering	Computer Requirements	1-45	CRR	730 000	0	0
5. Directorate of Engineering	Office of the Director of Engineering	Office Furniture & Equipment	1-45	CRR	150 000	0	0
5. Directorate of Engineering	Office of the Director of Engineering	Rural Development	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN c/o Phase 5	5 000 000	0	0
5. Directorate of Engineering	Chiselhurst Beacon Bay and KWT District	Building Security	3	CRR	300 000	0	0
5. Directorate of Engineering	Scientific Services	Upgrade Augmentation	3	CRR	2 550 000	0	0
5. Directorate of Engineering	Sewerage Admin	Bufferstrip Sanitation in Mdantsane	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23	European Commission	1 000 000	0	0
5. Directorate of Engineering	Sewerage Admin	Inland Rural Sanitation (Dimbaza Villages,Ngwxalane and Kwalini)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MIG	11 033 169	5 000 000	0
5. Directorate of Engineering	Sewerage Admin	Nxamkwana Sanitation	25, 40, 41	MIG	2 397 043	4 000 000	4 000 000
5. Directorate of Engineering	Sewerage Treatment - Coastal	Feasibility Master Plan (Ducats)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42,	MIG	500 000	0	0
5. Directorate of Engineering	Sewerage Treatment - Midland	Mdantsane External Corridor Protection of Sewerpipe Bridges	13 - 23	MIG	0	0	183 730

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
5. Directorate of Engineering	Sewerage Treatment - Inland	Waste Water Treatment Capacity (Zwelitsha)	38, 39, 40	MIG	10 000 000	25 000 000	34 000 000
5. Directorate of Engineering	Sewerage Treatment - Central	Sludge Handling Facility - Midlands	14, 15	CRR	1 000 000	2 000 000	4 500 000
5. Directorate of Engineering	Sewerage Treatment - Central	Installation of Disinfection Facility-Chlorination	14	CRR	800 000	1 500 000	500 000
5. Directorate of Engineering	Sewerage Treatment - Central	Reeston Phase 3 Bulk Services Sewer	13	MIG	18 114 253	20 181 356	33 000 000
5. Directorate of Engineering	Sewerage Treatment - Midland	Mdantsane Pipebridge, Replace Internal Linings	13 - 23	MIG	886 520	0	0
5. Directorate of Engineering	Sewerage Treatment - Midland	Bufferstrip Sanitation - Mdantsane	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23	MIG	12 000 000	12 000 000	12 000 000
			1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9				
5. Directorate of Engineering	Sewerage Treatment - Coastal	Nord Ave Pump Station		MIG	2 500 000	0	0
5. Directorate of Engineering	Sewerage Reticulation - Midland	Mdantsane Sewers - Refurbishment	13 - 23	MIG	2 000 000	22 344 375	32 976 310
5. Directorate of Engineering	Sewerage Reticulation - Coastal	Chalumna Sanitation Project	31, 32, 33	MIG	4 500 000	3 426 375	0
5. Directorate of Engineering	Sewerage Interceptors	Kwt and Bisho Infrastructure	38, 44	DBSA LOAN c/o Phase 5	17 000 000	0	0
5. Directorate of Engineering	Water Administration	Kwt and Bisho Infrastructure	28, 42	CRR	6 000 000	17 000 000	0
5. Directorate of Engineering	Water Administration	Sanitation Resource Centre	45	DWAF	278 870	0	0
5. Directorate of Engineering	Bulk Pumping Stations	Raising Upper Weir and Augmentation of Gravity System Phase 2(Mzonyana)	12, 13	MIG	9 000 000	18 000 000	33 590 622
5. Directorate of Engineering	Umzoniana Water Treatment Works	Bulk Water Supply Newlands and Other Areas	13 - 23	MIG	517 047	1 000 000	0
			1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9				
5. Directorate of Engineering	KWT Water Treatment Works	Augmentation of Water Treatment Capacity - Umzoniana		MIG	9 000 000	7 500 000	8 000 000
5. Directorate of Engineering	Coastal Water Treatment Works	Fort Grey Augmentation of Rising Main	11, 12, 30, 31	MIG	5 000 000	0	0
5. Directorate of Engineering	Water Ops & Maint. - Coastal	Ward 18 Bulk Water Supply Scheme	25	MIG	7 309 571	3 000 000	4 000 000
			1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9				
5. Directorate of Engineering	Water Ops & Maint. - Coastal	Bulk Water Supply Coastal Areas		MIG	7 000 000	12 500 000	7 087 885
5. Directorate of Engineering	Water Ops & Maint. - Coastal	Umzonyana ro Westbank Bulk Pipeline	30,37	MIG	2 000 000	2 200 000	19 800 000
5. Directorate of Engineering	Water Ops & Maint. - Midland	Newlands Water Supply	13 - 23	MIG	0	500 000	0
5. Directorate of Engineering	Water Ops & Maint. - Midland	Storage Reservoirs Mdantsane	13 - 23	MIG	635 270	0	0
5. Directorate of Engineering	Water Ops & Maint. - Inland	Ginsberg Water Supply	38	MIG	435 343	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Inland	Water Losses - Inland	10, 2, 6, 7, 8, 9	DBSA LOAN c/o Phase 5	2 000 000	0	0
5. Directorate of Engineering	Water Ops & Maint. - Midland	Relocation of midblock water mains - Mdantsane	14, 15, 16, 18, 19	European Commission	8 300 000	0	0
5. Directorate of Engineering	Water Ops & Maint. - Midland	Amahleke Water Supply Scheme	35	MIG	3 268 007	0	0
			1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42,				
5. Directorate of Engineering	Roads Administration	Design and preparatory work for MIG approved projects		MIG	2 130 000	2 130 000	2 130 000
5. Directorate of Engineering	Roads Design	West Bank Restitution	30,37	MIG	10 000 000	20 000 000	16 000 000
5. Directorate of Engineering	Roads Design	Rural Roads (Balasi, Hanover,Cliff Potsdam and Newlands)	41,42,45	MIG	5 000 000	1 000 000	0
5. Directorate of Engineering	Water Ops & Maint. - Inland	Ginsberg Rising Main	38	MIG	66 132	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Quinera Road Development	27, 28, 29	DBSA LOAN Phase 4	15 000 000	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Mdantsane Roads	27, 28, 30	DBSA LOAN Phase 5	15 000 000	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Upgrading of Mdantsane Roads	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	1 000 000	0	0
			1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9				
5. Directorate of Engineering	Roads and Stormwater Drainage	Leiden platform stormwater project counter funding		Leiden Platform	4 000 000	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Construction of hig level Reservoirs Breidbach	44	MIG	0	100 000	10 000 000
5. Directorate of Engineering	Roads and Stormwater Drainage	West Bank Land Restitution(20% Alloc)	30	MIG	10 000 000	14 000 000	15 000 000
5. Directorate of Engineering	Roads and Stormwater Drainage	Zwelitsha, Ginsberg & Mjoli - Upgrade access roads	36, 38, 39	MIG	1 000 245	0	0

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
5. Directorate of Engineering	Roads and Stormwater Drainage	Rural Roads Upgrade (Liefelt, Mpunda, Peelton, Tshatshu, Mimoso) - Regravelling	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MIG	5 000 000	5 000 000	5 000 000
5. Directorate of Engineering	Roads and Stormwater Drainage	Duncan Village Roads Upgrade		DBSA LOAN c/o Phase 5	10 000 000	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Avenues Upgrading	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	Neighbourhood Funding	1 000 000	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	BCM Gravel Roads Rehabilitation (Coastal, Inland and Midland)(Nompumelelo, Dimbaza & Reeston)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42,	CRR	10 000 000	0	0
5. Directorate of Engineering	Roads Administration	Asset management infrastructure inventories and condition asses	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	3 000 000	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Internal roads within the CBD	5	Neighbourhood Funding	8 143 000	10 000 000	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Cove Rock beach access road for Public Use	30	OTHER (Disast)	3 000 000	0	0
5. Directorate of Engineering	Fleet Management - Braelyn	Vehicle & Plant Replacement & Bus Fleet	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42,	DBSA LOAN Phase 4	14 000 000	0	0
5. Directorate of Engineering	Fleet Management - Braelyn	Vehicle and Plant Replacement	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	15 000 000	0	0
5. Directorate of Engineering	Fleet Management - Braelyn	Replacement of Bus Fleet	1, 11, 13, 2, 28, 3, 30, 4, 5, 6, 8	CRR	0	10 000 000	11 000 000
5. Directorate of Engineering	Electricity Planning & Design	Festive Lighting	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23	CRR	1 500 000	1 750 000	2 000 000
5. Directorate of Engineering	Electricity Planning & Design	Electrification - Counterfunding Reeston & Other Areas	26, 27, 28, 29, 30, 31, 6, 7, 8	CRR	5 000 000	5 000 000	5 000 000
5. Directorate of Engineering	Electricity Planning & Design	BCM Street Lighting & High Mast Lighting (Mdantsane, Scenery	26, 27, 28, 29, 30, 31, 6, 7, 8	CRR	1 000 000	1 000 000	1 500 000
5. Directorate of Engineering	Electricity Planning & Design	Electricity Building Upgrade- Ablution Blocks	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	1 500 000	1 000 000	0
5. Directorate of Engineering	Electricity Planning & Design	Pre-Payment Metering	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42,	DBSA LOAN Phase 4	701 000	0	0
5. Directorate of Engineering	Electricity Planning & Design	Coverion to Credit Meters Coverion	1-45	CRR	1 050 000	1 050 000	1 050 000
5. Directorate of Engineering	Electricity Planning & Design	Upgrade Electricity Reticulation (CBD)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	5 500 000	0	0
5. Directorate of Engineering	Electricity Planning & Design	Upgrade Electricity Reticulation (KWT and Coastal)		CRR	0	6 000 000	7 000 000
5. Directorate of Engineering	Electricity Planning & Design	BCM Streetlights and High Mast Lighting (Duncan Village & Bhisho)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	1 000 000	1 000 000	0
5. Directorate of Engineering	Electricity Planning & Design	Electrification, Reeston and Queenspark Substation	13, 5	Provider)	13 000 000	55 000 000	20 000 000
5. Directorate of Engineering	Electricity Planning and Design	Electricity Upgrade	23, 24, 25, 28, 3, 34, 35, 36, 37, 38, 39, 4, 44,	DBSA LOAN c/o Phase 5	12 000 000	0	0
5. Directorate of Engineering	Electricity Planning and Design	Upgrade Electricity Reticulation - Reeston, Queenspark	23, 24, 25, 28, 3, 34, 35, 36, 37, 38, 39, 4, 44,	DBSA LOAN c/o Phase 4	8 000 000	0	0
5. Directorate of Engineering	Electricity Planning and Design	Niemand Refund Erf 10377 Nahoon	4	DBSA LOAN c/o Phase 4	1 340 000	0	0
5. Directorate of Engineering	Sewerage Pump Station - Coastal	Nord Ave Pump Station Upgrade	1 - 45	MIG c/o	1 309 223	0	0
5. Directorate of Engineering	Sewerage Pump Station - Coastal	Nord Ave Pump Station Upgrade	1-45	MIG c/o	400 000	0	0
5. Directorate of Engineering	Sewerage Treatment- Coastal	Waste Water Treatment Capacity(Quinera)	1, 10 - 45	MIG c/o	19 716 468	0	0
5. Directorate of Engineering	Sewerage Treatment- Coastal	Chalumna Sanitation	32	MIG c/o	4 168 280	0	0
5. Directorate of Engineering	Sewerage Treatment- Coastal	Waste Water Treatment Capacity	1,10-45	MIG c/o	397 877	0	0

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
5. Directorate of Engineering	Sewerage Treatment- Coastal	Chalumna Sanitation	32	MIG c/o	409 171	0	0
5. Directorate of Engineering	Sewerage Treatment- Coastal	Homeleigh Halt Reservoir	28,29	MIG c/o	96 524	0	0
5. Directorate of Engineering	Sewerage Treatment- Inland	Bufferstrip Sanitation	13 - 23	MIG c/o	3 966 400	0	0
5. Directorate of Engineering	Sewerage Treatment- Inland	Bufferstrip Sanitation in Mdantsane	13 - 23	European Commission c/o	1 000 000	0	0
5. Directorate of Engineering	Sewerage Treatment- Inland	Bucket Eradication	14,30,45	MIG c/o	56 356	0	0
5. Directorate of Engineering	Sewerage Treatment- Inland	Masingata - Additional Standpipes	36	DWAF c/o	24 227	0	0
5. Directorate of Engineering	Sewerage Reticulation - Coastal	Reeston Phase 3 Bulk Services Sewer	13	MIG c/o	10 000 000	0	0
5. Directorate of Engineering	Sewerage Reticulation - Coastal	Reeston Bulk Services	13	MIG c/o	1 282 636	0	0
5. Directorate of Engineering	Sewerage Reticulation - Central	Unit P Potsdam - Bulk Sanitation	25	ECDC c/o	344 272	0	0
5. Directorate of Engineering	Sewerage Reticulation - Inland	Nxamkwana Sanitation	41	MIG c/o	3 262 304	0	0
5. Directorate of Engineering	Sewerage Reticulation - Inland	Nxamkwana Sanitation	41	MIG c/o	185 845	0	0
5. Directorate of Engineering	Sewerage Interceptors	Inland Rural Sanitation	42,44	MIG c/o	8 000 000	0	0
5. Directorate of Engineering	Water Administration	Sanitation Resource Centre	45	DWAF c/o	230 870	0	0
5. Directorate of Engineering	Water Treatment Works	Augmentation of Water Treatment Capacity - Umzoniana	1,10 - 45	MIG c/o	10 088 079	0	0
5. Directorate of Engineering	Water Treatment Works	Fort Grey Augmentation of Water	13 - 23	MIG c/o	122 807	0	0
5. Directorate of Engineering	Water Treatment Works	Augmentation of Water Treatment Capacity - Umzoniana	1,13,10-45	MIG c/o	1 891 341	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Inland	Bulk Water Supply in Newlands and other areas	1,3 - 45	MIG c/o	78 667	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Inland	Bulk Water Supply Needscamp/Ncera	25	MIG c/o	16 719 852	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Inland	Amahleke Water Supply Scheme	35	MIG c/o	2 535 398	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Inland	Re-location of Mid block Water mains	13-24	European Commission c/o	248 172	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Inland	Additional Storage Reservoir Mdantsane phase 1&2	13-23	MIG c/o	1 652 059	0	0
5. Directorate of Engineering	Water Ops and Maintenance - Coastal	Raising Upper Weir	1-45	MIG c/o	5 906 432	0	0
5. Directorate of Engineering	Roads Design	West Bank Land Restitution	30	MIG c/o	9 404 267	0	0
5. Directorate of Engineering	Roads Design	Upgrade Mdantsane Roads	1-45	MIG c/o	128 673	0	0
5. Directorate of Engineering	Roads Design	New Gravel Roads to Rural Area	1,3,5,6,7,8,9,10-45	MIG c/o	303 098	0	0
5. Directorate of Engineering	Roads Design	Reeston Bulk Services - Roads	13	MIG c/o	6 969	0	0
5. Directorate of Engineering	Roads Design	Upgrading of Roads	1-45	European Commission c/o	8 032 219	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Rural Roads (Balasi, Hanover,Cliff Potsdam and Newlands)	1-45	MIG c/o	4 776 049	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Qumza Highway and Main Roads	14 - 24	European Commission c/o	2 679 681	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Mdantsane Roads	13-24	European Commission c/o	13 828 304	0	0
5. Directorate of Engineering	Roads and Stormwater Drainage	Stormwater Management Plan	1-45	Leiden Platform c/o	186 910	0	0
5. Directorate of Engineering	Project Management and Implementation	Design and preparatory work for MIG approved projects	1 - 45	MIG c/o	1 179 652	0	0
5. Directorate of Engineering	Electricity Planning and Design	Electrification, Reeston and Queenspark Substation	1 - 45	Provider) c/o	22 163 157	0	0
5. Directorate of Engineering	Electricity Planning and Design	Qumza Highway Streetlight	14 - 24	European Commission c/o	5 000 000	0	0
5. Directorate of Engineering	Electricity Planning and Design	Electrification of Low Income Housing Projects	1,5,6,7,8,9,10-45	Provider) c/o	83 471	0	0
5. Directorate of Engineering	Electricity Planning and Design	School Electrification	1-45	Provider) c/o	81 090	0	0
					499 082 271	291 182 106	289 318 547
6. Directorate of Development	Office of the Director of Planning and	Office Furniture & Equipment	1-45	CRR	250 000	0	0
6. Directorate of Development	Land Administration	Land Acquisition	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN c/o Phase 4	1 000 000	0	0
6. Directorate of Development	Land Administration	Land Acquisition and Release -Mdantsane CBD	13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	DBSA LOAN Phase 4	2 400 000	0	0
6. Directorate of Development	Land Surveying	Replacement of Land Surveying Instruments	3	CRR	500 000	0	0
6. Directorate of Development	Building Maintenance - Coastal / Central	Property parking, roadways and pathways upgrading	18, 2, 27, 4, 42, 8, 9	CRR	300 800	300 800	0
6. Directorate of Development	Building Maintenance - Coastal / Central	New Wheel Chair Ramps	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	263 200	263 200	100 000
6. Directorate of Development	Building Maintenance - Coastal / Central	Capital Planned Reduction Maintenance (Maintenance Capitalized)	44	CRR	2 580 000	2 560 360	2 500 000

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
6. Directorate of Development	Transport Planning and Operations	Yellowwoods River Bridge (Rollover)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	BCMET	200 000	0	0
6. Directorate of Development	Transport Planning and Operations	Qumza Highway Road	26	CRR	300 000	10 000 000	10 000 000
6. Directorate of Development	Transport Planning and Operations	Traffic Management Measures	21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	3 000 000	3 000 000	3 000 000
6. Directorate of Development	Transport Planning and Operations	Yellowwoods River Bridge	44	CRR	10 000 000	10 000 000	2 000 000
6. Directorate of Development	Transport Planning and Operations	Public Transport Facilities	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	1 000 000	1 000 000	1 000 000
6. Directorate of Development	Transport Planning and Operations	Rural Non Motorised Transport Facilities	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	500 000	2 250 000	2 250 000
6. Directorate of Development	Transport Planning and Operations	Traffic Calming	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	500 000	500 000	500 000
6. Directorate of Development	Transport Planning and Operations	Pedestrianisation along Gonubie Main Road	27	CRR	250 000	750 000	0
6. Directorate of Development	Transport Planning and Operations	Pedestrianisation and Pedestrian Facilities	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	3 000 000	3 000 000	3 000 000
6. Directorate of Development	Transport Planning and Operations	Guidance Signage	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	550 000	0	0
6. Directorate of Development	Transport Planning and Operations	Guidance Signage	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	600 000	650 000
6. Directorate of Development	Transport Planning and Operations	Implement Bus Rapid Transit System	21, 22, 23, 24, 25, 28, 3, 4, 5, 6, 7, 8, 9	European Commission	2 000 000	0	0
6. Directorate of Development	Transport Planning and Operations	Mdantsane Pedestrian Crossings	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	MIG	3 431 818	0	0
6. Directorate of Development	Transport Planning and Operations	Minor Works - Developments	21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	PUBLIC	1 000 000	1 000 000	1 000 000
6. Directorate of Development	Transport Planning and Operations	Implement Bus Rapid Transit System	21, 22, 23, 24, 25, 28, 3, 4, 5, 6, 7, 8, 9	Infrastructure Grant	31 213 000	71 478 000	400 000 000
6. Directorate of Development	Transport Planning and Operations	Bonke Bridge	44	CRR c/o	2 400 000	0	0
6. Directorate of Development	Local Economic Development	Rural Tourism Development Project	38, 39, 40, 41, 42, 43, 44, 45	CRR	1 500 000	2 000 000	1 700 000
6. Directorate of Development	Local Economic Development	Upgrading of Kiwane Campsite	32	CRR	250 000	1 000 000	750 000
6. Directorate of Development	Local Economic Development	Mdantsane Nursery	18	European Commission	1 000 000	0	0
6. Directorate of Development	Local Economic Development	Mdantsane Urban Agriculture	14, 15, 16, 17, 20, 23	European Commission	4 000 000	0	0
6. Directorate of Development	Local Economic Development	Umqokozo Agric and Rural Development Centre	21	MIG	1 000 000	4 635 854	0
6. Directorate of Development	Local Economic Development	Duncan Village Wall of Fame & Interpretation Centre	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MIG	219 330	0	0
6. Directorate of Development	Local Economic Development	Develop and Upgrading of Public Transport Ranks	1-45	MIG	0	1 075 284	15 730 378
6. Directorate of Development	Market	Stand by Generator for The Municipal Market	2	CRR	950 000	0	0
6. Directorate of Development	Market	Upgrade Market Trading System	2	CRR	1 000 000	0	0

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget	
6. Directorate of Development	Market	Extension of Sales Hall c/o	2	DBSA LOAN c/o Phase 4	1 961 259	0	0	
6. Directorate of Development	Market	Extension of Sales Hall	2	CRR	3 000 000	3 000 000	0	
6. Directorate of Development	Local Economic Development	Informal trading - hawkers stalls	16, 42, 45, 5	CRR	1 500 000	0	0	
6. Directorate of Development	Land Administration	West Bank Restitution Project	1 - 45	DLA c/o	1 687 394	0	0	
6. Directorate of Development	Transport Planning and Operations	Guidance Signage	1,10 - 45	BCMETS c/o	330 000	0	0	
6. Directorate of Development	Transport Planning and Operations	Taxi Facilities	1,3 - 45	BCMETS c/o	76 637	0	0	
6. Directorate of Development	Transport Planning and Operations	Railway Interchange Facilities	1,3 - 45	BCMETS c/o	17 550	0	0	
6. Directorate of Development	Transport Planning and Operations	Pedestrianisation and Pedestrian Facilities	1,3,10 - 45	BCMETS c/o	475 995	0	0	
6. Directorate of Development	Transport Planning and Operations	Potsdam Bridge - Feasibility Study	27	BCMETS c/o	715 176	0	0	
6. Directorate of Development	Transport Planning and Operations	Mdantsane School Pedestrian Crossings	1,5 - 45	MIG c/o	75 249	0	0	
6. Directorate of Development	Transport Planning and Operations	Public Developments	3	PUBLIC c/o	914 618	0	0	
6. Directorate of Development	Transport Planning and Operations	First phase public transport system	1 - 45	Public Transport Infrastruct	5 559 997	0	0	
6. Directorate of Development	Local Economic Development	Mdantsane Urban Agriculture	22 - 24	European Commission c/o	638 925	0	0	
6. Directorate of Development	Local Economic Development	Buffalo City Agric. & Rural Development Infrastructure Programm	1 - 45	MIG c/o	353 365	0	0	
6. Directorate of Development	Local Economic Development	Duncan Village Business Hives Ph 3	22 - 28,32	MIG c/o	3 275 784	0	0	
6. Directorate of Development	Local Economic Development	Hydro-ponics - MDT (funded by DEDEAT)	1-45	DEDEAT c/o	700 000	0	0	
6. Directorate of Development	Office of the Director of Planning & E	West Bank Land Restitution	30	DLA c/o	394 882	0	0	
6. Directorate of Development	Local Economic Development	Mdantsane Urban Agriculture	22 - 24	European Commission c/o	139 665	0	0	
6. Directorate of Development	Local Economic Development	Hydro-ponics - Mdantsane	22 - 24	European Commission c/o	3 000 000	0	0	
6. Directorate of Development	Local Economic Development	Inner City Regeneration - Pedestrian Priority Zone	22 - 24	European Commission c/o	691 611	0	0	
6. Directorate of Development	Transport Planning and Operations	Public Transport - Phase 1	1-45	European Commission c/o	2 000 000	0	0	
6. Directorate of Development	Housing	BRT Projects	1-45	c/o	1 000 000	0	0	
					105 066 255	118 413 498	444 180 378	
7. Directorate of Community	Public Conveniences	Public Conveniences (Mdantsane)	10, 5, 6, 7, 8, 9	MIG	0	500 000	0	
7. Directorate of Community	Public Conveniences	Duncan Village Toilets - Upgrading	5 - 10	CRR c/o	438 319	0	0	August 2009
7. Directorate of Community	Sportsfields	Sportsfield - Mdantsane	4, 45, 5, 6, 7, 8, 9	European Commission	1 200 000	0	0	NU14 Sportsfield to be revamped
7. Directorate of Community	Office of the Director of Community	Computer Requirements	1-45	CRR	500 000	350 000	250 000	
7. Directorate of Community	Office of the Director of Community	Office Furniture & Equipment	1-45	CRR	159 000	168 540	0	
7. Directorate of Community	Cleansing Administration Support	Upgrading of resorts	27	CRR	2 000 000	0	0	
7. Directorate of Community	Environmental Services	Development of open spaces Bisho Dimbaza and Breidbach	34, 35, 36, 37, 44	MIG	516 303	1 000 000	1 016 303	
7. Directorate of Community	Environmental Services	Development of Open Spaces phase 2	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	MIG	5 000 000	0	0	Mdantsane, Duncan Village & KWT
7. Directorate of Community	Environmental Services	Fencing of Rural Cemeteries Upgrade	14, 15, 16, 17, 18, 19, 20, 21, 22, 23	DBSA LOAN c/o Phase 5	1 500 000	0	0	
7. Directorate of Community	Halls	Upgrading of Mdantsane Scenary Park	14, 17, 18, 20, 22	CRR	2 000 000	0	0	
7. Directorate of Community	Halls	Upgrading of Community Halls - Mdantsane	2,30,31,40-42,45	CRR	1 125 000	2 500 000	0	NU12 &15
7. Directorate of Community	Halls	Development of Community Halls: Scenery Park	12	MIG	250 000	0	0	
7. Directorate of Community	Halls	Continuation of refurbishment of KWT Hall	42	CRR	2 000 000	2 000 000	2 000 000	To be done over 3-yr due to excessive refurbishment to be done
7. Directorate of Community	Halls	Development of community halls (Mayoral Imbizo) (09/10). Airpo	12, 2, 30, 31, 40, 41, 42, 45	DBSA LOAN Phase 4	2 390 000	0	0	
7. Directorate of Community	Halls	Phakamisa Community Hall	41	MIG	5 000 000	2 500 000	0	
7. Directorate of Community	Halls	Rural Community Halls Rehabilitation	43 & 26	MIG	5 000 000	4 000 000	0	
7. Directorate of Community	Halls	Upgrading of Community Halls - Mdantsane	12, 2, 30, 31, 40, 41, 42, 45	CRR c/o	2 500 000	0	0	NU1, 7, 10 12 &15
7. Directorate of Community	Halls	Community Hall - Nompumelo	29	CRR c/o	1 500 000	0	0	
7. Directorate of Community	Sportsfields	Upgrading of Sports Facilities	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	1 075 000	0	0	
7. Directorate of Community	Sportsfields	Upgrading of Rural Sportsfields	21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	1 032 000	0	0	
7. Directorate of Community	Sportsfields	Jan Smuts & Reeston Upgrade	3	MIG	403 963	0	0	

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget
7. Directorate of Community	Sportsfields	Rural Sports Facilities (Nxarhuni & Nkqonkqweni)	26, 45	MIG	422 225	0	0
7. Directorate of Community	Sportsfields	Upgrading of Sports Facilities	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR c/o	200 000	0	0
7. Directorate of Community	Sportsfields	Upgrading of Rural Sportsfields	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42,	CRR c/o	300 000	0	0
7. Directorate of Community	Sportsfields	Upgrade of Needs Camp Sportsfield	33	DBSA LOAN c/o Phase 5	2 000 000	0	0
7. Directorate of Community	Swimming Pools	Upgrading Joan Harrison	6	CRR c/o	1 300 000	0	0
7. Directorate of Community	Aquarium	Upgrading of Aquarium	30	CRR	1 000 000	500 000	0
7. Directorate of Community	Aquarium	Aquarium Bird and Animal Enclosures	4	DBSA LOAN Phase 4	415 000	0	0
7. Directorate of Community	Zoo	Upgrading Of Zoo	22	CRR	2 000 000	1 000 000	1 000 000
7. Directorate of Community	Beaches	Upgrading of life Saving facilities	6	CRR	500 000	500 000	0
7. Directorate of Community	Waste Disposal Sites	Refuse removal Skips	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	1 000 000	0	0
7. Directorate of Community	Waste Disposal Sites	Buffalo Flats: Construction of Astro-Turf	11	MIG	1 009 860	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Regional Waste Disposal Site	4, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	87 000	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Central Transfer Station(EL CBD)	1	MIG	1 500 000	5 000 000	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Regional Waste Disposal Site	4, 45, 5, 6, 7, 8, 9	CRR c/o	1 000 000	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Construction of Palisade Fence - Second Creek Land Fill Sites	5	CRR c/o	500 000	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Weigh Bridge	34-45	CRR c/o	6 000 000	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Central Transfer Station	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN c/o Phase 5	45 000 000	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Second Creek - Refuse site	5	DBSA LOAN c/o Phase 5	5 000 000	0	0
7. Directorate of Community	EL Regional Waste Disp. Site & Trns	Central Transfer Station	1,3 - 45	DBSA LOAN c/o Phase 4	80 916	0	0
7. Directorate of Community	Environmental Services	Augmentation of Depots Mdantsane,Bisho & Dimbaza	6,34,44	MIG c/o	844 754	0	0
7. Directorate of Community	Environmental Conservation	Development of open spaces	1,3,5 - 45	MIG c/o	303 232	0	0
7. Directorate of Community	Halls	New Community Hall Planning & Design- Mdantsane	23	European Commission c/o	500 000	0	0
7. Directorate of Community	Halls	Building of New Hall - mdantsane	23	European Commission c/o	2 500 000	0	0
7. Directorate of Community	Halls	Development of Community Hall Scenery Park	12	MIG c/o	500 000	0	0
7. Directorate of Community	Halls	Phakamisa Community Hall	41	MIG c/o	500 000	0	0
7. Directorate of Community	Halls	Rural Community Halls	1-45	MIG c/o	500 000	0	0
7. Directorate of Community	Sportsfields	Sportsfield - Mdantsane	1 - 45	European Commission c/o	2 006 738	0	0
7. Directorate of Community	Sportsfields	Rural Sports Facilities	1,3 - 45	MIG c/o	1 996 738	0	0
7. Directorate of Community	Integrated Environmental Management	Dry Sanitation & Greywater Recycling	26	DEPT SC.&TECH c/o	173 830	0	0
7. Directorate of Community	Integrated Environmental Management	Waste Minimisation	12	DEPT SC.&TECH c/o	216 750	0	0
7. Directorate of Community	Cleansing Administration Support	Erection of 5 Buy Back Centres	5,13,27,34,42	Lotto c/o	344 555	0	0
7. Directorate of Community	Waste Disposal Sites	Central Transfer Station	1,3,4,5,6,7,8,9-45	MIG c/o	270 603	0	0
					118 061 787	20 018 540	4 266 303
7. Directorate of Health & Pu	Office of the Director PS,Health & D	Office Furniture & Equipment	1-45	CRR	271 200	287 472	1 000 000
7. Directorate of Health & Pu	Support Services	Computer Equipment	1-45	CRR	450 000	550 000	350 000
7. Directorate of Health & Pu	Health Support	Health Promotion Equipment	44, 5	CRR	75 000	0	250 000
7. Directorate of Health & Pu	Health Support	District Health Information System	44, 5	CRR	0	250 000	0
7. Directorate of Health & Pu	Pharmacy	Pharmacy equipment	42, 5	CRR	0	50 000	250 000
7. Directorate of Health & Pu	Pharmacy	Upgrading of pharmacies	44, 5	CRR	300 000	100 000	0
7. Directorate of Health & Pu	Clinics	Security guard houses at clinics	15, 16, 18, 19, 21, 23, 24	CRR	0	700 000	0

The request for the budget was made for the first year, however it appears on the next financial year in error. The houses will be built in the

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget	
7. Directorate of Health & Pu	Clinics	Upgrading of clinics - Gompo & Beacon Bay	2	MIG	200 000	0	0	Gompo & Beacon Bay
7. Directorate of Health & Pu	Pest Control	Pest Control equipment	16, 42, 5	CRR	100 000	0	0	
7. Directorate of Health & Pu	Environmental Health	New Depots (KWT)	42	MIG	0	400 000	0	
7. Directorate of Health & Pu	Fire & Rescue Services	Extensions/Alterations: Fleet Street + Greenfields	30, 5	CRR	1 000 000	1 000 000	2 000 000	
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Engines	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	4 000 000	0	6 000 000	This is a Top-up funding for the acquisition of Arial Ladder Fire Engine, initial funding rolled over because not sufficient to acquire the engine.
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Engines Rollover	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR c/o	4 000 000	0	0	Funds not sufficient to acquire the engine
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Engines Rollover	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR c/o	6 192 260	0	0	There were delays in the SCM and the tender had to be advertised twice and being finalized.
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Equipment	21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	200 000	200 000	2 000 000	
7. Directorate of Health & Pu	Fire & Rescue Services	Extensions/Alterations: Existing Fire Stations	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	800 000	800 000	2 000 000	
7. Directorate of Health & Pu	Fire & Rescue Services	Training Facilities - Meiseshalt (Gonubie)	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	4 000 000	0	0	
7. Directorate of Health & Pu	Fire & Rescue Services	Training Facilities Rollover	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR c/o	3 000 000	0	0	
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Engines - Medium Pumper	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	2 200 000	0	0	Acquisition of a Medium Pumper.
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Engine - For Bush Fires	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	2 400 000	0	0	Fire Engine used for bush fires and other fires
7. Directorate of Health & Pu	Fire & Rescue Services	Offices:Law Enforcement	5	DBSA LOAN Phase 4	1 100 000	0	0	
7. Directorate of Health & Pu	Fire & Rescue Services	Fire Station KWT	42	MIG	9 257 396	2 000 000	2 000 000	
7. Directorate of Health & Pu	Security Services	Firearms - Law Enforcement & Traffic	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	55 000	60 000	240 000	
7. Directorate of Health & Pu	Security Services	Office Furniture & Equipment - Law Enforcement & Traffic	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	65 000	60 000	400 000	
7. Directorate of Health & Pu	Security Services	Law enforcement equipment	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	640 000	580 000	630 000	

2009/2010 - 2011/2012 CAPITAL BUDGET PER DIRECTORATE

Annexure "3"

Directorate	CostCentreName	Title	WARD NO.	Funding	2009/2010 Capital Budget	2010/2011 Capital Budget	2011/2012 Capital Budget	
7. Directorate of Health & Pu	Security Services	Purchase of computer equipment - Law Enforcement	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	0	200 000	
7. Directorate of Health & Pu	Traffic Administration	Law enforcement equipment - Traffic	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	0	2 060 000	
7. Directorate of Health & Pu	Traffic Administration	Computer equipment - Traffic	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	0	1 608 000	
7. Directorate of Health & Pu	Traffic Administration	Roadworthy, testing and technical equipment - Traffic	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	0	400 000	
7. Directorate of Health & Pu	Traffic Administration	Traffic Buildings	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	4 000 000	0	
7. Directorate of Health & Pu	Traffic Administration	Building of indoor shooting range	30	CRR	0	0	600 000	
7. Directorate of Health & Pu	Traffic Administration	Computer equipment - Traffic Admin	30	CRR	0	0	200 000	
7. Directorate of Health & Pu	Traffic Administration	Firearms - Traffic	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	CRR	0	0	0	
7. Directorate of Health & Pu	Traffic Administration	Computers - Traffic & Law Enforcement	27, 30, 36	CRR	120 000	90 000	0	
7. Directorate of Health & Pu	Traffic Administration	Filing Cabinets	27, 30, 36	CRR	150 000	150 000	0	
7. Directorate of Health & Pu	Traffic Administration	Building extensions and alterations Gonubie & EL Registration &	27, 30, 36	CRR	200 000	200 000	0	
7. Directorate of Health & Pu	Traffic Administration	Parking Meters	27, 30, 36	CRR	200 000	250 000	0	
7. Directorate of Health & Pu	Vehicle Test Station / Examination	Learners Licence Centre	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	CRR	0	800 000	0	
7. Directorate of Health & Pu	Vehicle Test Station / Examination	Learners Licence Centre	14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24	European Commission	2 000 000	0	0	
7. Directorate of Health & Pu	Disaster Management	Early Warning-Severe Weather	1, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 2, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 3, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 4, 40, 41, 42, 43, 44, 45, 5, 6, 7, 8, 9	DBSA LOAN Phase 4	839 000	0	0	
7. Directorate of Health & Pu	Clinics	Upgrading of clinics - Gompo C, Berlin & Fort Grey	1 - 45	MIG c/o	723 231	0	0	Gompo C , Berlin & Fortgrey
7. Directorate of Health & Pu	Clinics	Sinebhongo Clinic - Purchase of Clinic Medical Equipment	2	MIG c/o	97 214	0	0	Funds to be used for the purchase of additional medical equipment
7. Directorate of Health & Pu	Fire and Rescure Services	Upgrade Mdantsane Fire Stations	13-24	European Commission c/o	450 000	0	0	
7. Directorate of Health & Pu	Traffic Administration	Traffic & Law Enforcement Vehicles	1 - 45	European Commission c/o	641 432	0	0	
7. Directorate of Health & Pu	Traffic Administration	Closed Circuit television	1 - 45	European Commission c/o	800 000	0	0	
7. Directorate of Health & Pu	Drivers License Testing	Learners License Centre	16	European Commission c/o	2 000 000	0	0	
7. Directorate of Health & Pu	Disaster Management	Risk Vulnerability Assessment	1-45	OTHER (Disast) c/o	77 652	0	0	
7. Directorate of Health & Pu	Disaster Management	Flood Relocation (DM Structures)	1-45	OTHER (Disast) c/o	41 025	0	0	
7. Directorate of Health & Pu	Disaster Management	Disaster Management Capacity	5,42	OTHER (Disast) c/o	51 102	0	0	
7. Directorate of Health & Pu	Disaster Management	Disaster Management Centres	5,42	OTHER (Disast) c/o	129 584	0	0	
					48 826 096	12 527 472	22 188 000	
					1 015 284 094	520 092 098	799 340 382	



BUFFALO CITY MUNICIPALITY

TARIFF POLICY

ADOPTED: 04 JUNE 2009

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PART 1
GENERAL

1. LEGISLATIVE COMPLIANCE

- 1.1 Section 74 of the Local Government: Municipal Systems Act, Act 32 of 2000, requires that Council adopt a Tariff Policy.
- 1.2 The general financial management functions covered in Section 62 of the Local Government: Municipal Finance Management Act, Act 56 of 2003, includes the implementation of a tariff policy.
- 1.3 Specific legislation applicable to each service has been taken into consideration when determining this policy.

2. DEFINITIONS

In this policy, unless the context otherwise indicates:

- **“Act”** means the Municipal Systems Act 2000, (Act 32 of 2000) (MSA);
- **“Average Historic Cost (AHC) of Sanitation”** means the total annual cost of the sanitation service (including capital charges, but excluding contributions to a capital development fund) divided by the total volume of sewage discharged for that year;
- **“Average Historic Cost (AHC) of Water”** means the total annual cost of the water service (including capital charges, but excluding surcharges and contributions to a capital development fund) divided by the total volume of billed water sales for that year;
- **“Commercial / Industrial Customer / user”** means consumers that are not defined as Domestic customers / users and includes halls, churches,

schools, sports clubs, restaurants, theatres, consulting rooms, and all other commercial and industrial premises and residential establishments where a business license exists (such as hotels, bed and breakfast premises, hostels, retirement homes, etc);

- **“Commercial wastewater”** means the effluent discharged from a premise predominantly of a commercial nature (e.g. shops, offices, showrooms, service stations, hospitals, etc);
- **“Commercial water use”** means water supplied to premises predominantly of a commercial nature (e.g. shops, offices, showrooms, service stations, hospitals, etc);
- **“Connection fee”** means the fee payable as a contribution towards the cost of providing supply. This may be subsidised to facilitate the provision of services to poor households;
- **“Consumption based tariff”** means a tariff set as a Rand amount per measurable unit of service;
- **“Cost reflective tariff”** means a two part tariff consisting of a Service Charge and an Energy Charge or a three part tariff which includes a Demand Charge;
- **“Council” or “Municipality”** means the Buffalo City Municipality;
- **“CPIX”** means the consumer price index excluding mortgage costs as measured by Stats SA;
- **“Credit Meter”** means a meter where an account is issued subsequent to the consumption of the service (water or electricity);
- **“Demand Charge”** means the charge payable for each kilovolt-ampere (kVa) of the maximum demand supplied during any 30 consecutive minutes of the month;
- **“Domestic Customer / user”** means a customer in private residential establishments including houses, blocks of flats and town house complexes. It also includes *bona fide* residential establishments registered by the welfare Department;

- **“Domestic wastewater”** means effluent discharged from a premise not defined as commercial or industrial;
- **“Domestic water use”** means water that is used predominantly for domestic purposes, including garden irrigation;
- **“Energy Charge”** means a charge for each kilowatt-hour (kWh) of electrical energy;
- **“Green Energy”** means energy generated from a sustainable source such as solar, wind or wave;
- **“Indigent fund”** means a budget provision, funded from National Government transfers and Municipal rates, used to subsidize basic services;
- **“Industrial wastewater”** means wastewater arising from mining, manufacturing, electricity generation, land-based transport, construction or any related activities (consistent with definition of disposal of industrial effluent in the Water Services Act);
- **“Industrial water use”** means water which is used in mining, manufacturing, generating electricity, land-based transport, construction or any related purpose (follows definition in Water Services Act);
- **“Low Voltage (LV)”** means 230 volts single phase / 400 volts three phase;
- **“Medium Voltage (MV)”** means the set of voltage levels greater than 1kV up to and including 44kV;
- **“Meter”** means a device that records the demand and / consumption of a specific service (water or electricity) and includes Credit and Prepayment meters;
- **“municipal area”** means the area in respect of which the municipality has executive and legislative authority as determined by the constitution and the National legislation and the area as demarcated by the Demarcation Act (Act 27 of 1998);
- **“municipal council”** means a municipal council referred to in section 157 of the Constitution and for this policy includes a municipal local council and a municipal district council, as the case may be;
- **“NERSA”** means the National Energy Regulator of South Africa;

- **“Other wastewater”** means effluent discharged from a premise not defined as domestic, commercial or industrial;
- **“Other water use”** means all water used not defined as domestic, industrial or commercial water use;
- **“Point of supply”** means the point determined by the Service Provider at which the Service Provider supplies a specific service to any premises;
- **“Poor households”** means those households in the municipal area that cannot afford to pay either the entire tariff charge for the municipal services, or part of it. It also means those households in the municipal area living in property with a municipal property valuation of less than the threshold as determined by Council from time to time and earn less than the monthly income as determined by Council from time to time;
- **“Prepayment Meter”** means a meter that can be programmed to allow the flow of a pre-purchased amount of energy in an electrical circuit;
- **“Rates and General account”** means a budget provision used to fund other Municipal services excluding the electricity, water, sanitation and solid waste services;
- **“residential unit”** means a group of rooms, used for residential purposes, contained within a block of flats and which includes any undivided share of common property or any other portion of the property proportioned to that unit in terms of exclusive use, which shall include a garage or any other outbuildings;
- **“Schedule of Tariffs”** means a schedule containing details pertaining to levels and application of various tariffs as approved by the Municipality from time to time;
- **“Service Charge”** means a fixed charge to recover fixed costs such as capital, meter reading, billing, vending, maintenance, etc. It may be recovered as a daily or monthly charge, but it is not applicable to subsidised tariffs. It is applicable throughout the entire period during which the relevant premises are connected to the supply mains, irrespective of whether any services were used or not;

- **“Special Tariffs”** means a special tariff which may be introduced from time to time in terms of sub-paragraph 74(2)(g) of the Municipal Systems Act;
- **“Sundry Tariff”** means a charge for additional general services rendered such as reconnections, disconnections, meter testing, etc. These will be published in a tariff schedule, which may be adjusted from time to time;
- **“Tariff Policy”** means a policy on the levying of fees, rates or taxes for the municipal services provided by the municipality itself and that complies with the Municipal Systems Act 2000 (Act 32 of 2000);
- **“Total Municipal Account”** means a postulated current account based on medial bills for water, electricity, sanitation, solid waste services and rates. Sundry charges and interest on debt are excluded;
- **“Wheeling”** means the transport of electrical energy over the Service Provider’s network infrastructure.

3. **INTRODUCTION AND BACKGROUND**

One of the primary functions of a local authority is to provide services to the people resident within its municipal area. The funding of these services is made possible by levying property taxes, charging for municipal services rendered and levy collection through business levies. Tariffs represent the charges levied by Council on consumers for the utilisation of services provided by the Municipality. These are calculated dependent on the nature of the service being provided. They may be set in a manner so as to recover the full cost of the service being provided or recover part of the costs or bring about a surplus that can be utilized to subsidise other non-economical services.

4. **SCOPE OF THE POLICY**

4.1 It is intended that this policy document will guide the annual setting (or revision) of tariffs, hence the policy does not make specific tariff proposals, nor does it deal in any detail with the implementation of specific tariff

proposals. Details pertaining to specific levels and applications of the various tariffs are published in the Schedule of Tariffs, which must be read in conjunction with this policy.

4.2 The policy is applicable to all tariffs for electricity, water, sanitation and solid waste services provided by the Buffalo City Municipality.

4.3 This policy is also applicable to all sundry tariffs, as provided for in the Schedule of Tariffs of the Municipality.

5. OBJECTIVES OF THE POLICY

The objectives of the tariff policy are to ensure that:

- The tariffs of the Municipality comply with the relevant legislation prevailing at the time of implementation;
- The Municipal services are financially sustainable, affordable and equitable;
- The basic needs of the indigent, aged and disabled are taken into consideration through the relevant tariffs applicable to them;
- There is consistency in how the tariffs are applied throughout the municipality; and
- The policy is drawn up in line with the principles as outlined in the Act (see 6 below)

6. PRINCIPLES

In terms of Section 74(2) of the Municipal Systems Act the following principles should at least be taken into account when formulating the Tariff Policy:

6.1 The users of municipal services must be treated equitably in the application of the tariffs;

- 6.2 AS far as possible, consumers must pay in proportion to the amount of services consumed;
- 6.3 All households, with the exception of the poor (indigent), must pay the full costs of services consumed. Poor households must have access to at least a minimum level of basic services through:
 - 6.3.1 Tariffs that cover the operating and maintenance costs;
 - 6.3.2 Special lifeline tariffs for low levels of use or consumption of services or for basic levels of service; or
 - 6.3.3 Any other direct or indirect method of subsidization of tariffs for poor households.
- 6.4 Tariffs must include the cost reasonably associated with rendering the service, including capital, operating, maintenance, administration, replacement and interest charges;
- 6.5 Tariffs must be set at a level to facilitate financial sustainability of the service, taking into account subsidisation from sources other than the service concerned;
- 6.6 Provision may be made in appropriate circumstances for a surcharge on the tariff for a service;
- 6.7 Provision may be made for the promotion of local economic development through a special tariff for categories of commercial and industrial users;
- 6.8 The economical, efficient and effective use of resources, the recycling of wastes and other appropriate environmental objectives must be encouraged;
- 6.9 The extent of subsidisation of the poor households and other categories of users should be fully disclosed;
- 6.10 In addition, the amount that users pay for services, as measured through the Total Municipal Account, should generally be affordable for different categories of users and annual tariff increases should be benchmarked against inflation measured by CPIX.

7. DIFFERENTIATION FOR TARIFF PURPOSES

Section 74(3) of the Municipal Systems Act allows for the differentiation between different categories of users, debtors, service providers, services, service standards, geographical areas and other matters for tariff purposes, as long as the differentiation does not amount to unfair discrimination. The nature and basis for differentiation for tariff purposes in Buffalo City Municipality is set out below. Each municipal service is not compelled to differentiate for tariff purposes, but where it does, the differentiation must be consistent with the framework set out below. Categories must be defined in the Municipal Service By-law and a separate tariff must be applicable for each category that is defined.

7.1 Categories of Users

The following categories of user may be differentiated, provided that they are defined in the Municipality's Rates Policy:

- (a) Residential or Domestic;
- (b) Commercial or Industrial;
- (c) Agricultural or Farming;
- (d) Public Service Infrastructure;
- (e) Rural Communal Land;
- (f) Formally Protected Areas;
- (g) Education Institutions;
- (h) Vacant Properties;
- (i) Mining Properties; and
- (j) Museums, Libraries, National Monuments, National Botanical Gardens and Heritage Sites..

In addition, sub-categories of residential or domestic users may be differentiated based on any one or more of the following criteria in a manner defined in the Municipality's Indigent assistance scheme:

- (a) Settlement type;
- (b) Property Value;
- (c) Service consumption level;
- (d) Payment levels;
- (e) Household income; and
- (f) Type of connection.

7.2 Categories of Service

Categories of service may be differentiated, but only if the basic service is defined for that municipal service in the Municipality's Indigent assistance scheme. The following criteria may be used in defining different categories of service:

- (a) Type of service;
- (b) Category of user;
- (c) Level of consumption;
- (d) Type of connection; and
- (e) Time of use.

Certain categories of service may be restricted to certain categories of user. The basic service will be restricted to residential / domestic users.

7.3 Categories of Standards of Service

Different categories of standards of service may be defined for different categories of users or services. They may be based on:

- (a) Access; and
- (b) Frequency.

Categories of basic service may not have different standards of service.

8. CLASSIFICATION AND PRICING STRATEGIES OF SERVICES

There are basically three categories of municipal services (i.e. Trading, Rates and General and Housing services) which are discussed as follows:

8.1 Trading Services

These services are defined as services whereby the consumption of the service is measurable and can be accurately apportioned to an individual consumer. These services are hence managed like businesses. The tariffs for these services are budgeted for in such a way that at least a breakeven situation for the municipality will be realised. Examples of these services include water and electricity. The Council's pricing strategy for these services is to recover the full cost of rendering the service to the communities.

For this purpose full costs include:

- Direct operating costs; e.g. Salaries, allowances including overtime, materials used, repairs and maintenance, general expenses and plant and vehicle hire;
- Depreciation / capital charges based on usage, life of buildings, plant and equipment and infrastructure used;
- Financing outlays which include loan service costs; and
- Allocated costs that include costs allocated through support services.

8.2 Rates and General Services

This service is further classified into 3 categories; i.e. Economic, Subsidised and Community services.

(a) Economic Services

These are services for which tariffs are fixed in such a way that the full cost of providing the service is recovered without incurring a

surplus or deficit; e.g. trade effluent includes commercial and industrial refuse removal. The consumption of an economic service can be measured or determined with reasonable accuracy and apportioned to an individual consumer. Whilst they are also managed like businesses, the tariffs for these services are normally determined in such a way that user charges cover the cost of providing the service.

These costs can be determined as follows:

- Full cost of providing the serviced as explained in 8.1 above; or
- The rate per unit is based on projected usage.

(b) Subsidised Services

These are services for which tariffs are fixed in such a way that at least a portion of the cost of providing the service can be recovered. The consumption of these services can be determined reasonably accurately and can be apportioned to individuals and consumers. However, if the tariffs for using this service were based on its real cost, nobody would be able to afford it. In most cases not only would the consumer benefit from using the service, but also other persons.

Therefore, user charge is payable for using the service, but the tariff is much lower than the real cost of providing the service. These services include fire fighting, approval of building plans and the construction of buildings, leasing of municipal facilities, selling of burial sites and certain town planning functions.

(c) Community Services

These are services for which the Council is unable to accurately determine the consumption and hence apportion to individual consumers. These services are typically financed through property

rates. These services include the operation and maintenance of parks and recreation facilities, provision and maintenance of roads and storm water drainage systems, the establishment, management and maintenance of cemeteries and traffic regulation.

In addition to the above services domestic refuse and sewage removal is also a community service provided directly to all the residents and for which costs form part of a balanced budget. The Municipality also provides support services such as committee services, records and archives, financial management accounting and stores, occupational health and human resources management, which are financed through property rates.

8.3 Housing and Hostel Services

These are usually grouped into three categories, namely letting schemes, selling schemes and hostels. All income and expenditure transactions in respect of such schemes fall into this category and the objective of the service is to be economic; i.e. the operating income should cover the operating expenditure. In addition these functions are being carried out on an agency basis as these are not deemed as Local Government functions.

9. **POLICY PROPOSAL**

9.1 A minimum amount of basic services must be free

The Municipality subscribes to the policy that all poor households (as defined) are entitled to a minimum amount of free basic services. A basic service is a service that is necessary to ensure an acceptable and reasonable quality of life and, if not provided, would endanger public health or safety of the environment. These services include:

- Potable Water;
- Wastewater and Sewage Removal;

- Electricity; and
- Solid Waste / Refuse Removal.

The Council is aware that it currently does not provide these services to all residents within its municipal area. It is also aware that, more than likely, some of the services it currently provides in conjunction with the abovementioned services, may be transferred or assigned to other bodies. In the latter case, the Council commits itself to make representations and negotiate with those service providers to achieve its goal.

The Council realises that in order to achieve its goal, a minimum amount of basic services should be free to the poor, whilst tariffs for services above the minimum level of consumption will have to be increased. These increases are necessary to make good any shortfall resulting from free services and to ensure a balanced budget on the trading account. In order to ensure affordable services, the Council introduced a stepped tariff structure in which consumers that use more of a service (e.g. water) will pay progressively more for the higher consumption than those who consume less of the service.

9.2 Keeping Tariffs Affordable

The Council is keenly aware of the financial situation of most residents within the municipal area. Therefore, the Council undertakes to keep tariffs at affordable levels. The Council is also aware that, due to historical reasons, many residents receive services at a level higher than what they can afford. In order to remain affordable the Council will ensure that:

- Services are delivered at an appropriate level,
- Efficiency improvements are actively pursued across the Municipalities' operations,
- Any service that is provided for which there is little demand, be priced at the actual cost of providing it.

9.3 Introducing the “Consumer must pay principle”

Having regard for the abovementioned, Council’s policy on minimum amount of free basic services for all poor households, the Council believes that consumers of services must pay for the amount of services that they use. Where it is possible to measure the consumption of services, the Council will install metering systems as in the case of water usage, and to take into account the free service element. In this regard the Council will maintain a programme to install meters in appropriate cases. Also it is the Council’s policy that the tariffs for such services must include all relevant cost factors.

9.4 Redistribution / Cross-Subsidisation

It is a fact that some members of the community are better able to afford to pay for the services that they use and have the benefit of, than others. The budget of the Municipality is an important device in ensuring redistribution within the community. Those that pay higher property rates based on the value of their properties, in fact subsidise those who pay less tax. The Council uses the trading surplus it realises on the trading account to bring relief with regard to property tax rates. Likewise the Council will ensure that the cross-subsidization occurs between and within services to further contribute to its redistribution objectives.

9.5 Promoting Local and Economic Competitiveness and Development

The size of the property rates and service charges accounts presented to the local businesses, is a significant business overhead for any business enterprise in the Municipal area. The overhead of a business is one of the factors that influence the price of goods and services sold by it, and therefore its profitability and chances of survival. The Council will take care that the municipal accounts presented to local businesses are fair. To ensure fairness toward local business, the Council will, when it determines tariffs, take into account the desire:

- To promote local economic competitiveness; and
- To promote local economic development and growth.

9.6 Ensuring Financial Sustainability of Service Delivery

The Constitution, Local Government Municipals Systems Act of 2000 and Water Services Act of 1997 require that the Municipality must ensure that the services that it provides must be sustainable. Financial sustainability of the municipality will be achieved when it is financed in a manner that ensures that it exhibits, at least, a break-even position. The tariff for a service must therefore be sufficient to cover the cost of the initial capital expenditure required and interest thereon, managing and operating the service and maintaining, repairing and replacing the physical assets used in its provision. However, sustainability does not only mean that the price of the service must include all the relevant cost elements, it also means that charges to be levied must be collected. The Council will therefore adopt and apply a Credit Control and Debt Collection policy to ensure that property rates and service charges are fully recovered.

9.7 Indigents

The Indigent Assistance Scheme will apply to tariffs set by the Council. With regards to customer service agreements, deposits and guarantees, accounts and billing, and all other items pertaining to credit control and debt collection, related to tariffs, reference must be made to the Credit Control and Debt Collection Policy.

10. TARIFF DETERMINATION PROCESS

In terms of Section 75(A) of the Municipal Systems Amendment Act, Act No. 51 of 2002, a municipality may operate such that:

- It can levy and recover fees, charges or tariffs in respect of any function or service of the municipality,

- Fees and charges levied are passed by the municipal council with a supporting vote of a majority of its members.
- The proposed tariffs will be presented to the community during Council's consultations process for the IDP / budget.

Except in special circumstances, such as a significant increase in the wholesale price of goods and services the Council purchases during a year to provide services, the Council will review its tariffs during the preparation of the annual budget in accordance with the policy stated above. Proposed tariffs will be presented to the community during the Community consultation process about the budget.

Immediately after the Council has determined or amended a tariff, the municipal manager must cause a notice to be conspicuously displayed at a place installed for this purpose at all the offices of the Municipality and / or as well as at such other places within the municipal area as she / he may determine.

The notice must state:

- The general purpose of the resolution;
- The date on which the determination or amendment comes into operation, which date may not be earlier than 30 days after the determination or amendment;
- The date on which the notice is displayed;
- That any person who desires to object to such determination or amendment must do so in writing within 14 days after the date on which the notice was displayed; and
- That any person who cannot write may come, during office hours, to a place where a staff member of the Municipality named in the notice, will assist that person to transcribe her / his objection.

If no objection is lodged within the period stated in the notice, the determination or amendment will come into operation on the date determined by the Council.

Where an objection is lodged, the Municipality will consider every objection. The Council may, after it has considered all objections, confirm, amend, or withdraw the determination or amendment or may determine another tariff, on the date on which the determination or amendment will come into operation. After the Council has considered the objections it will again give notice of the determination, amendment or date as determined above and will also publish it as determined by the Council.

PART 2
WATER AND SANITATION

11. SPECIFIC POLICIES FOR WATER TARIFFS

11.1 Consumer Categories

Water tariffs shall distinguish between at least three categories of consumers; namely Domestic water use, Industrial & Commercial water use and Other water use.

11.2 Domestic Consumer Categories

Water tariffs for Domestic consumers shall distinguish between significantly different levels and standards of services provided and shall include at least the following four categories of Domestic consumers:

- (a) Communal : Consumers (households) with access to communal water services (e.g. a public standpipe or a water-tanker service);
- (b) Controlled : Consumers with access to a controlled volume of water supply;
- (c) Full : Consumers with access to an uncontrolled volume of water supply which is metered; and
- (d) Cluster : Consumers where one meter serves a multi-residential unit development.

11.3 Metering

All connections providing an uncontrolled volume of water supply shall be metered and tariffs shall be applied in proportion to water use. The amount of water feeding standpipes in informal settlements without title deeds should also be measured to assess the impact of this free water on the service, but should not be billed.

11.4 Consumption Tariffs – Domestic

- (a) Communal : Where communal water supplies provide water for domestic use and where this water is, on average, less than 6 Kl per household per month, then no charge shall be levied on domestic households for this water.

- (b) Controlled : Where water use is controlled to less than 6 Kl per connection per month then no charge shall be levied on domestic indigent households for this water. Where water in excess of 6 Kl per month is used a step tariff shall be applied to this additional water use, based on the AHC.

- (c) Full : Consumption tariffs for uncontrolled volume, metered domestic connections shall be based on an increasing block structure with the first block set at 6 Kl per indigent connection per month with a zero charge and the last block should be set at an amount that would deter unnecessarily high water use and would reflect the incremental cost that would be incurred to increase the water supply infrastructure to meet the incremental growth in demand. The rising block tariff structure should consist of at least five steps. The consumption level at which the last step begins should be at an amount that would encourage water conservation and should not be greater than 60 Kl per month.

- (d) Multi-Unit / Cluster : Consumption tariffs for multi-residential unit developments served by one meter will be set to recover at least the AHC once allowance is made for the free water allocation to the indigent. An allowance of 6 Kl per indigent unit will be available at zero cost upon submission of a signed affidavit stating the number of residential units supplied from that metered connection.

11.5 Consumption Tariffs – Industrial, Commercial and Other

Apart from instances where special tariffs are applied in terms of 6.7 above, the consumption tariffs for all other consumers should be set equal to at least the AHC. Separate consumption categories should be kept for Sporting Bodies / Schools and Municipal consumption to assist in Water Demand Management measures.

11.6 Consumption Tariffs – Schools, sports fields, clubs, churches, charities, etc.

The consumption tariff for these consumer groupings shall be the same as defined above for Industrial and Other.

Note: Any subsidies to these groupings should be made through other transparent mechanisms so as to not distort the incentives for the wise and economical usage of water.

11.7 Consumption Tariff for the provision of a Bulk Water Supply

The bulk water tariff is used to charge for bulk supply of potable water to consumers external to the Municipality, such as other local authorities who are dependent on part or all of their potable water supplies from Buffalo City Municipality and is also used as the basis for internal charges for the bulk supply of potable water within the Water and Sanitation Department.

The bulk water tariff is set on an annual basis to ensure full cost recovery for the provision of the bulk water service as well as the long term sustainability of the service.

11.8 Surcharge

The water tariff may include surcharges, subject to Council approval.

11.9 Fixed Charges – Domestic

There shall be no fixed monthly charge for consumers with uncontrolled volume connections. The domestic water tariff should, however, take into account and reflect these costs that are based on the cost of maintaining the water connection.

11.10 Fixed Charges – Industrial and Other

Monthly fixed charges for Industrial and Other connections shall be related to the size of the connection. The charge shall be based on the historic costs of maintaining the connection. Cost allocations should be clearly set up to ensure that historical costs can be measured and used effectively to determine accurate tariff charges that are truly cost reflective.

Note: It is essential that this component of the tariff be retained otherwise an important equity principle is compromised – domestic consumers pay for capacity expansion costs through the last step of the high marginal consumption block tariff.

11.11 Connection Charges

Connection charges for all consumer categories, except domestic consumers with controlled access to water supply, shall recover the full costs of connection. Cost allocations should be clearly set up to ensure that historical costs could be measured and used effectively to determine accurate tariff charges.

11.12 Flow restriction for non-payment

Domestic consumers with uncontrolled volume connections who fail to pay shall, after due process, have their uncontrolled water connections restricted.

11.13 Illegal re-connections

Consumers who, after having been disconnected for non-payment, reconnect illegally shall forfeit the right to the free basic water allocation until such time as the outstanding debt has been paid in full.

11.14 Disconnections – Other

All consumers with uncontrolled volume connections shall be disconnected for failure to pay after due process has been followed.

11.15 Water restriction tariffs

Special tariffs may be introduced during periods of water restrictions to reduce water use to within sustainable limits. A separate tariff schedule for water restrictions shall be developed.

11.16 Subsidies

Reasonable and appropriate cross-subsidisation may be applied between consumer categories. All applied subsidies (including those within and between consumer categories) must be disclosed to the extent that this is practical.

11.17 Departures

Departures from the above principles may only be made where there are sound practical reasons that prevent the implementation of the policy at the present time and / or where the phased adoption of the policy or policies would reduce an otherwise onerous burden on Council and / or consumers. The reasons for any departures must be recorded in writing.

11.18 Availability Charge

An availability charge shall apply to serviced vacant or undeveloped land.

12. SPECIFIC POLICIES FOR SANITATION TARIFFS

12.1 User Categories

Sanitation tariffs shall distinguish between at least three user categories; namely Domestic users, Industrial & Commercial users and Other users.

12.2 Domestic User Categories

The Sanitation tariff structure for domestic users shall distinguish between significantly different levels and standards of services and shall include at least the following five categories for domestic users:

- (a) Communal : Users (households) with access to communal sanitation facilities (Rudimentary sanitation and communal ablution facilities);
- (b) Full : Users with waterborne sanitation and uncontrolled discharge to a sewer network;
- (c) On-Site Waterborne : Users with waterborne sanitation collected on site (Septic Tanks);
- (d) On-Site : Users with a non-waterborne system collected on site (Bucket, Container or VIP); and
- (e) Multi-Unit / Cluster : Users where one connection point serves a multi-residential unit development (Flats, Townhouses).

12.3 Universal Billing

All users are to be billed, unless provided with a rudimentary or basic service such as communal facilities.

12.4 Tariffs – Domestic

- (a) Communal : No charge shall be rendered for the use of communal facilities.
- (b) Full : Sanitation tariffs for domestic users are based on the size of the erf.

- (c) On-Site Waterborne : Sanitation tariffs for this category of user are based on a clearance of at least once every 3 weeks per 4,5 kl load or part thereof.
- (d) On-Site : This tariff shall be a fixed charge where necessary in the informal areas, depending on the mechanism. Different tariffs may apply to different systems.
- (e) Multi-Unit / Cluster : Sanitation tariffs for users in multi-residential unit developments are based on the size of the property.

12.5 Tariffs – Industrial and Commercial

Sanitation tariffs for Industrial and Commercial users are based on a Pan charge per pan, plus an area charge based on the area of the land in square meters.

12.6 Tariffs – Other: Schools, Hospitals, Churches, Halls, Sporting Bodies, Municipal users, etc

Sanitation tariffs for users in this category are based on a Pan charge per pan.

12.7 Surcharge: Extraordinary treatment cost

Where the pollution loading (quality) of wastewater discharged into the sewerage system exceeds the pollution loading of ordinary domestic wastewater, the specific user or industrialist will have to accept responsibility for the additional treatment cost.

This additional charge shall be based on the formulae as stipulated in the applicable sanitation by-law. This additional charge shall be billed monthly.

12.8 Connection Charges

Connection charges for all consumer categories shall recover the full costs of the sewer connection. Correct cost allocation should be set up in the financial system to ensure that costs are recovered by the relevant tariff and that no inappropriate subsidisation occurs.

12.9 Disconnections

Due to the health risk related to effluent, a sewerage connection should not be disconnected if a user fails to pay. The water supplied to the user may be restricted in terms of the Credit Control and Debt Collection Policy that in turn will minimize the effluent discharge.

12.10 Availability Charge

An availability charge shall apply to serviced vacant or undeveloped land.

12.11 Subsidies

Reasonable and appropriate cross-subsidisation may be applied between consumer categories. All applied subsidies (including those within and between consumer categories) must be disclosed to the extent that this is practical.

12.12 Contributions

Income from sanitation charges should not be used to subsidise other services.

12.13 Departures

Departures from the above principles may only be made where there are sound practical reasons that prevent the implementation of the policy at the present time and / or where the phased adoption of the policy or

policies would reduce an otherwise onerous burden on Council and / or consumers. The reasons for any departures must be recorded in writing.

13. UNDERGROUND LEAKAGE REBATES ON WATER ACCOUNTS

13.1 Philosophy

The Municipality should seek to address the problem of underground leaks on private property in a caring and understanding manner by granting an “underground rebate” for *bona fide* claimants of underground plumbing leaks and should share the costs on an equal basis with the consumer. Care needs to be taken to minimize the abuse of the rebate system by excluding leaks on plumbing to convenience fixtures such as irrigation systems and automatic filling systems to ponds, pools, fountains, etc., where the possibility of disconnection of those systems from the primary erf plumbing would have prevented the water waste in the first instance.

13.2 Plumbing leaks subject to the rebate system

Rebates shall only be granted in the case of leaks that are not visible to the eye on the erf’s primary plumbing which would normally be kept pressurized for normal household activity requirements.

13.3 Derivation of rebates for underground leaks

Rebates for underground leaks shall be determined by establishing the difference between the “average” consumption over a corresponding consumption period and the increased consumption resulting from the underground leak.

This difference shall then be halved and the consumer shall be charged for the half of the consumption associated with the underground leak at a rate deemed to be the reticulated water cost.

The reticulated water cost, (Rc), shall be derived as follows:

- $R_c (R / Kl) = \text{Bulk Water Cost } (R / Kl)$
- plus estimated distribution cost (excluding contribution to any Rates, Tariff stabilization, Asset financing funds in Rands), divided by estimated water sales in Kl.

13.4 Time period over which the rebate will extend

It is considered reasonable that two months of actual metered high water consumption would be sufficient time to alert a consumer to the possibility of water leakage. A further month is considered a reasonable time to have the leak repaired. Accordingly, the total period over which the rebate will extend is defined as the period covering the last three municipal bills based on actual water meter readings.

Note: This period may be in excess of three months if bills are based on estimated consumption.

13.5 Steps to minimize the abuse of the rebate system

All rebate claims will be subjected to the production of a certificate by the claimant, detailing the exact location of the leak on the property, the nature of the leak and the steps taken to repair the leak. The Council reserves the right to inspect all leakage repairs that are subject to rebate claims. The Council also reserves the right to grant rebates at its sole discretion.

Each erf shall be limited to two rebate claims in each twelve-month period. A property shall also be limited to a maximum of three rebates.

All documentation around rebate claims shall be filed for audit scrutiny as and when required.

PART 3
ELECTRICITY

14. SPECIFIC POLICIES FOR ELECTRICITY

14.1 Electricity Tariffs

Electricity tariffs may consist of Cost Reflective tariffs, Connection Fees, Sundry tariffs, Special tariffs, Development Levies and Subsidised tariffs as contained in the Schedule of Tariffs.

Any approved increases in the tariff shall be applied to the monthly accounts on a pro-rata basis from the day on which the revised tariff is implemented.

14.2 Categories of users

Electricity consumption based tariffs shall distinguish at least between Domestic Customers and Commercial / Industrial Customers and shall have sub-categories for Domestic Customers based on levels of service consumption and / or type of connection. Domestic tariffs are not dependant on the type of meter installed.

14.3 Categories of service

Electricity tariffs shall be defined for different categories of service provided where these categories of service are based on:

- (a) Type of service (may include Wheeling and the supply of Green Energy);
- (b) Level of Service Consumption;
- (c) Type of Connection; or
- (d) Time of use.

14.4 Application of tariffs

Electricity tariffs shall be applied consistent with the categories of users and categories of service, provided that final discretion resides with the Service Provider.

14.5 Consumption Based Tariffs

Electricity consumption based tariffs shall include cost reflective tariffs and subsidised tariffs.

14.6 NERSA Approval

Electricity consumption based tariffs shall be approved by NERSA.

14.7 Universal Metering

The supply of electricity shall be metered by means of a meter at the point of supply or at an alternate point determined by the Service Provider.

Where the supply to a premises is transferred to a different customer more than twice in a twelve-month period, e.g. holiday homes, or the credit risk is high, the owner of the property may be required to install a pre-payment meter.

14.8 Availability Charge

An availability charge shall apply to serviced vacant or undeveloped land.

14.9 Departures

Departures from the above principles may only be made where there are sound practical reasons that prevent the implementation of the policy at the present time and / or where the phased adoption of the policy or

policies would reduce an otherwise onerous burden on Council and / or consumers. The reasons for any departures must be recorded in writing.

PART 4
SOLID WASTE MANAGEMENT (REFUSE REMOVAL)

15. SPECIFIC POLICIES FOR SOLID WASTE MANAGEMENT

15.1 Categories of users

Council shall distinguish all waste collection services between three user categories, namely: Residential properties, Non-residential properties and Vacant properties. Waste management tariffs for Council-provided services, or those provided by other entities on behalf of Council, shall accordingly distinguish between the same three user categories.

15.2 Residential Properties

A separate fixed monthly refuse removal charge, based on the costs of the service concerned, shall apply to all Domestic users for once weekly removal. Residential properties will be billed in terms of the prevailing service, irrespective whether the service is used or not, or whether no waste is generated.

In all instances the property owner will be billed and not the tenant. Council will not enter into an agreement for service delivery or additional service delivery with a tenant. Only in the case of Sectional Title developments will the Body Corporate be billed. Existing billing of tenants will be phased out.

15.3 Non-residential Properties

The waste management tariff structure for Business and other users shall distinguish between five different levels and standards of service, namely:

- (a) twice weekly removal (85, 240 & 420L bins);
- (b) thrice weekly removal (85, 240 & 420L bins);

- (c) 4 times weekly removal (85, 240 & 420L bins);
- (d) 5 times weekly removal (85, 240 & 420L bins); and
- (e) bulk consumers (6m³ containers).

Billing categories will be per application and in accordance with the Credit Control and Debt Collection Policy. Non-residential properties will be billed in terms of a fixed agreement. The charges will not be variable, irrespective whether the service is used or not, or whether no waste is generated. In all agreements the property owner will be billed and not the tenant. Existing agreements with tenants will be phased out.

15.4 Vacant Land

The waste management tariff structure for Vacant Properties provides for a fixed availability charge, irrespective of its current or future zoning. All vacant properties within the municipal area are considered to be serviceable. Billing is automatic and no service delivery agreement is required. The account is directly linked to the vacant erf number and served on the property owner.

15.5 Waste disposal

(a) Transfer Stations

Disposal of general waste at transfer stations are based on a fixed rate per mass of waste disposed, including an additional rate for transport, based on the mass of waste disposed or the carrying capacity of the vehicle.

(b) Disposal Sites (excluding Transfer Stations)

Disposal of general waste at disposal sites (other than transfer stations) are based on a fixed rate per mass of waste disposed or the carrying capacity of the vehicle.

15.6 Area Cleaning

Illegal dumping and or cleaning before, at or after events will be based on actual cost plus a % for Administrative Costs.

15.7 Application for supply of services: Solid Waste

All property owners must complete the application form for the supply of services on registration of the property or anytime subsequent on change of service level requirements.

15.8 Adjustment to Accounts

An executive official shall have delegated authority to adjust accounts on documented proof of an amended service level (agreement, letter, etc) and the applicable date of change. If no proof of amended service level exists and the service level verified by Council is different to the financial billing, then it will be corrected from date of first report.

15.9 Subsidies

Reasonable and appropriate cross-subsidisation may be applied between user categories. All applied subsidies (including those within and between user categories) must be disclosed to an extent where it is practical.

15.10 Contributions

Income from Disposal charges should not be used to subsidise other services. Income from Collection charges could be used to subsidise Solid Waste rates services for the provision of integrated collection, disposal and cleaning services to informal households.

15.11 Departures

Departures from the above principles may only be made where there are sound practical reasons that prevent the implementation of the policy at

the present time and / or where the phased adoption of the policy or policies would reduce an otherwise onerous burden on Council and / or consumers. The reasons for any departures must be recorded in writing.

15.12 Terminations

Termination of service is to be done by letter, e-mail, fax or standard disconnection form. If this is not done, then the disconnection date of electricity supply may be taken as the date of termination.

PART 5
OTHER MINOR TARIFFS

16. SPECIFIC POLICIES FOR OTHER MINOR TARIFFS

- 16.1 All minor tariffs shall be standardised within the municipal region;
- 16.2 All minor tariffs shall be approved by the Council in each annual budget and shall, when deemed appropriate by the Council, be subsidised by property rates and general revenues, particularly when the tariffs will prove uneconomical when charged to cover the cost of the service concerned, or when the cost cannot be determined accurately, or when the tariff is designed purely to regulate rather than finance the use of the particular service or amenity.
- 16.3 All minor tariffs over which the municipality has full control, and which are not directly related to the cost of a particular service, shall annually be adjusted at least in line with the prevailing CPIX, unless there are compelling reasons why such adjustment should not be effected.
- 16.4 All minor tariffs shall be applicable to sundry services rendered by the Municipality and could be categorized as economic services, subsidized services or community services.
- 16.5 Minor tariffs will be set for, but not be limited to the following services:
- Administration services;
 - Boat registration;
 - Building plan fees;
 - Burials and cemeteries;
 - Clearance certificates;
 - Connection fees in respect of electricity, water and sewerage;

- Development planning services;
- Environmental services;
- Fees payable in terms of the Access to Information Act;
- Fire and Emergency services;
- Fresh produce market;
- Grave and garden of remembrance (cremations) maintenance;
- Housing rentals;
- Livestock and plant sales;
- Municipal Aquarium;
- Municipal botanical garden and all other parks and open spaces;
- Municipal hall and other premises rental(subject to the proviso set in [16.7] below);
- Municipal lending library (except for fines set out in [16.6] below);
- Municipal museum and Art gallery;
- Municipal reference library;
- Municipal sports facility rental;
- Municipal swimming pools and beaches;
- Municipal zoo;
- Municipal resorts and caravan parks;
- Photostat copies and fees;
- Refuse bag sales;
- Refuse bin sales;
- Scientific services;
- Stand / plot clearing services.

16.6 The following charges and tariffs shall be considered as regulatory or punitive and shall be determined as appropriate in each budget:

- Fines for lost or overdue library books;
- Advertising sign fees;
- Pound fees;
- Disconnection and reconnection fees for electricity and water;

- Penalty and other charges imposed in terms of the approved policy on Credit Control and Debt Collection;
- Penalty charges for the submission of dishonoured, stale, post-dated or otherwise unacceptable cheques

16.7 Market related rentals shall be levied for the lease of municipal properties at all times. If, however, in the case of rentals for the use of municipal halls and premises, the Municipal Manager is satisfied that the halls or premises are required for non-profit making purposes **and** for the provision of a service to the community, he / she may waive a portion of the applicable rental;

16.8 The Municipal Manager shall determine whether an indemnity or guarantee must in each instance be lodged for the rental of municipal halls, premises and sports fields and, in so determining, shall be guided by the likelihood of the municipality sustaining damages as a result of the use of the facilities concerned;

16.9 The Municipal Manager shall maintain a list of all minor services indicating their unit of service for the purposes of determining tariffs, fees, charges and levies. Such list shall be reviewed annually together with the proposed tariffs, fees charges and levies.



BUFFALO CITY MUNICIPALITY

INVESTMENT AND CASH MANAGEMENT POLICY

ADOPTED: 04 JUNE 2009

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1. DEFINITIONS

In this Policy, unless the context otherwise indicates, a word or expression to which a meaning has been assigned in the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) and other related legislation / regulations, has the same meaning as in that Act.

- **“Accounting Officer”** – means the Municipal Manager and *vice versa*;
- **“Act”** – means the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003);
- **“Assignee”** – means a person with a delegated authority;
- **“Bank”** – means an institution recognized by the Registrar of Banks;
- **“Cash”** – means money, such as bank notes, coins, or cash equivalents;
- **“Chief Financial Officer”** – means an officer of the Municipality, designated by the Municipal Manger to be administratively in charge of the financial affairs of the municipality;
- **“Council” or “Municipality”** – means the Municipal Council of Buffalo City Municipality as referred to in Section 18 of the Municipal Structures Act;
- **“Delegatee”** – means an official / person delegated to perform tasks on behalf of another person;
- **“Delegated Authority”** – means any person / persons / committee delegated with the authority to act on behalf of Buffalo City Municipality;
- **“Diversification of Investments”** – means investing in more than one or more than one type of financial instrument;
- **“Investee”** – means an institution with which an investment is placed, or its agent;
- **“Investment”** – means:
 - (a) the placing on deposit of funds with a financial institution; or
 - (b) the acquisition of monetary assets with funds not immediately required, with the primary aim of preserving those funds;

- **“Investment Ethics”** – means the ethical framework within which investments must take place;
- **“Investment Manager”** – means a natural person or legal entity that is a portfolio manager registered in terms of the Financial Markets Control Act, 1989 (Act No. 55 of 1989) and / or the Stock Exchange Control Act, 1985 (Act No. 1 of 1985), contracted by the Municipality or Municipal Entity to:
 - (a) advise it on investments;
 - (b) manage investments on its behalf; or
 - (c) advise it on investments and manage investments on its behalf;
- **“Liquidity”** – means the ease with which financial instruments can be converted to cash or cash equivalents;
- **“Long Term Investment”** – means a financial instrument with a lifespan or maturity of greater than 12 months;
- **“Municipal Entity”** – means the developmental arm of the Municipality established in terms of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003);
- **“Short Term Investment”** – means a financial instrument with a lifespan or maturity of less than 12 months;
- **“Trust Money”** – means money held in trust on behalf of third parties in a trust contemplated in terms of Section 12 of the Act.

2. INTRODUCTION AND BACKGROUND

Section 13(1) and (2) of the Act requires that a municipality establish an appropriate and effective cash management and investment policy within which the municipality must (a) conduct its cash management and investments; and (b) invest money not immediately required, in accordance with any framework which may be prescribed.

National Treasury issued municipal investment regulations on 1 April 2005 (Gazette No. 27431) which sets out a framework within which all municipalities must conduct their cash management and investments.

An obligation rests with the Accounting Officer to ensure that cash resources are managed as effectively, efficiently and economically as possible. Competitive investment and effective cash management ensures both short term and long term viability and sustainability of the municipality.

This policy is consistent with both the Act and the gazetted framework.

3. ADOPTION

The Council must formally adopt an investment policy which shall be consistent with the Act and its regulations.

All investments made by the Municipality, or by an Investment Manager on behalf of the Municipality, must be in accordance with this policy, and with any investment regulations promulgated by national government.

The effective date of this policy shall be the date of its adoption by Council.

4. PURPOSE

The purpose of this policy is to secure the sound and sustainable management of the Municipality's surplus cash and investments.

5. SCOPE AND APPLICATION

The policy governs the investment of money not immediately required by the Municipality for the defrayment of expenditure.

The policy applies to all new and existing investments made by:

- the Municipality; and
- all Investment Managers acting on behalf of the Municipality in making or managing investments.

The policy does not apply to trust money administered by the Municipality where the trust deed prescribes how the trust money is to be invested.

The Board of Directors of all Municipal Entities must adopt this policy. Further, the same Municipal Entities must submit reports, as detailed in the Reporting and Monitoring Procedures, in the same manner as the Municipality, to the Executive Mayor.

6. OBJECTIVES OF THE POLICY

The objectives of the policy are:

- (a) to ensure compliance with the relevant legal and statutory requirements relating to cash management and investments;
- (b) to ensure the preservation and safety of the Municipality's investments;
- (c) to ensure the diversification of the Municipality's investment portfolio across acceptable investees, permitted types of investments and investment maturities;
- (d) to ensure that the liquidity requirements of the Municipality are properly addressed;
- (e) to ensure the highest return on investment at minimum risk, within the parameters of authorized instruments as per the Act; and
- (f) to ensure timeous reporting of the investment portfolio as required by the Act in accordance with Generally Recognised Accounting Practice.

7. INVESTMENT ETHICS

7.1 Investments made by or on behalf of the Municipality:

- (a) must be made whilst maintaining a strict code of ethics and standards;
- (b) must be genuine investments and not an investment made for speculation;
- (c) must be made with primary regard to the security of the investment, secondly to the liquidity of the Municipality and, lastly, to the return on the investment;
- (d) must be made without internal or external interference, whether such interference comes from individual officials, councilors, agents, investees or any external body.

7.2 Fees, commission, other rewards or gifts

- (a) No fee, commission or other reward may be paid to a councilor or official of the Municipality, or to a spouse or close family member of such councilor or official, in respect of any investment made by the Municipality. This shall be confirmed annually by all investees to the Auditor General;
- (b) No councilor or official of the Municipality may accept any gift from an investee or its agent, unless that gift can be deemed so small that it would not have an influence on his / her relationship with the said institution. Such gifts must be dealt with in accordance with Council's Gifts and Benefits Policy.

7.3 Risk Management

The preservation and safety of investments is the foremost objective of the investment policy. To attain this objective, diversification is required to ensure that the Municipal Manager or his / her delegatee prudently manages risk exposure. Risk profiles should be minimized by only placing investments with institutions and instruments approved by the Public

Investment Commission or the National Minister of Finance of the Republic of South Africa.

7.4 Prudence

Investments shall be made with care, skill, prudence and diligence. The approach must be that which a prudent person, acting in a like capacity and familiar with investment matters, would use in the investment of funds of like character and with like aims, to safeguard the principal and maintain the liquidity needs of the Municipality. Investment officials are required to:

- (a) Adhere to written procedures and policy guidelines;
- (b) Exercise due diligence;
- (c) Prepare all reports timeously;
- (d) Exercise strict compliance with all legislation.

7.5 Ownership

All investments made by or on behalf of the Municipality must be made in the name of Buffalo City Municipality.

7.6 Confidentiality

- (a) Although alternative rates on offer need to be discussed when negotiating a rate on an investment, the disclosure of a specific rate from a specifically named investee to another investee shall be strictly prohibited;
- (b) The Municipality's current cash position and its projected future cash flows shall not be discussed with or disclosed to investees.

8. CASH MANAGEMENT

The Accounting Officer, *inter-alia*, has to ensure financial viability and sustainability of the Municipality. In order to achieve this in a sustainable manner, the Chief Financial Officer must ensure that internal financial systems and controls are in place that will enable the Municipality to detect the mismanagement of funds.

8.1 Cash Collections

The Municipality shall ensure that all cash received via the cash offices is collected and banked as early as possible in a controlled and secure manner.

Adequate cash receipting points shall be made available to the public in all areas to facilitate prompt payment of accounts.

Every effort shall be made to encourage consumers to pay directly, or via third party agents, into the Municipality's bank account by electronic means.

8.2 Payment of suppliers / creditors

Due to the high bank charges with regard to cheque payments, it is essential to limit the payment of creditors to one payment per creditor per month. Should the facility be available, payments should be done by electronic transfer (subject to strict controls).

When considering the time to pay a creditor, proper consideration must be given to the conditions of credit terms of payment offered, i.e:

- In cases where a cash discount is given for early settlement, the discount, if the relevant time scale is taken into account, must in most

cases be more than any investment benefit that could be received from temporarily investing the funds;

- If discounts are offered for early settlement they must be properly considered and utilized;
- Besides this, the normal conditions of credit terms of payment offered by suppliers must also be considered and utilized to the full by paying on the due date and not earlier, provided that no worthwhile discount is available or offered.

8.3 Current bank account balance

The balance of the Municipality's current account shall be maintained at the minimum level possible, taking into account daily cash requirements. Surplus cash shall immediately be invested in order to maximize interest earnings.

8.4 Cash Flow Estimates

Effective cash flow forecasting is essential for determining the timing and size of cash surpluses and deficits affecting investment decisions. The Accounting Officer or his / her delegatee shall prepare forecasts of cash receipts and payments on a regular basis to determine the availability of funds after meeting the necessary obligations.

8.5 Cash Flow Reporting

In order to insure effective cash management for investment purposes, the following cash flow reports shall be prepared:

(a) Daily

- A summary of the preceding day, and month to date, closing bank account and investment balances, cash receipts, payments and inter-bank transfers;
- A detailed schedule of investment capital and interest maturing on the current day;

- A summarized schedule of daily investment maturities for all existing investments;
- A summary of daily cash receipts and payments, actual against forecast, for month to date; and
- A daily projection of cash receipts and payments through to the end of the current month.

(b) Monthly

- A comparison of actual cash flow against forecast, current month and year to date;
- An explanation of variances in the above;
- An analysis of actual year to date cash receipts and payments, and projected cash flows for the remaining months of the current financial year to be submitted to National Treasury;
- The cash backing of statutory funds and reserve balances at month-end.

(c) Quarterly

- A revised detailed cash flow projection for the next 12 months.

(d) Annually

- Preparation of the annual cash flow budget for the new financial year.

9. **PERMITTED INVESTMENTS**

The National Minister of Finance, in consultation with the Financial Services Board, may in terms of Section 168 of the Act, by regulation identify instruments or investments other than those referred to below in which the Municipality may invest:

- Securities issued by the National Government;

- Listed corporate bonds with an investment grade rating from a nationally or internationally recognized credit rating agency;
- Deposits with banks registered in terms of the Banks Act, 1990 (Act No. 94 of 1990);
- Investments with the Public Investment Commissioners as contemplated by the Public Investment Commissions Act, 1984 (Act No. 45 of 1984);
- Deposits with the Corporation for Public Deposits as contemplated by the Corporation for Public Deposits Act, 1984 (Act 46 of 1984);
- Banker's acceptance certificates or negotiable certificates of deposits of banks registered in terms of the Banks Act, 1990 (Act 94 of 1990);
- Guaranteed endowment policies with the intention of establishing a sinking fund;
- Repurchase agreements with banks registered in terms of the Banks Act, 1990 (Act 94 of 1990); and
- Municipal Bonds issued by a Municipality.

10. PROHIBITED INVESTMENTS

- 10.1 The Municipality shall not be permitted to make the following investments:
- (a) Investments in listed or unlisted shares or unit trusts;
 - (b) Investments in stand alone derivative instruments;
 - (c) Investments denominated in, or linked to, foreign currencies, and
 - (d) Investments in market linked endowment policies.
- 10.2 The Municipality shall not borrow for the purpose of investing;
- 10.3 Any investment in capital or money market instruments shall be held until maturity. The Municipality shall not buy or sell these instruments to speculate with a view to making capital profits.

11. DIVERSIFICATION OF INVESTMENTS

11.1 Investee Limits

- (a) The Chief Financial Officer must ensure that the available funds are not invested with one institution;
- (b) Maximum investment levels shall be set for each approved investee and these limits shall not be exceeded at the time of making the investment (*currently capped at a maximum of 30% per institution*);
- (c) Investee limits shall be reviewed annually, or as required upon the addition or deletion of an institution to or from the list of approved deposit taking investees;
- (d) The maximum term for any investment, other than ceded investments, may not exceed 24 months.

11.2 Credit Ratings

- (a) The Municipality shall invest only with investees having an investment grade rating of **[AA]** or better;
- (b) The Municipality must liquidate an investment where the credit rating falls below the acceptable rate.

11.3 Credit Worthiness

- (a) The Municipality must ensure that it places its investments only with credit-worthy investees;
- (b) The credit worthiness of every investee shall be monitored throughout the year on an ongoing basis;

12. COMPETITIVE SELECTION PROCESS

The selection of an investee for any investment shall be a competitive process. Where applicable, quotations shall be invited telephonically from at least three eligible investees for the terms for which the investment is to be placed. In the

event of one of the investees offering a more beneficial rate for an alternative term, the other investees initially invited to quote should be approached for their rates on the alternative term. As a general rule, subject to 7.1.(c) and 11.1 above, the best rate offered shall secure the investment.

13. INVESTMENT ISSUES PERTAINING TO MUNICIPAL COUNCIL APPROVAL

When obtaining telephonic quotations, the following information is required:

- The name of the person who gave the quotation;
- The relevant terms and rates; and
- Other facts such as if interest is payable on a monthly basis or on a compounded basis upon maturation.

Where payments to financial institutions in respect of investments are to be effected, the following procedures must apply:

- The delegated Treasury Official must complete a requisition form and submit it to the Chief Financial Officer together with the supporting quotations and other relevant documentation;
- The Chief Financial Officer must either authorise the requisition or submit it to the Municipal Manager for authorization depending on the value of the investment;
- After the requisition has been authorized, the Municipal Manager and the Chief Financial Officer, or their delegated signatories are required to sign the cheque / transfer letter and submit it to the financial institution concerned; and
- All investment documents must be signed by two authorised cheque signatories.

The Chief Financial Officer must ensure that a bank, insurance company or other financial instrument, which at the end of the financial year holds, or at any time during a financial year held, an investment of the Municipality must:

- Within 30 days after the end of that financial year notify the Auditor General, in writing, of that investment, including the opening and closing balances of that investment in that financial year;
- Promptly disclose information regarding the investment when so requested by the National Treasury or the Auditor General; and
- Promptly disclose information of any possible or actual change in the investment portfolio that could or will have a material adverse effect.

14. INTERNAL CONTROL OVER INVESTMENT FUNCTION

14.1 Delegation of Authority

The delegation to authorise investments must distinguish between short term and long term investments. The authority to make long term investments as provision of security, is vested with the Municipal Council in terms of Section 48 of the Act and with reference to Section 11 (1) (h) of the Act, dealing with cash management, the responsibility to make short term investments lies with the Municipal Manager or the Chief Financial Officer or any other senior financial official authorised by either the Municipal Manager or the Chief Financial Officer.

The Local Government Municipal Systems Act of 2000 Section 3 (60) (2), states that the Municipal Council may only delegate to an Accounting Officer, Executive Committee, Executive Mayor or Chief Financial Officer decisions to make investments on behalf of the municipality within a policy framework determined by the Minister of Finance.

The Chief Financial Officer is responsible for the investment of the municipality's funds that are made under Section 13 of the Act.

14.2 Approved Investees

Any additions to or deletions from the list of approved investees, or any changes to the investment limits assigned to each investee, shall be approved jointly by the Municipal Manager and the Chief Financial Officer or their assignees.

14.3 Investments made

The following supporting documents must be attached for each investment:

- Signed copy of authority to invest funds;
- Signed copy of transfer of funds letter;
- Signed copy of cheque requisition;
- Signed copy of verification of investment banking details;
- Signed copy of confirmation to invest;
- Confirmation by Municipality's bank that funds were invested;
- Printout by Municipality's bank of electronic internet payment receipt;
- Confirmation from investee that investment was made;
- Printout by Municipality's bank reflecting the investment amount;
- For own funds, the most recent cash on hand calculation indicating the availability of funds to be invested; and
- For Grants and Trust Funds, a copy of the payment advice as proof of funds received.

14.4 Investments withdrawn

The following supporting documents must be attached for each withdrawal:

- Signed copy of transfer of monies letter;

- Reconciliation between bank statement balance and general ledger balance;
- Copy of bank statement reflecting the amount available;
- General ledger reconciliation reflecting the balance;
- Confirmation from bank that withdrawal was made;
- Copy of payment advice;
- Copy of receipt;
- Printout from Municipality's bank reflecting withdrawal amount; and
- For own funds, most recent cash on hand calculation indicating the need to withdraw funds and the availability of funds to withdraw.

14.5 Control over Investment Portfolio

A proper investment register shall be maintained of all investments made, indicating at a minimum the following:

- Name of the investee;
- Capital amount invested;
- Date invested;
- Interest rate;
- Maturity date; and
- Interest amount earned on investment

The investment register, reconciled to the accounting records on a monthly basis, must be examined by a senior official under the direction of the Chief Financial Officer or his / her delegatee on a fortnightly basis to identify investments falling due in the next two weeks. An investment plan must then be established for the next calendar month, bearing in mind the cash flow requirements.

Interest must be correctly calculated and receipted timeously together with any capital which matures or any other distributable capital. The Chief Financial Officer or his / her delegatee must check that the interest

is calculated correctly, in terms of sound universally accepted financial management practices.

The following investment documents and certificates, at a minimum, must be safeguarded at all times:

- Fixed deposit letter or investment certificate;
- Receipt for capital invested;
- Copy of electronic transfer or cheque requisition;
- Schedule of comparative investment figures;
- Commission certificate, indicating that no commission was paid on the investment; and
- Interest rate quoted.

Investees must record all investments in the name of the Municipality.

15. REPORTING AND MONITORING PROCEDURES

Regular reporting mechanisms shall be in place in order to assess the performance of the investment portfolio and to ensure that the investments comply with policy objectives, guidelines, applicable laws and regulations.

As a minimum, the following reports shall be prepared:

15.1 For Internal Treasury management

- A daily summary of current investments per investee;
- A detailed schedule of investment capital and interest maturing on the current day;
- A daily summarized schedule of future maturities for all investments; and
- A monthly reconciliation of all interest accrued with interest already received.

15.2 For the Executive Mayor and Council

- A monthly report, within 10 working days of each month, on the investment portfolio to be submitted to the Executive Mayor, and thereafter the Finance Portfolio Committee for information, detailing:
 - (i) the market value of each investment as at the beginning of the reporting period;
 - (ii) any changes in the investment portfolio during the reporting period;
 - (iii) the market value of each investment at the end of the reporting period; and
 - (iv) fully accrued interest and yield for the reporting period.
- A quarterly report, within 30 days after the end of each quarter, to Council, in accordance with Section 11 (4) (a) of the Act, on the quarter's cash withdrawals from the Municipality's bank account for investment purposes.

15.3 For External parties

- Notification to the Auditor General, within 30 days after the end of the financial year, by all investees of any investment held by them for the Municipality during that year;
- Notification to the Auditor General and the Provincial Treasury, within 90 days, of the name, type and account number of any new bank account opened by the Municipality.

16. USE OF INDEPENDENT INVESTMENT MANAGERS

The Municipality shall be permitted to employ investment managers to:

- (a) advise it on its investments; and / or
- (b) manage specific investments on its behalf.

Appointment of an investment manager shall be made in accordance with the Municipality's Supply Chain Management Policy.

All investments made by an investment manager on behalf of the Municipality must be in accordance of this policy and with National Treasury regulations.

If an investee pays any fee or commission to an investment manager in respect of the Municipality's investments, both the investee and the investment manager must declare such payment to the Municipality by way of a certificate disclosing full details of the payment.

Investment managers found guilty of non-compliance with this policy, or the National Treasury investment regulations, shall be held liable for any loss or penalty suffered by the Municipality.

17. ACCOUNTING FOR INVESTMENTS

The Municipality's investments shall be accounted for in accordance with the Municipality's approved accounting policies and will be treated either as available-for-sale financial assets (AFSFA) or held-to-maturity (HTM) investments.

Current and non-current investments, as well as cash and cash equivalents, are stated at cost as available-for-sale financial assets (AFSFS). Held-to-maturity (HTM) investments are investments purposely held until maturity and must be quoted on the financial markets, i.e. JSE.

18. ANNUAL REVIEW OF POLICY

This policy will be reviewed regularly or when so required by changes to legislation. Any changes to this policy must be adopted by Council and be consistent with the Act and any National Treasury regulations.

19. CONCLUSION

The Municipal Manager, in particular, and the Chief Financial Officer must ensure that the operationalisation of this policy is done according to the prescripts. Any deviations due to unforeseen circumstances must be brought to the attention of the Municipal Council in a written form together with the recommended remedial solutions thereof.

20. EFFECTIVE DATE

The effective date of this policy shall be 01 July 2009.

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